

# DRAFT FEASIBILITY REPORT FEASIBILITY ANALYSIS OF WATER SUPPLY FOR SMALL PUBLIC WATER SYSTEMS

FAMILY COMMUNITY CENTER MOBILE HOME PARK  
PWS ID# 1520026

*Prepared for:*

**THE TEXAS COMMISSION ON ENVIRONMENTAL QUALITY**



FAMILY COMM.  
CENTER M.H.P.  
WELL NO. 1

*Prepared by:*

**THE UNIVERSITY OF TEXAS BUREAU OF ECONOMIC GEOLOGY**

**AND**

**PARSONS**

*Preparation of this report was financed by the Texas Commission on Environmental Quality through the Drinking Water State Revolving Fund Small Systems Assistance Program*

**AUGUST 2007**

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**AUGUST 2007**

## EXECUTIVE SUMMARY

### INTRODUCTION

The University of Texas Bureau of Economic Geology (BEG) and its subcontractor, Parsons Infrastructure and Technology Group Inc. (Parsons), was contracted by the Texas Commission on Environmental Quality (TCEQ) to conduct a project to assist with identifying and analyzing alternatives for use by Public Water Systems (PWS) to meet and maintain Texas drinking water standards.

The overall goal of this project was to promote compliance using sound engineering and financial methods and data for PWSs that had recently recorded sample results exceeding maximum contaminant levels (MCL). The primary objectives of this project were to provide feasibility studies for PWSs and the TCEQ Water Supply Division that evaluate water supply compliance options, and to suggest a list of compliance alternatives that may be further investigated by the subject PWS for future implementation.

This feasibility report provides an evaluation of water supply alternatives for the Family Community Center Mobile Home Park (MHP) PWS. The Family Community Center MHP is located on the east side of Lubbock, Texas, at 2606 N. Martin Luther King Boulevard., Lubbock, Texas, which is approximately 2 miles south of Lubbock International Airport. The system is a small mobile home community with 40 connections, of which 32 connections were active, and a current population of approximately 70. Tom Ramage is the owner of the mobile home park and water system and is certified to operate the system.

Concentrations for nitrate have ranged from 12.7 milligrams per liter (mg/L) to 16.5 mg/L from August 1998 to September 2004. The values are above the 10 mg/L maximum contaminant level (MCL) for nitrate. Therefore, it is likely that the Family Community Center PWS will face potential compliance issues related to nitrate.

Basic system information for the Family Community Center MHP PWS is shown in Table ES.1.

**Table ES.1 Family Community Center MHP PWS  
Basic System Information**

Population served	88 (70 current)
Connections	40 (32 active)
Average daily flow rate	0.011 million gallons per day (mgd)
Peak demand flow rate	31 gallons per minute (0.044 mgd)
Water system peak capacity	0.043 mgd
Typical nitrate range	12.74 to 16.5 mg/L

## 1 **STUDY METHODS**

2 The methods used for this project were based on a pilot project performed in 2004 and  
3 2005 by TCEQ, BEG, and Parsons. Methods for identifying and analyzing compliance  
4 options were developed in the pilot project (a decision tree approach).

5 The process for developing the feasibility study used the following general steps:

- 6 1. Gather data from the TCEQ and Texas Water Development Board databases,  
7 from TCEQ files, and from information maintained by the PWS;
- 8 2. Conduct financial, managerial, and technical (FMT) evaluations of the PWS;
- 9 3. Perform a geologic and hydrogeologic assessment of the study area;
- 10 4. Develop treatment and non-treatment compliance alternatives which, in  
11 general, consist of the following possible options:
  - 12 • Connecting to neighboring PWSs via new pipeline or by pumping water from a  
13 newly installed well or an available surface water supply within the jurisdiction of  
14 the neighboring PWS;
  - 15 • Installing new wells within the vicinity of the PWS into other aquifers with  
16 confirmed water quality standards meeting the MCLs;
  - 17 • Installing a new intake system within the vicinity of the PWS to obtain water from  
18 a surface water supply with confirmed water quality standards meeting the MCLs;
  - 19 • Treating the existing non-compliant water supply by various methods depending  
20 on the type of contaminant; and
  - 21 • Delivering potable water by way of a bottled water program or a treated water  
22 dispenser as an interim measure only.
- 23 5. Assess each of the potential alternatives with respect to economic and non-  
24 economic criteria;
- 25 6. Prepare a feasibility report and present the results to the PWS.

26 This basic approach is summarized in Figure ES-1.

## 27 **HYDROGEOLOGICAL ANALYSIS**

28 The major aquifer in the study area is the High Plains or Ogallala aquifer. The main  
29 geologic unit that makes up the High Plains aquifer is the Ogallala Formation, which consists  
30 of coarse fluvial sandstones and conglomerates. The Family Community Center MHP PWS  
31 obtains groundwater from wells ranging in depth from 175 to 185 feet. All these wells are  
32 designated as being within the Ogallala aquifer.

33 There are no obvious groundwater sources in the vicinity (10 km) of the PWS that can  
34 serve as alternative sources. Because no wells in the vicinity of the PWS wells show  
35 acceptable water quality, it may be necessary to look for new supplies in or near wells farther

1 from the PWS. Acceptable groundwater quality increases to the northeast, coinciding with a  
2 regional change in water quality in the Ogallala aquifer. This area is a significant distance  
3 away.

4 In addition, regional analyses show that water quality increases with depth. This  
5 suggests that tapping deeper water by increasing the depth of one or more wells and screening  
6 only the deeper portion may decrease concentrations of these constituents in drinking water.  
7 However, there are not enough local data available to evaluate this option.

## 8 **COMPLIANCE ALTERNATIVES**

9 Overall, the system had an inadequate level of FMT capacity. The system had some  
10 areas that needed improvement to be able to address future compliance issues; however, the  
11 system does have many positive aspects, including recent efforts toward system compliance  
12 and on-site owner and certified operators. Areas of concern for the system included lack of  
13 capital improvement planning, lack of separate accounting for the water system, insufficient  
14 revenue, and lack of compliance with water quality standards.

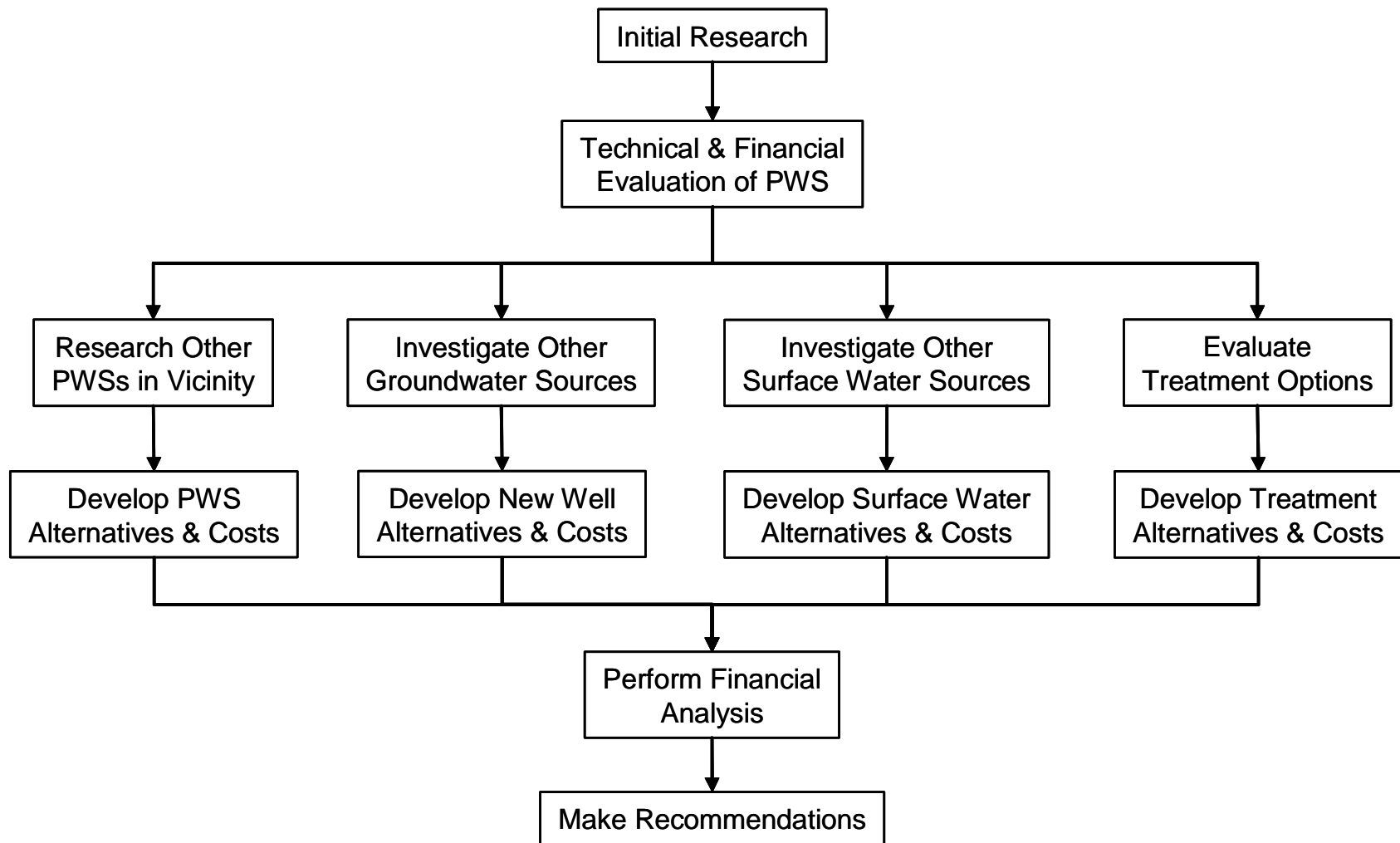
15 There are several PWSs within 15 miles of Family Community Center MHP. Many of  
16 these nearby systems also have water quality problems, but the City of Lubbock is nearby and  
17 has good quality water. A feasibility alternative was developed based on obtaining water  
18 from the City of Lubbock, which uses a mix of surface and ground water for as source water.  
19 There is a minimum of surface water available in the area, and obtaining a new surface water  
20 source is considered through the alternative where treated surface water is obtained from the  
21 City of Lubbock.

22 If compliant groundwater can be found, developing a new well close to Family  
23 Community Center MHP is likely to be the best solution. Having a new well close to Family  
24 Community Center MHP is likely to be one of the lower cost alternatives since the PWS  
25 already possesses the technical and managerial expertise needed to implement this option.  
26 The cost of new well alternatives quickly increases with pipeline length, making proximity of  
27 the alternate source a key concern. A new compliant well or obtaining water from a  
28 neighboring compliant PWS has the advantage of providing compliant water to all taps in the  
29 system.

30 Reverse osmosis and EDR centralized treatment alternatives for nitrate removal have  
31 been developed and were considered for this report. Point-of-use (POU) and point-of-entry  
32 treatment alternatives were also considered. Temporary solutions such as providing bottled  
33 water or providing a centralized dispenser for treated or trucked-in water, were also  
34 considered as alternatives.

1

Figure ES-1 Summary of Project Methods



1 Central treatment can be cost-competitive with the alternative of new nearby wells, but  
2 would require significant institutional changes to manage and operate. Like obtaining an  
3 alternate compliant water source, central treatment would provide compliant water to all  
4 water taps.

5 POU treatment can be cost competitive, but does not supply compliant water to all taps.  
6 Additionally, significant efforts would be required for maintenance and monitoring of the  
7 POU treatment units.

8 Providing compliant water through a central dispenser is significantly less expensive than  
9 providing bottled water to 100 percent of the population, but a significant effort is required  
10 for clients to fill their containers at the central dispenser.

11 **FINANCIAL ANALYSIS**

12 A financial analysis of the various alternatives for the Family Community Center Mobile  
13 Home Park PWS was performed using actual revenues and estimated expenses. Estimated  
14 expenses were used because the operating expenses provided were much less than systems of  
15 similar size. The annual water bill of \$428 per connection (\$35.67 per month) represents  
16 1.8 percent of the median household income (MHI). Table ES.2 provides a summary of the  
17 financial impact of implementing selected compliance alternatives. The alternatives were  
18 selected to highlight results for the best alternatives from each different type or category.

19 Some of the compliance alternatives offer potential for shared or regional solutions. A  
20 group of PWSs could work together to implement alternatives for developing a new  
21 groundwater source or expanding an existing source, obtaining compliant water from a large  
22 regional provider, or for central treatment. Sharing the cost for implementation of these  
23 alternatives could reduce the cost on a per user basis. Additionally, merging PWSs or  
24 management of several PWSs by a single entity offers the potential for reduction in  
25 administrative costs.

26 **Table ES.2 Selected Financial Analysis Results**

Alternative	Funding Option	Average Annual Water Bill	Percent of MHI
Current	NA	\$428	1.8
To meet current expenses	NA	\$359	1.5
Purchase Water from Lubbock PWS	100% Grant	\$1,517	6.3
	Loan/Bond	\$2,407	10.0
Central treatment – Reverse Osmosis	100% Grant	\$1,931	8.0
	Loan/Bond	\$3,272	13.6
Point-of-use	100% Grant	\$1,284	5.3
	Loan/Bond	\$1,381	5.7
Public dispenser	100% Grant	\$1,523	6.3
	Loan/Bond	\$1,565	6.5

27

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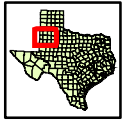
## ACRONYMS AND ABBREVIATIONS

°F	degrees Fahrenheit
µg/L	micrograms per liter
BAT	best available technology
BEG	Bureau of Economic Geology
bgs	below ground surface
CA	chemical analysis
CCN	Certificate of Convenience and Necessity
CFR	Code of Federal Regulations
CRMWA	Canadian River Municipal Water Authority
EDR	electrodialysis reversal
FMT	financial, managerial, and technical
GAM	groundwater availability model
gpd	gallons per day
IX	ion exchange
MCL	maximum contaminant level
MF	microfiltration
mg/L	milligram per liter
mgd	million gallons per day
MHI	median household income
NF	nanofiltration
NMEFC	New Mexico Environmental Financial Center
NURE	National Uranium Resource Evaluation
O&M	operation and maintenance
Parsons	Parsons Infrastructure and Technology, Inc.
POE	point-of-entry
POU	point-of-use
psi	pounds per square inch
PWS	public water system
RO	reverse osmosis
SDWA	Safe Drinking Water Act
SRF	state revolving fund
TCEQ	Texas Commission on Environmental Quality
TDS	total dissolved solids
TFC	thin film composite
TWDB	Texas Water Development Board
USEPA	United States Environmental Protection Agency
WAM	water availability model

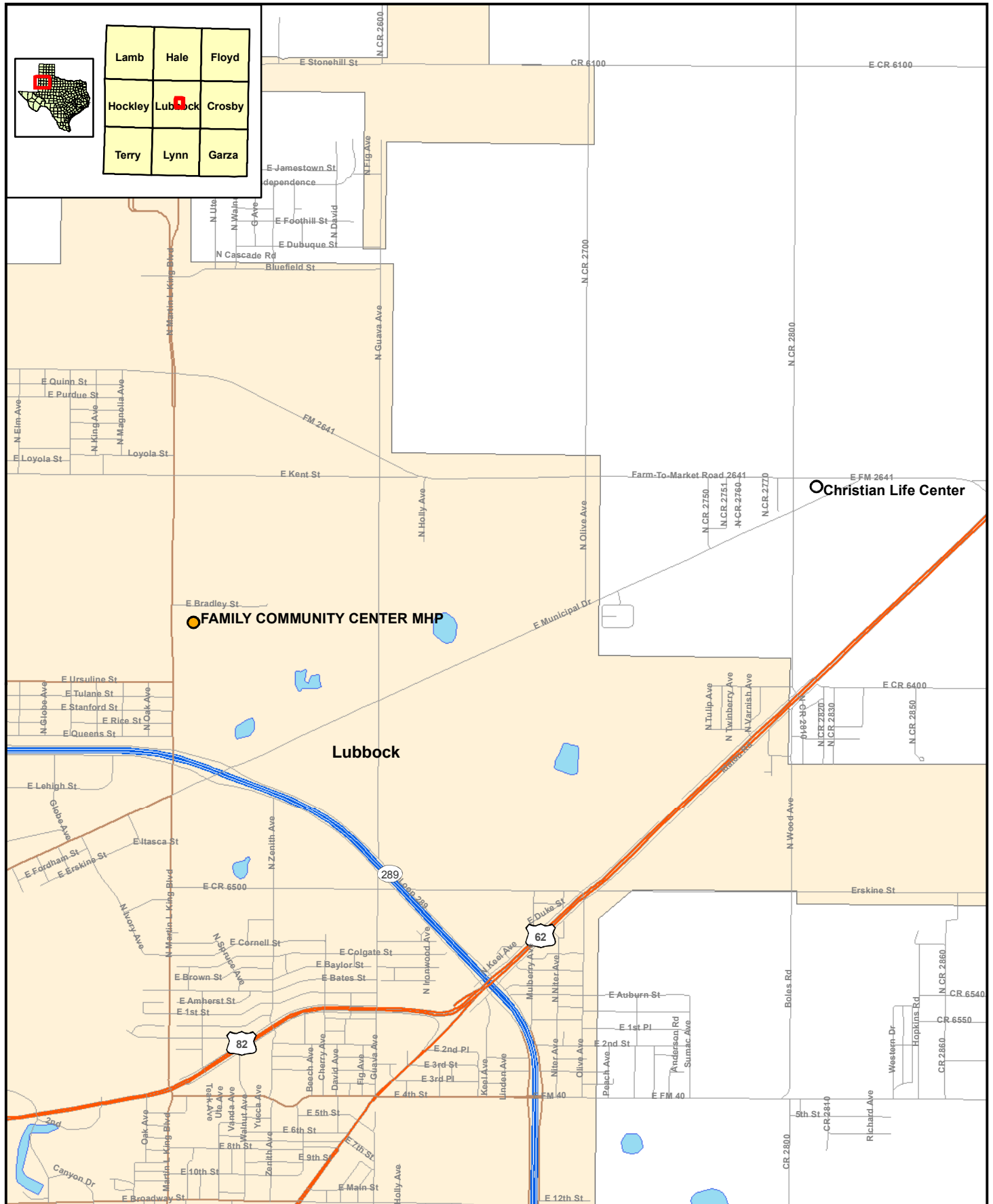
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Lamb	Hale	Floyd
Hockley	Lubbock	Crosby
Terry	Lynn	Garza



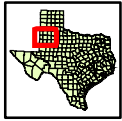
**Legend**

- Study System
- PWS's
- ▲ Cities
- City Limits
- Counties
- Interstate
- Highway
- Major Road
- Minor Road

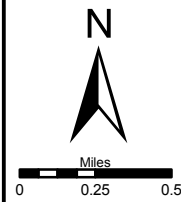
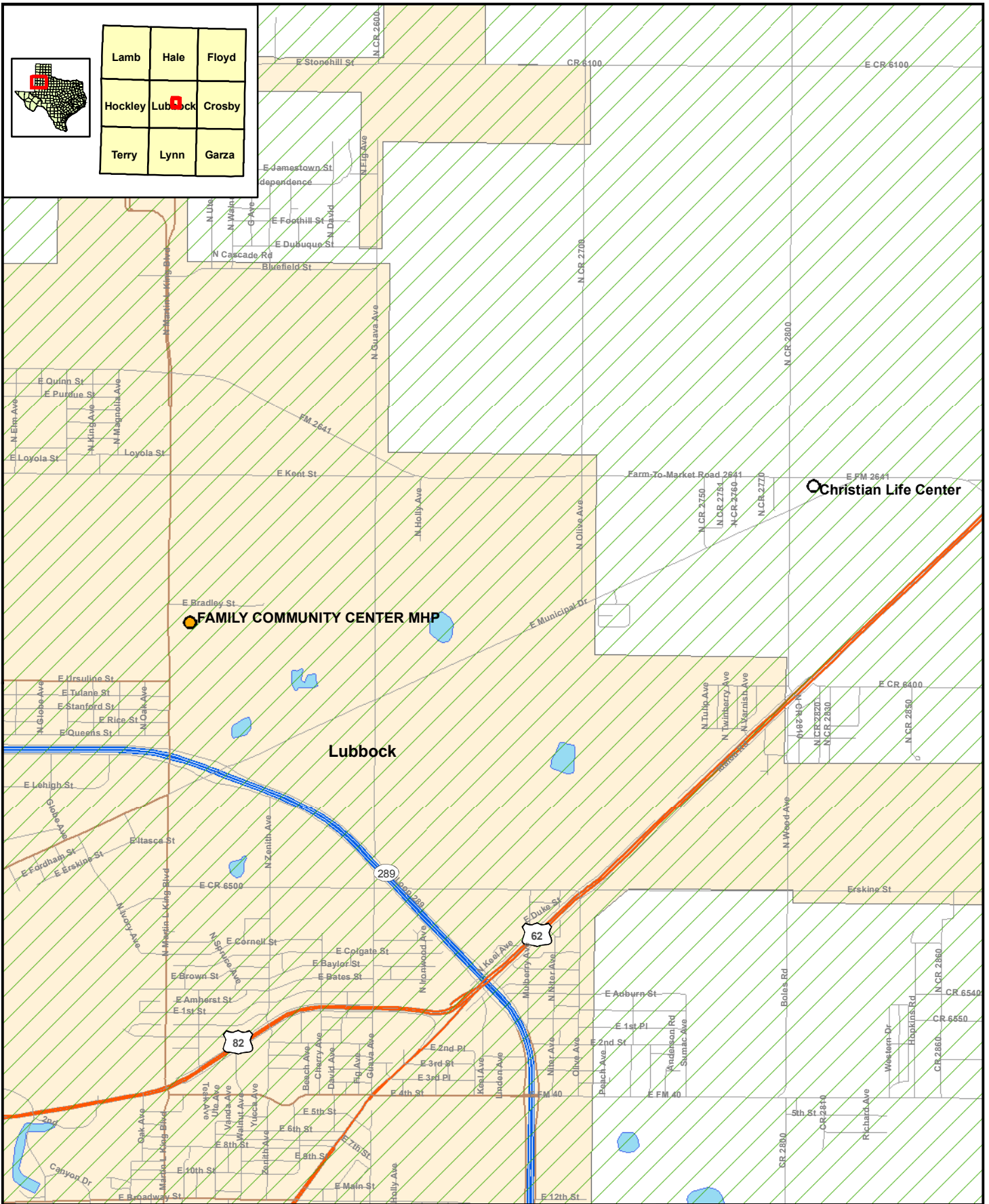
**Figure 1.1**

**FAMILY COMMUNITY CENTER MHP**

**Location Map**



Lamb	Hale	Floyd
Hockley	Lubbock	Crosby
Terry	Lynn	Garza



**Legend**

- Study System
- Interstate
- Highway
- Garza County UFWCD
- PWS's
- Major Road
- High Plains UWCD No. 1
- Cities
- Minor Road
- Mesa UWCD
- City Limits
- South Plains UWCD
- Counties

**Figure 1.2**

**FAMILY COMMUNITY CENTER MHP  
Groundwater Conservation Districts**



## 1.1 PUBLIC HEALTH AND COMPLIANCE WITH MCLS

The goal of this project is to promote compliance for PWSs that supply drinking water exceeding regulatory MCLs. This project only addresses those contaminants and does not address any other violations that may exist for a PWS. As mentioned above, the Family Community Center MHP water system had recent sample results exceeding the MCL for nitrate.

In general, contaminant(s) in drinking water above the MCL(s) can have both short-term (acute) and long-term or lifetime (chronic) effects. Short-term effects of nitrate in drinking water above the MCL have caused serious illness and sometimes death. Drinking water health publications conclude that the most susceptible population to adverse nitrate health effects includes infants less than 6 months of age; women who are pregnant or nursing; and individuals with enzyme deficiencies or a lack of free hydrochloric acid in the stomach. The serious illness in infants is due to the conversion of nitrate to nitrite by the body, which can interfere with the oxygen-carrying capacity of the child's blood. Symptoms include shortness of breath and blue-baby syndrome. Lifetime exposure to nitrates at levels above the MCL has the potential to cause the following effects: diuresis, increased starchy deposits, and hemorrhaging of the spleen (USEPA 2007b).

## 1.2 METHODS

The methods for this project follow those of a pilot project performed by TCEQ, BEG, and Parsons. The pilot project evaluated water supply alternatives for PWSs that supply drinking water with nitrate concentrations above U.S. Environmental Protection Agency (USEPA) and Texas drinking water standards. Three PWSs were evaluated in the pilot project to develop the method (*i.e.*, decision tree approach) for analyzing options for provision of compliant drinking water. This project is performed using the decision tree approach that was developed for the pilot project, and which was also used for subsequent projects in 2005 and 2006.

Other tasks of the feasibility study are as follows:

- Identifying available data sources;
- Gathering and compiling data;
- Conducting financial, managerial, and technical (FMT) evaluations of the selected PWSs;
- Performing a geologic and hydrogeologic assessment of the area;
- Developing treatment and non-treatment compliance alternatives;
- Assessing potential alternatives with respect to economic and non-economic criteria;
- Preparing a feasibility report; and

- 1 • Suggesting refinements to the approach for future studies.

2 The remainder of Section 1 of this report addresses the regulatory background, and  
3 provides a summary of nitrate abatement options. Section 2 describes the methods used to  
4 develop and assess compliance alternatives. The groundwater sources of nitrate are addressed  
5 in Section 3. Findings for the Family Community Center MHP PWS, along with compliance  
6 alternatives development and evaluation, can be found in Section 4. Section 5 references the  
7 sources used in this report.

### 8 **1.3 REGULATORY PERSPECTIVE**

9 The Utilities & Districts and Public Drinking Water Sections of the TCEQ Water Supply  
10 Division are responsible for implementing requirements of the Federal Safe Drinking Water  
11 Act (SDWA) which include oversight of PWSs and water utilities. These responsibilities  
12 include:

- 13 • Monitoring public drinking water quality;
- 14 • Processing enforcement referrals for MCL violators;
- 15 • Tracking and analyzing compliance options for MCL violators;
- 16 • Providing FMT assessment and assistance to PWSs;
- 17 • Participating in the Drinking Water State Revolving Fund (SRF) program to assist  
18 PWSs in achieving regulatory compliance; and
- 19 • Setting rates for privately-owned water utilities.

20 This project was conducted to assist in achieving these responsibilities.

### 21 **1.4 ABATEMENT OPTIONS**

22 When a PWS exceeds a regulatory MCL, the PWS must take action to correct the  
23 violation. The MCL exceedances at the Family Community Center MHP PWS involve  
24 nitrate. The following subsections explore alternatives considered as potential options for  
25 obtaining/providing compliant drinking water.

#### 26 **1.4.1 Existing Public Water Supply Systems**

27 A common approach to achieving compliance is for the PWS to make arrangements with  
28 a neighboring PWS for water supply. For this arrangement to work, the PWS from which  
29 water is being purchased (supplier PWS) must have water in sufficient quantity and quality,  
30 the political will must exist, and it must be economically feasible.

##### 31 **1.4.1.1 Quantity**

32 For purposes of this report, quantity refers to water volume, flowrate, and pressure.  
33 Before approaching a potential supplier PWS, the non-compliant PWS should determine its

1 water demand on the basis of average day and maximum day. Peak instantaneous demands  
2 can be met through proper sizing of storage facilities. Further, the potential for obtaining the  
3 appropriate quantity of water to blend to achieve compliance should be considered. The  
4 concept of blending involves combining water with low levels of contaminants with non-  
5 compliant water in sufficient quantity that the resulting blended water is compliant. The exact  
6 blend ratio would depend on the quality of the water a potential supplier PWS can provide,  
7 and would likely vary over time. If high quality water is purchased, produced or otherwise  
8 obtained, blending can reduce the amount of high quality water required. Implementation of  
9 blending will require a control system to ensure the blended water is compliant.

10 If the supplier PWS does not have sufficient quantity, the non-compliant community  
11 could pay for the facilities necessary to increase the quantity to the extent necessary to supply  
12 the needs of the non-compliant PWS. Potential improvements might include, but are not  
13 limited to:

- 14 • Additional wells;
- 15 • Developing a new surface water supply,
- 16 • Additional or larger-diameter piping;
- 17 • Increasing water treatment plant capacity
- 18 • Additional storage tank volume;
- 19 • Reduction of system losses,
- 20 • Higher-pressure pumps; or
- 21 • Upsized, or additional, disinfection equipment.

22 In addition to the necessary improvements, a transmission pipeline would need to be  
23 constructed to tie the two PWSs together. The pipeline must tie-in at a point in the supplier  
24 PWS where all the upstream pipes and appurtenances are of sufficient capacity to handle the  
25 new demand. In the non-compliant PWS, the pipeline must tie in at a point where no down  
26 stream bottlenecks are present. If blending is the selected method of operation, the tie-in  
27 point must be at the proper point of the existing non-compliant PWS to ensure that all the  
28 water in the system is blended to achieve regulatory compliance.

#### 29 **1.4.1.2 Quality**

30 If a potential supplier PWS obtains its water from the same aquifer (or same portion of  
31 the aquifer) as the non-compliant PWS, the quality of water may not be significantly better.  
32 However, water quality can vary significantly due to well location, even within the same  
33 aquifer. If localized areas with good water quality cannot be identified, the non-compliant  
34 PWS would need to find a potential supplier PWS that obtains its water from a different  
35 aquifer or from a surface water source. Additionally, a potential supplier PWS may treat non-  
36 compliant raw water to an acceptable level.

1 Surface water sources may offer a potential higher-quality source. Since there are  
2 significant treatment requirements, utilization of surface water for drinking water is typically  
3 most feasible for larger local or regional authorities or other entities that may provide water to  
4 several PWSs. Where PWSs that obtain surface water are neighbors, the non-compliant PWS  
5 may need to deal with those systems as well as with the water authorities that supply the  
6 surface water.

## 7 **1.4.2 Potential for New Groundwater Sources**

### 8 **1.4.2.1 Existing Non-Public Supply Wells**

9 Often there are wells not associated with PWSs that are located in the vicinity of the non-  
10 compliant PWS. The current use of these wells may be for irrigation, industrial purposes,  
11 domestic supply, stock watering, and other purposes. The process for investigating existing  
12 wells is as follows:

- 13 • Existing data sources (see below) are used to identify wells in the areas that have  
14 satisfactory quality. For the Family Community Center MHP water system, the  
15 following standards could be used in a rough screening to identify compliant  
16 groundwater in surrounding systems:
  - 17 ○ Nitrate (measured as nitrogen) concentrations less than 8 mg/L (below the  
18 MCL of 10 mg/L);
  - 19 ○ Fluoride concentration less than 2.0 mg/L (below the Secondary MCL of  
20 2 mg/L);
  - 21 ○ Arsenic concentration less than 0.008 mg/L (below the MCL of 0.010 mg/L);
  - 22 ○ Uranium concentration less than 24 µg/L (below the MCL of 30 µg/L; and
  - 23 ○ Selenium concentration less than 0.04 mg/L (below the MCL of 0.05 mg/L).
- 24 • The recorded well information are reviewed to eliminate those wells that appear to  
25 be unsuitable for the application. Often, the “Remarks” column in the Texas  
26 Water Development Board (TWDB) hard-copy database provides helpful  
27 information. Wells eliminated from consideration generally include domestic and  
28 stock wells, dug wells, test holes, observation wells, seeps and springs, destroyed  
29 wells, wells used by other communities, etc;
- 30 • Wells of sufficient size are identified. Some may be used for industrial or  
31 irrigation purposes. Often the TWDB database will include well yields, which  
32 may indicate the likelihood that a particular well is a satisfactory source;
- 33 • At this point in the process, the local groundwater control district (if one exists)  
34 should be contacted to obtain information about pumping restrictions. Also,  
35 preliminary cost estimates should be made to establish the feasibility of pursuing  
36 further well development options;

- 1 • If particular wells appear to be acceptable, the owner(s) should be contacted to  
2 ascertain their willingness to work with the PWS. Once the owner agrees to  
3 participate in the program, questions should be asked about the wells. Many  
4 owners have more than one well, and would probably be the best source of  
5 information regarding the latest test dates, who tested the water, flowrates, and  
6 other well characteristics;
- 7 • After collecting as much information as possible from cooperative owners, the  
8 PWS would then narrow the selection of wells and sample and analyze them for  
9 quality. Wells with good quality would then be potential candidates for test  
10 pumping. In some cases, a particular well may need to be refurbished before test  
11 pumping. Information obtained from test pumping would then be used in  
12 combination with information about the general characteristics of the aquifer to  
13 determine whether a well at this location would be suitable as a supply source;
- 14 • It is recommended that new wells be installed instead of using existing wells to  
15 ensure the well characteristics are known and the well meets construction  
16 standards; and
- 17 • Permit(s) would then be obtained from the groundwater control district or other  
18 regulatory authority, and an agreement with the owner (purchase or lease, access  
19 easements, etc.) would then be negotiated.

#### 20 **1.4.2.2 Develop New Wells**

21 If no existing wells are available for development, the PWS or group of PWSs has an  
22 option of developing new wells. Records of existing wells, along with other hydrogeologic  
23 information and modern geophysical techniques, should be used to identify potential locations  
24 for new wells. In some areas, the TWDB's Groundwater Availability Model (GAM) may be  
25 applied to indicate potential sources. Once a general area has been identified, land owners  
26 and regulatory agencies should be contacted to determine an exact location for a new well or  
27 well field. Pump tests and water quality tests would be required to determine if a new well  
28 will produce an adequate quantity of good quality water. Permits from the local groundwater  
29 control district or other regulatory authority could also be required for a new well.

#### 30 **1.4.3 Potential for Surface Water Sources**

31 Water rights law dominates the acquisition of water from surface water sources. For a  
32 PWS, 100 percent availability of water is required, except where a back-up source is  
33 available. For PWSs with an existing water source, although it may be non-compliant  
34 because of elevated concentrations of one or more parameters, water rights may not need to  
35 be 100 percent available.

#### 36 **1.4.3.1 Existing Surface Water Sources**

37 "Existing surface water sources" of water refers to municipal water authorities and cities  
38 that obtain water from surface water sources. The process of obtaining water from such a

1 source is generally less time consuming and less costly than the process of developing a new  
2 source; therefore, it should be a primary course of investigation. An existing source would be  
3 limited by its water rights, the safe yield of a reservoir or river, or by its water treatment or  
4 water conveyance capability. The source must be able to meet the current demand and honor  
5 contracts with communities it currently supplies. In many cases, the contract amounts reflect  
6 projected future water demand based on population or industrial growth.

7 A non-compliant PWS would look for a source with sufficient spare capacity. Where no  
8 such capacity exists, the non-compliant PWS could offer to fund the improvements necessary  
9 to obtain the capacity. This approach would work only where the safe yield could be  
10 increased (perhaps by enlarging a reservoir) or where treatment capacity could be increased.  
11 In some instances water rights, where they are available, could possibly be purchased.

12 In addition to securing the water supply from an existing source, the non-compliant PWS  
13 would need to arrange for transmission of the water to the PWS. In some cases, that could  
14 require negotiations with, contracts with, and payments to an intermediate PWS (an  
15 intermediate PWS is one where the infrastructure is used to transmit water from a “supplier”  
16 PWS to a “supplied” PWS, but does not provide any additional treatment to the supplied  
17 water). The non-compliant PWS could be faced with having to fund improvements to the  
18 intermediate PWS in addition to constructing its own necessary transmission facilities.

#### 19 **1.4.3.2 New Surface Water Sources**

20 Communication with the TCEQ and relevant planning groups from the beginning is  
21 essential in the process of obtaining a new surface water source. Preliminary assessment of  
22 the potential for acquiring new rights may be based on surface water availability maps located  
23 on the TWDB website. Where water rights appear to be available, the following activities  
24 need to occur:

- 25 • Discussions with TCEQ to indicate the likelihood of obtaining those rights. The  
26 TCEQ may use the Water Availability Model (WAM) to assist in the  
27 determination.
- 28 • Discussions with land owners to indicate potential treatment plant locations.
- 29 • Coordination with US Army Corps of Engineers and local river authorities.
- 30 • Preliminary engineering design to determine the feasibility, costs, and  
31 environmental issues of a new treatment plant.

32 Should these discussions indicate that a new surface water source is the best option, the  
33 community would proceed with more intensive planning (initially obtaining funding),  
34 permitting, land acquisition, and detailed designs.

#### 35 **1.4.4 Identification of Treatment Technologies for Nitrates**

36 Various treatment technologies were also investigated as compliance alternatives for  
37 treatment of nitrate to regulatory levels (*i.e.*, MCLs). Numerous options have been identified

1 by the USEPA as best available technologies (BAT) for non-compliant constituents.  
2 Identification and descriptions of the various BATs are provided in the following paragraphs.

### 3 **1.4.4 Identification of Treatment Technologies**

4 Various treatment technologies were also investigated as compliance alternatives for  
5 treatment of nitrate to regulatory levels (*i.e.*, MCL). Numerous options have been identified  
6 by the USEPA as BATs for non-compliant constituents. Identification and descriptions of the  
7 various BATs are provided in the following sections. Several other treatment options are also  
8 described but were not further considered in the feasibility study (*e.g.*, because of lack of  
9 commercial applications or other limitations).

#### 10 **1.4.4.1 Treatment Technologies for Nitrates**

11 The MCL for nitrate (as nitrogen) was set at 10 mg/L by the USEPA on  
12 January 30, 1992, as part of the Phase II Rules, and became effective on July 30, 1992  
13 (USEPA 2007b). This MCL applies to all community water systems, regardless of size.

14 BATs identified by USEPA for removal of nitrates include:

- 15 • Reverse Osmosis (RO);
- 16 • Ion Exchange (IX); and
- 17 • Electrodialysis Reversal (EDR).

### 18 **1.4.5 Treatment Technologies Description**

19 Reverse Osmosis, IX, and EDR are identified by USEPA as BATs for removal of  
20 nitrates. RO and IX are also viable options for POE and POU systems. A description of these  
21 technologies follows.

#### 22 **1.4.5.1 Reverse Osmosis**

23 Process. RO is a physical process in which contaminants are removed by applying  
24 pressure on the feed water to force it through a semi-permeable membrane. RO membranes  
25 reject ions based on size and electrical charge. The raw water is typically called feed; the  
26 product water is called permeate; and the concentrated reject is called concentrate. Common  
27 RO membrane materials include asymmetric cellulose acetate (CA) or polyamide thin film  
28 composite (TFC). The TFC membrane operates at much lower pressure and can achieve  
29 higher salt rejection than the CA membranes but is less chlorine resistant. Common  
30 membrane construction includes spiral wound or hollow fine fiber. Each material and  
31 construction method has specific benefits and limitations depending on the raw water  
32 characteristics and pre-treatment. Spiral wound has been the dominant membrane type in  
33 typical RO systems. A newer, lower pressure type membrane that is similar in operation to  
34 spiral wound RO, is nanofiltration (NF), which has higher rejection for divalent ions than  
35 mono-valent ions. NF is sometimes used instead of RO for treating water with high hardness  
36 and sulfate concentrations.

1 A typical RO installation includes a high pressure feed pump; parallel first and second  
2 stage membrane elements (in pressure vessels); and valves and piping for feed, permeate, and  
3 concentrate streams. Factors influencing membrane selection are cost, recovery, rejection,  
4 raw water characteristics, and pre-treatment. Factors influencing performance are raw water  
5 characteristics, pressure, temperature, and regular monitoring and maintenance. Depending  
6 on the membrane type and operating pressure, RO is capable of removing 95 percent of  
7 nitrate and arsenic while NF has a lower nitrate and arsenic rejection efficiency. The  
8 treatment process is relatively insensitive to pH. Water recovery is 60-80 percent, depending  
9 on raw water characteristics. The concentrate volume for disposal can be significant. The  
10 conventional RO treatment train for well water uses anti-scalant addition, cartridge filtration,  
11 RO membranes, chlorine disinfection, and clearwell storage.

12 Pre-treatment. RO requires careful review of raw water characteristics, and pre-treatment  
13 needs to prevent membranes from fouling, scaling, or other membrane degradation. Removal  
14 or sequestering of suspended solids is necessary to prevent colloidal and bio-fouling, and  
15 removal of sparingly soluble constituents such as calcium, magnesium, silica, sulfate, barium,  
16 *etc.*, may be required to prevent scaling. Pretreatment can include media filters to remove  
17 suspended particles; IX softening to remove hardness; antiscalant feed; temperature and pH  
18 adjustment to maintain efficiency; acid to prevent scaling and membrane damage; activated  
19 carbon or bisulfite to remove chlorine (post-disinfection may be required); and cartridge  
20 filters to remove any remaining suspended particles to protect membranes from upsets.

21 Maintenance. Rejection percentages must be monitored to ensure contaminant removal  
22 below MCLs. Regular monitoring of membrane performance is necessary to determine  
23 fouling, scaling, or other membrane degradation. Use of monitoring equipment to track  
24 membrane performance is recommended. Acidic or caustic solutions are regularly flushed  
25 through the system at high volume/low pressure with a cleaning agent to remove fouling and  
26 scaling. The system is flushed and returned to service. RO stages are cleaned sequentially.  
27 Frequency of membrane replacement is dependent on raw water characteristics, pre-treatment,  
28 and maintenance.

29 Waste Disposal. Pre-treatment waste streams, concentrate flows, and spent filters and  
30 membrane elements all require approved disposal methods. Disposal of the significant  
31 volume of the concentrate stream is a problem for many utilities.

### 32 **Advantages (RO)**

- 33 • Produces the highest water quality.
- 34 • Can effectively treat a wide range of dissolved salts and minerals, turbidity, health  
35 and aesthetic contaminants, and certain organics. Some highly-maintained units  
36 are capable of treating biological contaminants.
- 37 • Low pressure - less than 100 pounds per square inch (psi), compact, self-  
38 contained, single membrane units are available for small installations.

### 39 **Disadvantages (RO)**

- 40 • Relatively expensive to install and operate.



- 1 • Frequent membrane monitoring and maintenance; pressure, temperature, and pH  
2 requirements to meet membrane tolerances. Membranes can be chemically  
3 sensitive.
- 4 • Additional water usage depending on rejection rate.

5 A concern with RO for treatment of inorganics is that if the full stream is treated, then  
6 most of the alkalinity and hardness would also be removed. In that event, post-treatment may  
7 be necessary to avoid corrosion problems. If feasible, a way to avoid this issue is to treat a  
8 slip stream of raw water and blend the slip stream back with the raw water rather than treat  
9 the full stream. The amount of water rejected is also an issue with RO. Discharge  
10 concentrate can be between 10 and 50 percent of the influent flow.

### 11 1.4.5.2 Ion Exchange

12 Process. In solution, salts separate into positively charged cations and negatively  
13 charged anions. Ion exchange is a reversible chemical process in which ions from an  
14 insoluble, permanent, solid resin bed are exchanged for ions in water. The process relies on  
15 the fact that certain ions are preferentially adsorbed on the IX resin. Operation begins with a  
16 fully recharged cation or anion resin bed, having enough positively or negatively charged ions  
17 to carry out the cation or anion exchange. Usually a polymer resin bed is composed of  
18 millions of spherical beads about the size of medium sand grains. As water passes through  
19 the resin bed, the positively or negatively charged ions are released into the water, being  
20 substituted or replaced with the contaminant ions in the water (IX). When the resin becomes  
21 exhausted of positively or negatively charged ions, the bed must be regenerated by passing a  
22 strong, usually sodium chloride, solution over the resin bed, displacing the contaminant ions  
23 with sodium ions for cation exchange and chloride ions for anion exchange. Many different  
24 types of resins can be used to reduce dissolved contaminant concentrations. The IX treatment  
25 train for groundwater typically includes cation or anion resin beds, chlorine disinfection, and  
26 clearwell storage. Treatment trains for surface water may also include raw water pumps,  
27 debris screens, and gravity filters for pre-treatment. Additional treatment or management of  
28 the concentrate and the removed solids will be necessary prior to disposal. For nitrate and  
29 arsenic removal, a strong base anion exchange resin in the chloride form can remove  
30 99 percent of the nitrate and arsenic. Sulfate is a strong competing anion for nitrate and  
31 arsenic adsorption by IX. Regeneration is accomplished with sodium chloride.

32 Pre-treatment. There are pretreatment requirements pH, organics, turbidity, and other  
33 raw water characteristics. Pre-treatment may be required to reduce excessive amounts of total  
34 suspended solids, iron, and manganese, which could plug the resin bed, and typically includes  
35 media or carbon filtration. Pre-treatment may also be required to remove sulfate that can  
36 interfere with nitrate and arsenic removal.

37 Maintenance. The IX resin requires regular on-site regeneration, the frequency of which  
38 depends on raw water characteristics, the contaminant concentration, and the size and number  
39 of IX vessels. Many systems have undersized the IX vessels only to realize higher than

1 necessary operating costs. Preparation of the sodium chloride solution is required. If used,  
2 filter replacement and backwashing would be required.

3 Waste Disposal. Approval from local authorities is usually required for:

- 4 • Disposal of concentrate from the regeneration cycle (highly concentrated salt  
5 solution);
- 6 • Occasional solid waste (in the form of broken resin beads) which are backwashed  
7 during regeneration; and if used,
- 8 • Spent filters and backwash wastewater.

9 **Advantages (IX)**

- 10 • Acid addition, degasification, and repressurization are not required.
- 11 • Ease of operation; highly reliable.
- 12 • Lower initial cost; resins will not wear out with regular regeneration.
- 13 • Effective; widely used.
- 14 • Suitable for small and large installations.
- 15 • A variety of specific resins are available for removing specific contaminants.

16 **Disadvantages (IX)**

- 17 • Requires salt storage; regular regeneration.
- 18 • Concentrate disposal.
- 19 • Usually not feasible with high levels of total dissolved solids (TDS).
- 20 • Resins are sensitive to the presence of competing ions.

21 In considering application of IX for inorganics removal, it is important to understand  
22 what the effect of competing ions would be, and to what extent the brine can be recycled.  
23 Similar to AA, IX exhibits a selectivity sequence, which refers to an order in which ions are  
24 preferred. Barium, lead, and copper are highly preferred cations. Sulfate competes with both  
25 nitrate and arsenic, but more aggressively with arsenic in anion exchange. Source waters with  
26 TDS levels above 500 mg/L and sulfate levels above 120 mg/L are not amenable to IX  
27 treatment. Spent regenerant is produced during IX bed regeneration, and this spent regenerant  
28 may have high concentrations of sorbed contaminants which can be expensive to treat and/or  
29 dispose. Research has been conducted to minimize this effect; recent research on arsenic  
30 removal shows that the brine can be reused as many as 25 times.

31 **1.4.5.3 Electrodialysis Reversal**

32 Process. EDR is an electrochemical process in which ions migrate through ion-selective  
33 semi-permeable membranes as a result of their attraction to two electrically charged  
34 electrodes. A typical EDR system includes a membrane stack with a number of cell pairs,  
35 each consisting of a cation transfer membrane, a demineralized flow spacer, an anion transfer

1 membrane, and a concentrate flow spacer. Electrode compartments are at opposite ends of  
2 the stack. The influent feed water (chemically treated to prevent precipitation) and the  
3 concentrated reject flow in parallel across the membranes and through the demineralized and  
4 concentrate flow spacers, respectively. The electrodes are continually flushed to reduce  
5 fouling or scaling. Careful consideration of flush feed water is required. Typically, the  
6 membranes are cation or anion exchange resins cast in sheet form; the spacers are high  
7 density polyethylene; and the electrodes are inert metal. EDR stacks are tank-contained and  
8 often staged. Membrane selection is based on review of raw water characteristics. A single-  
9 stage EDR system usually removes 40-50 percent of nitrate, arsenic, and TDSs. Additional  
10 stages are required to achieve higher removal efficiency if necessary. EDR uses the technique  
11 of regularly reversing the polarity of the electrodes, thereby freeing accumulated ions on the  
12 membrane surface. This process requires additional plumbing and electrical controls, but it  
13 increases membrane life, may require less added chemicals, and eases cleaning. The  
14 conventional EDR treatment train typically includes EDR membranes, chlorine disinfection,  
15 and clearwell storage. Treatment of surface water may also require pre-treatment steps such  
16 as raw water pumps, debris screens, rapid mix with addition of an anti-scalant, slow mix  
17 flocculator, sedimentation basin or clarifier, and gravity filters. Microfiltration (MF) could be  
18 used in place of flocculation, sedimentation, and filtration. Additional treatment or  
19 management of the concentrate and the removed solids would be necessary prior to disposal.

20 Pre-treatment. There are pretreatment requirements for pH, organics, turbidity, and other  
21 raw water characteristics. EDR typically requires chemical feed to prevent scaling, acid  
22 addition for pH adjustment, and a cartridge filter for prefiltration.

23 Maintenance. EDR membranes are durable, can tolerate a pH range from 1 to 10, and  
24 temperatures to 115 degrees Fahrenheit (°F) for cleaning. They can be removed from the unit  
25 and scrubbed. Solids can be washed off by turning the power off and letting water circulate  
26 through the stack. Electrode washes flush out byproducts of electrode reaction. The  
27 byproducts are hydrogen, formed in the cathode space, and oxygen and chlorine gas, formed  
28 in the anode space. If the chlorine is not removed, toxic chlorine gas may form. Depending  
29 on raw water characteristics, the membranes would require regular maintenance or  
30 replacement. EDR requires reversing the polarity. Flushing at high volume/low pressure  
31 continuously is required to clean electrodes. If used, pre-treatment filter replacement and  
32 backwashing would be required. The EDR stack must be disassembled, mechanically  
33 cleaned, and reassembled at regular intervals.

34 Waste Disposal. Highly concentrated reject flows, electrode cleaning flows, and spent  
35 membranes require approved disposal methods. Pre-treatment processes and spent materials  
36 also require approved disposal methods.

### 37 **Advantages (EDR)**

- 38 • EDR can operate with minimal fouling or scaling, or chemical addition.
- 39 • Low pressure requirements; typically quieter than RO.
- 40 • Long membrane life expectancy; EDR extends membrane life and reduces  
41 maintenance.

- More flexible than RO in tailoring treated water quality requirements.

#### **Disadvantages (EDR)**

- Not suitable for high levels of iron, manganese, and hydrogen sulfide.
- High energy usage at higher TDS water.

EDR can be quite expensive to run because of the energy it uses. However, because it is generally automated and allows for part-time operation, it may be an appropriate technology for small systems. It can be used to simultaneously reduce nitrate, TDSs, and arsenic.

#### **1.4.6 Point-of-Entry and Point-of-Use Treatment Systems**

Point-of-entry (POE) and Point-of-use (POU) treatment devices or systems rely on many of the same treatment technologies that have been used in central treatment plants. However, while central treatment plants treat all water distributed to consumers to the same level, POU and POE treatment devices are designed to treat only a portion of the total flow. POU devices treat only the water intended for direct consumption, typically at a single tap or limited number of taps, while POE treatment devices are typically installed to treat all water entering a single home, business, school, or facility. POU and POE treatment systems may be an option for PWSs where central treatment is not affordable. Updated USEPA guidance on use of POU and POE treatment devices is provided in “*Point-of-Use or Point-of-Entry Treatment Options for Small Drinking Water Systems*”, EPA 815-R-06-010, April 2006 (USEPA 2006).

Point-of-entry and POU treatment systems can be used to provide compliant drinking water. For nitrate removal, these systems typically use small RO treatment units that are installed “under the sink” in the case of point-of-use, and where water enters a house or building in the case of point-of-entry. It should be noted that the POU treatment units would need to be more complex than units typically found in commercial retail outlets in order to meet regulatory requirements, making purchase and installation more expensive. Point-of-entry and point-of-use treatment units would be purchased and owned by the PWS. These solutions are decentralized in nature, and require utility personnel entry into houses or at least onto private property for installation, maintenance, and testing. Due to the large number of treatment units that would be employed and would be largely out of the control of the PWS, it is very difficult to ensure 100 percent compliance. Prior to selection of a point-of-entry or point-of-use program for implementation, consultation with TCEQ would be required to address measurement and determination of level of compliance.

According to 40 CFR Section 141.100 (July 2005 Edition), the PWS must develop and obtain TCEQ approval for a monitoring plan before POE devices are installed for compliance with an MCL. Under the plan, POE devices must provide health protection equivalent to central water treatment meaning the water must meet all National Primary Drinking Water Regulations and would be of acceptable quality similar to water distributed by a well-operated central treatment plant. In addition, monitoring must include physical measurements and observations such as total flow treated and mechanical condition of the treatment equipment. The system would have to track the POE flow for a given time period, such as monthly, and maintain records of device inspection. The monitoring plan should include frequency of

1 monitoring for the contaminant of concern and number of units to be monitored. For  
2 instance, the system may propose to monitor every POE device during the first year for the  
3 contaminant of concern and then monitor one-third of the units annually, each on a rotating  
4 schedule, such that each unit would be monitored every 3 years. In order to satisfy the  
5 requirement that POE devices must provide health protection, the water system may be  
6 required to conduct a pilot study to verify the POE device can provide treatment equivalent to  
7 central treatment.

8 The SDWA [§1412(b)(4)(E)(ii)] regulates the design, management and operation of POU  
9 and POE treatment units used to achieve compliance with an MCL. These restrictions,  
10 relevant to compliance are:

- 11 • POU and POE treatment units must be owned, controlled, and maintained by the  
12 water system, although the utility may hire a contractor to ensure proper operation  
13 and maintenance (O&M) and MCL compliance. The water system must retain  
14 unit ownership and oversight of unit installation, maintenance and sampling; the  
15 utility ultimately is the responsible party for regulatory compliance. The water  
16 system staff need not perform all installation, maintenance, or management  
17 functions, as these tasks may be contracted to a third party-but the final  
18 responsibility for the quality and quantity of the water supplied to the community  
19 resides with the water system, and the utility must monitor all contractors closely.  
20 Responsibility for O&M of POU or POE devices installed for SDWA compliance  
21 may not be delegated to homeowners.
- 22 • POU and POE units must have mechanical warning systems to automatically  
23 notify customers of operational problems. Each POU or POE treatment device  
24 must be equipped with a warning device (*e.g.*, alarm, light) that would alert users  
25 when their unit is no longer adequately treating their water. As an alternative,  
26 units may be equipped with an automatic shut-off mechanism to meet this  
27 requirement.
- 28 • If the American National Standards Institute has issued product standards for a  
29 specific type of POU or POE treatment unit, only those units that have been  
30 independently certified according to those standards may be used as part of a  
31 compliance strategy.

32 The following observations with regard to using POE and POU devices for SDWA  
33 compliance were made by Raucher, *et al.* (2004):

- 34 • If POU devices are used as an SDWA compliance strategy, certain consumer  
35 behavioral changes will be necessary (*e.g.*, encouraging people to drink water only  
36 from certain treated taps) to ensure comprehensive consumer health protection.
- 37 • Although not explicitly prohibited in the SDWA, USEPA indicates that POU  
38 treatment devices should not be used to treat for radon or for most volatile organic  
39 contaminants to achieve compliance, because POU devices do not provide

1 100 percent protection against inhalation or contact exposure to those  
2 contaminants at untreated taps (e.g., shower heads).

- 3 • Liability – PWSs considering unconventional treatment options (POU, POE, or  
4 bottled water) must address liability issues. These could be meeting drinking  
5 water standards, property entry and ensuing liabilities, and damage arising from  
6 improper installation or improper function of the POU and POE devices.

#### 7 **1.4.7 Water Delivery or Central Drinking Water Dispensers**

8 Current USEPA regulations 40 Code of Federal Regulations (CFR) 141.101 prohibit the  
9 use of bottled water to achieve compliance with an MCL, except on a temporary basis. State  
10 regulations do not directly address the use of bottled water. Use of bottled water at a non-  
11 compliant PWS would be on a temporary basis. Every 3 years, the PWSs that employ interim  
12 measures are required to present the TCEQ with estimates of costs for piping compliant water  
13 to their systems. As long as the projected costs remain prohibitively high, the bottled water  
14 interim measure is extended. Until USEPA amends the noted regulation, the TCEQ is unable  
15 to accept water delivery or central drinking water dispensers as compliance solutions.

16 Central provision of compliant drinking water would consist of having one or more  
17 dispensers of compliant water where customers could come to fill containers with drinking  
18 water. The centralized water source could be from small to medium-sized treatment units or  
19 could be compliant water delivered to the central point by truck.

20 Water delivery is an interim measure for providing compliant water. As an interim  
21 measure for a small impacted population, providing delivered drinking water may be cost  
22 effective. If the susceptible population is large, the cost of water delivery would increase  
23 significantly.

24 Water delivery programs require consumer participation to a varying degree. Ideally,  
25 consumers would have to do no more than they currently do for a piped-water delivery  
26 system. Least desirable are those systems that require maximum effort on the part of the  
27 customer (e.g., customer has to travel to get the water, transport the water, and physically  
28 handle the bottles).

29

## SECTION 2 EVALUATION METHODS

### 2.1 DECISION TREE

The decision tree is a flow chart for conducting feasibility studies for a non-compliant PWS. The decision tree is shown in Figures 2.1 through 2.4. The tree guides the user through a series of phases in the design process. Figure 2.1 shows Tree 1, which outlines the process for defining the existing system parameters, followed by optimizing the existing treatment system operation. If optimizing the existing system does not correct the deficiency, the tree leads to six alternative preliminary branches for investigation. The groundwater branch leads through investigating existing wells to developing a new well field. The treatment alternatives address centralized and on-site treatment. The objective of this phase is to develop conceptual designs and cost estimates for the six types of alternatives. The work done for this report follows through Tree 1 and Tree 2, as well as a preliminary pass through Tree 4.

Tree 3, which begins at the conclusion of the work for this report, starts with a comparison of the conceptual designs, selecting the two or three alternatives that appear to be most promising, and eliminating those alternatives which are obviously infeasible. It is envisaged that a process similar to this would be used by the study PWS to refine the list of viable alternatives. The selected alternatives are then subjected to intensive investigation, and highlighted by an investigation into the socio-political aspects of implementation. Designs are further refined and compared, resulting in the selection of a preferred alternative. The steps for assessing the financial and economic aspects of the alternatives (one of the steps in Tree 3) are given in Tree 4 in Figure 2.4.

### 2.2 DATA SOURCES AND DATA COLLECTION

#### 2.2.1 Data Search

##### 2.2.1.1 Water Supply Systems

The TCEQ maintains a set of files on public water systems, utilities, and districts at its headquarters in Austin, Texas. The files are organized under two identifiers: a PWS identification number and a Certificate of Convenience and Necessity (CCN) number. The PWS identification number is used to retrieve four types of files:

- CO – Correspondence,
- CA – Chemical analysis,
- MOR – Monthly operating reports (quality/quantity), and
- FMT – Financial, managerial and technical issues.

Figure 2.1  
TREE 1 – EXISTING FACILITY ANALYSIS

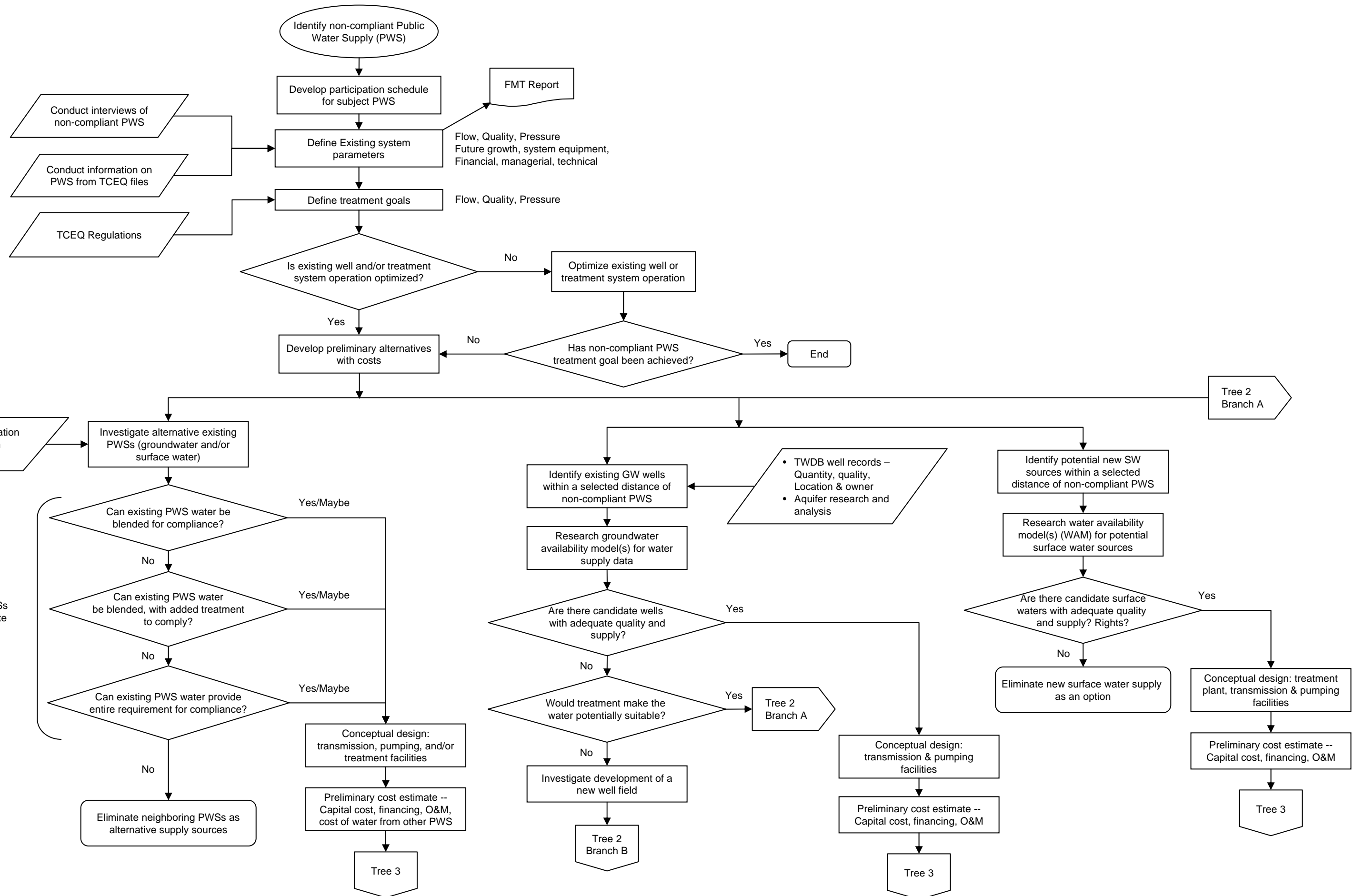




Figure 2.2  
TREE 2 – DEVELOP TREATMENT ALTERNATIVES

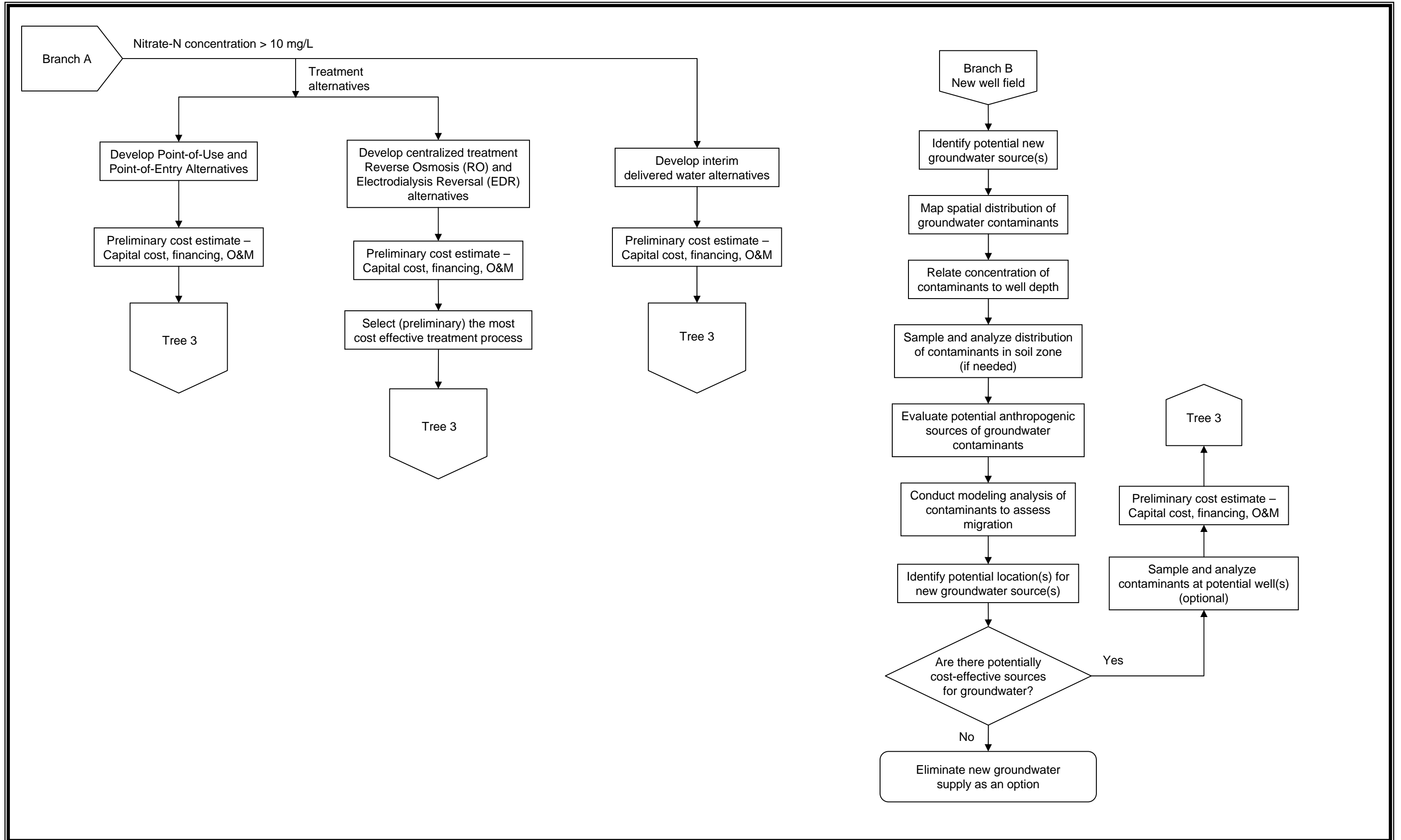
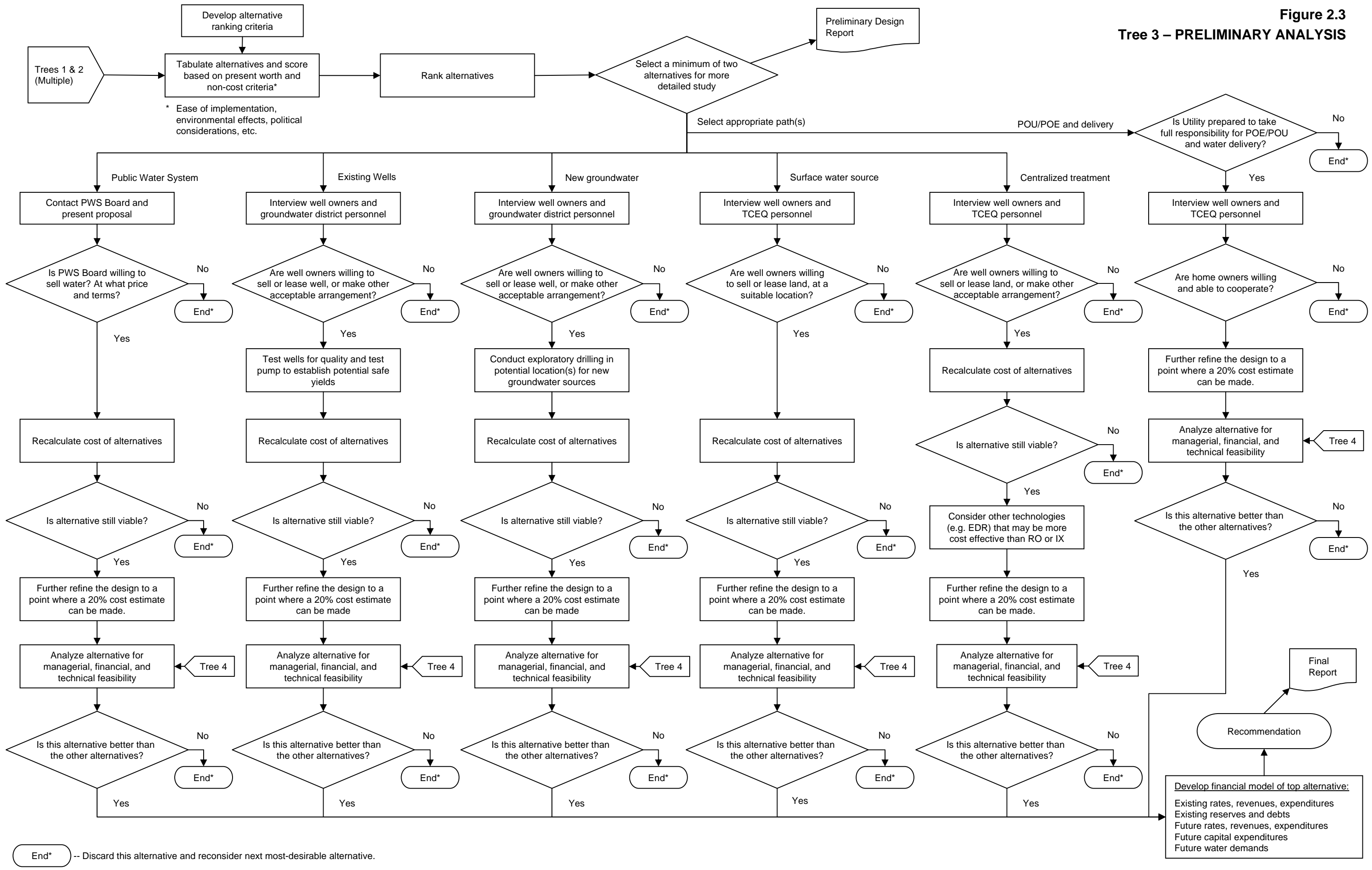


Figure 2.3

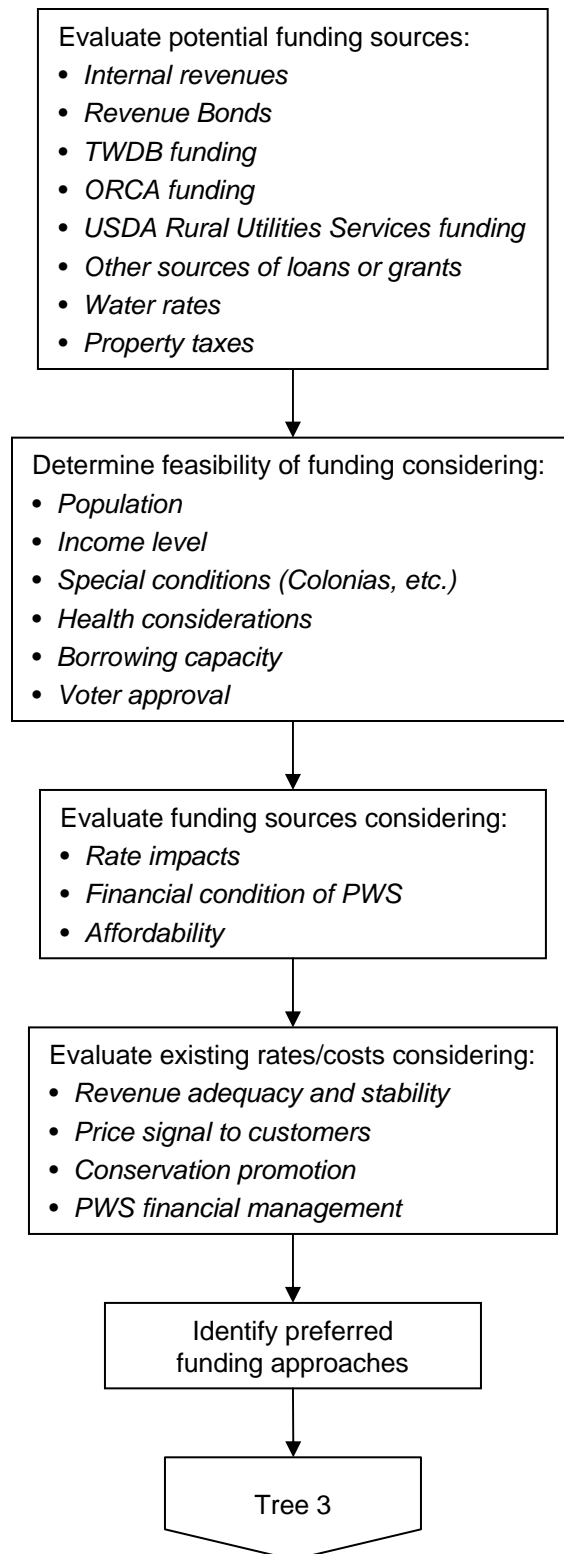
Tree 3 – PRELIMINARY ANALYSIS



End\* -- Discard this alternative and reconsider next most-desirable alternative.

Develop financial model of top alternative:  
 Existing rates, revenues, expenditures  
 Existing reserves and debts  
 Future rates, revenues, expenditures  
 Future capital expenditures  
 Future water demands

**Figure 2.4**  
**TREE 4 – FINANCIAL**



1 The CCN files generally contain a copy of the system’s Certificate of Convenience and  
2 Necessity, along with maps and other technical data.

3 These files were reviewed for the PWS and surrounding systems.

4 The following websites were consulted to identify the water supply systems in the area:

- 5 • Texas Commission on Environmental Quality  
6 <http://www3.tceq.state.tx.us/iwud/>. Under “Advanced Search,” type in the  
7 name(s) of the County(ies) in the area to get a listing of the public water supply  
8 systems.
- 9 • USEPA Safe Drinking Water Information System  
10 [www.epa.gov/safewater/data/getdata.html](http://www.epa.gov/safewater/data/getdata.html)

11 Groundwater Control Districts were identified on the TWDB web site, which has a series  
12 of maps covering various groundwater and surface water subjects. One of those maps shows  
13 groundwater control districts in the State of Texas.

#### 14 **2.2.1.2 Existing Wells**

15 The TWDB maintains a groundwater database available at [www.twdb.state.tx.us](http://www.twdb.state.tx.us) that has  
16 two tables with helpful information. The “Well Data Table” provides a physical description  
17 of the well, owner, location in terms of latitude and longitude, current use, and for some  
18 wells, items such as flowrate, and nature of the surrounding formation. The “Water Quality  
19 Table” provides information on the aquifer and the various chemical concentrations in the  
20 water.

21 The TWDB maintains a groundwater database available at [www.twdb.state.tx.us](http://www.twdb.state.tx.us) that has  
22 two tables with helpful information. The “Well Data Table” provides a physical description  
23 of the well, owner, location in terms of latitude and longitude, current use, and for some  
24 wells, items such as flowrate, and nature of the surrounding formation.

#### 25 **2.2.1.3 Surface Water Sources**

26 Regional planning documents were consulted for lists of surface water sources.

#### 27 **2.2.1.4 Groundwater Availability Model**

28 GAMs, developed by the TWDB, are planning tools and should be consulted as part of a  
29 search for new or supplementary water sources. The GAM for the Ogallala aquifer was  
30 investigated as a potential tool for identifying available and suitable groundwater resources.

#### 31 **2.2.1.5 Water Availability Model**

32 The WAM is a computer-based simulation predicting the amount of water that would be  
33 in a river or stream under a specified set of conditions. WAMs are used to determine whether  
34 water would be available for a newly requested water right or amendment. If water is

1 available, these models estimate how often the applicant could count on water under various  
2 conditions (*e.g.*, whether water would be available only 1 month out of the year, half the year,  
3 or all year, and whether that water would be available in a repeat of the drought of record).

4 WAMs provide information that assist TCEQ staff in determining whether to recommend  
5 the granting or denial of an application.

#### 6 **2.2.1.6 Financial Data**

7 Financial data were collected through a site visit. Data sought included:

- 8 • Annual Budget
- 9 • Audited Financial Statements
  - 10 ○ Balance Sheet
  - 11 ○ Income & Expense Statement
  - 12 ○ Cash Flow Statement
  - 13 ○ Debt Schedule
- 14 • Water Rate Structure
- 15 • Water Use Data
  - 16 ○ Production
  - 17 ○ Billing
  - 18 ○ Customer Counts

#### 19 **2.2.1.7 Demographic Data**

20 Basic demographic data were collected from the 2000 Census to establish incomes and  
21 eligibility for potential low cost funding for capital improvements. Median household income  
22 (MHI) and number of families below poverty level were the primary data points of  
23 significance. If available, MHI for the customers of the PWS should be used. In addition,  
24 unemployment data were collected from current U.S. Bureau of Labor Statistics. These data  
25 were collected for the following levels: national, state, and county.

### 26 **2.2.2 PWS Interviews**

#### 27 **2.2.2.1 PWS Capacity Assessment Process**

28 A capacity assessment is the industry standard term for an evaluation of a water system's  
29 financial, managerial, and technical capacity to effectively deliver safe drinking water to its  
30 customers now and in the future at a reasonable cost, and to achieve, maintain and plan for  
31 compliance with applicable regulations. The assessment process involves interviews with  
32 staff and management who have a responsibility in the operations and management of the  
33 system.

1 Financial, managerial, and technical capacity are individual yet highly interrelated  
2 components of a system’s capacity. A system cannot sustain capacity without maintaining  
3 adequate capability in all three components.

4 **Financial capacity** is a water system’s ability to acquire and manage sufficient financial  
5 resources to allow the system to achieve and maintain compliance with SDWA regulations.  
6 Financial capacity refers to the financial resources of the water system, including but not  
7 limited to revenue sufficiency, credit worthiness, and fiscal controls.

8 **Managerial capacity** is the ability of a water system to conduct its affairs so that the  
9 system is able to achieve and maintain compliance with SDWA requirements. Managerial  
10 capacity refers to the management structure of the water system, including but not limited to  
11 ownership accountability, staffing and organization, and effective relationships to customers  
12 and regulatory agencies.

13 **Technical capacity** is the physical and operational ability of a water system to achieve  
14 and maintain compliance with the SDWA regulations. It refers to the physical infrastructure  
15 of the water system, including the adequacy of the source water, treatment, storage and  
16 distribution infrastructure. It also refers to the ability of system personnel to effectively  
17 operate and maintain the system and to otherwise implement essential technical knowledge.

18 Many aspects of water system operations involve more than one component of capacity.  
19 Infrastructure replacement or improvement, for example, requires financial resources,  
20 management planning and oversight, and technical knowledge. A deficiency in any one area  
21 could disrupt the entire effort. A system that is able to meet both its immediate and long-term  
22 challenges demonstrates that it has sufficient financial, managerial, and technical capacity.

23 Assessment of the FMT capacity of the PWS was based on an approach developed by the  
24 New Mexico Environmental Finance Center (NMEFC), which is consistent with TCEQ FMT  
25 assessment process. This method was developed from work the NMEFC did while assisting  
26 USEPA Region 6 in developing and piloting groundwater comprehensive performance  
27 evaluations. The NMEFC developed a standard list of questions that could be asked of water  
28 system personnel. The list was then tailored slightly to have two sets of questions – one for  
29 managerial and financial personnel, and one for operations personnel (the questions are  
30 included in Appendix A). Each person with a role in the FMT capacity of the system was  
31 asked the applicable standard set of questions individually. The interviewees were not given  
32 the questions in advance and were not told the answers others provided. Also, most of the  
33 questions are open ended type questions so they were not asked in a fashion to indicate what  
34 would be the “right” or “wrong” answer. The interviews lasted between 45 minutes to  
35 75 minutes depending on the individual’s role in the system and the length of the individual’s  
36 answers.

37 In addition to the interview process, visual observations of the physical components of  
38 the system were made. A technical information form was created to capture this information.  
39 This form is also contained in Appendix A. This information was considered supplemental to  
40 the interviews because it served as a check on information provided in the interviews. For

1 example, if an interviewee stated he or she had an excellent preventative maintenance  
2 schedule and the visit to the facility indicated a significant amount of deterioration (more than  
3 would be expected for the age of the facility) then the preventative maintenance program  
4 could be further investigated or the assessor could decide that the preventative maintenance  
5 program was inadequate.

6 Following interviews and observations of the facility, answers that all personnel provided  
7 were compared and contrasted to provide a clearer picture of the true operations at the water  
8 system. The intent was to go beyond simply asking the question, “Do you have a budget?” to  
9 actually finding out if the budget was developed and being used appropriately. For example,  
10 if a water system manager was asked the question, “Do you have a budget?” he or she may  
11 say, “yes” and the capacity assessor would be left with the impression that the system is doing  
12 well in this area. However, if several different people are asked about the budget in more  
13 detail, the assessor may find that although a budget is present, operations personnel do not  
14 have input into the budget, the budget is not used by the financial personnel, the budget is not  
15 updated regularly, or the budget is not used in setting or evaluating rates. With this approach,  
16 the inadequacy of the budget would be discovered and the capacity deficiency in this area  
17 would be noted.

18 Following the comparison of answers, the next step was to determine which items noted  
19 as a potential deficiency truly had a negative effect on the system’s operations. If a system  
20 had what appeared to be a deficiency, but this deficiency was not creating a problem in terms  
21 of the operations or management of the system, it was not considered critical and may not  
22 have needed to be addressed as a high priority. As an example, the assessment may have  
23 revealed an insufficient number of staff members to operate the facility. However, it may  
24 also have been revealed that the system was able to work around that problem by receiving  
25 assistance from a neighboring system, so no severe problems resulted from the number of  
26 staff members. Although staffing may not be ideal, the system does not need to focus on this  
27 particular issue. The system needs to focus on items that are truly affecting operations. As an  
28 example of this type of deficiency, a system may lack a reserve account which can then lead  
29 the system to delay much-needed maintenance or repair on its storage tank. In this case, the  
30 system needs to address the reserve account issue so that proper maintenance can be  
31 completed.

32 The intent was to develop a list of capacity deficiencies with the greatest impact on the  
33 system’s overall capacity. Those were the most critical items to address through follow-up  
34 technical assistance or by the system itself.

### 35 **2.2.2.2 Interview Process**

36 PWS personnel were interviewed by the project team, and each was interviewed  
37 separately. Interview forms were completed during each interview.

## **2.3 ALTERNATIVE DEVELOPMENT AND ANALYSIS**

The initial objective for developing alternatives to address compliance issues is to identify a comprehensive range of possible options that can be evaluated to determine which are the most promising for implementation. Once the possible alternatives are identified, they must be defined in sufficient detail so a conceptual cost estimate (capital and O&M costs) can be developed. These conceptual cost estimates are used to compare the affordability of compliance alternatives, and to give a preliminary indication of rate impacts. Consequently, these costs are pre-planning level and should not be viewed as final estimated costs for alternative implementation. The basis for the unit costs used for the compliance alternative cost estimates is summarized in Appendix B. Other non-economic factors for the alternatives, such as reliability and ease of implementation, are also addressed

### **2.3.1 Existing PWS**

The neighboring PWSs were identified, and the extents of their systems were investigated. PWSs farther than 15 miles from the non-compliant PWSs were not considered because the length of the pipeline required would make the alternative cost prohibitive. The quality of water provided was also investigated. For neighboring PWSs with compliant water, options for water purchase and/or expansion of existing well fields were considered. The neighboring PWSs with non-compliant water were considered as possible partners in sharing the cost for obtaining compliant water either through treatment or developing an alternate source.

The neighboring PWSs were investigated to get an idea of the water sources in use and the quantity of water that might be available for sale. They were contacted to identify key locations in their systems where a connection might be made to obtain water and to explore on a preliminary basis their willingness to partner or sell water. Then, the major system components that would be required to provide compliant water were identified. The major system components included treatment units, wells, storage tanks, pump stations, and pipelines.

Once the major components were identified, a preliminary design was developed to identify sizing requirements and routings. A capital cost estimate was then developed based on the preliminary design of the required system components. An annual O&M cost was also estimated to reflect the change in O&M expenditures that would be needed if the alternative was implemented.

Non-economic factors were also identified. Ease of implementation was considered, as well as the reliability for providing adequate quantities of compliant water. Additional factors were whether implementation of an alternative would require significant increase in the management or technical capability of the PWS, and whether the alternative had the potential for regionalization.



### 1    **2.3.2    New Groundwater Source**

2           It was not possible in the scope of this project to determine conclusively whether new  
3 wells could be installed to provide compliant drinking water. In order to evaluate potential  
4 new groundwater source alternatives, three test cases were developed based on distance from  
5 the PWS intake point. The test cases were based on distances of 10 miles, 5 miles, and  
6 1 mile. It was assumed that a pipeline would be required for all three test cases A storage  
7 tank and pump station would be required for the 10-mile and 5-mile alternatives. It was also  
8 assumed that new wells would be installed, and that their depths would be similar to the  
9 depths of the existing wells, or other existing drinking water wells in the area.

10          A preliminary design was developed to identify sizing requirements for the required  
11 system components. A capital cost estimate was then developed based on the preliminary  
12 design of the required system components. An annual O&M cost was also estimated to  
13 reflect the change (*i.e.*, from current expenditures) in O&M expenditures that would be  
14 needed if the alternative was implemented.

15          Non-economic factors were also identified. Ease of implementation was considered, as  
16 well as the reliability for providing adequate quantities of compliant water. Additional factors  
17 were whether implementation of an alternative would require significant increase in the  
18 management or technical capability of the PWS, and whether the alternative had the potential  
19 for regionalization.

### 20    **2.3.3    New Surface Water Source**

21          New surface water sources were investigated. Availability of adequate quality water was  
22 investigated for the main rivers in the area, as well as the major reservoirs. TCEQ WAMs  
23 were inspected, and the WAM was run, where appropriate.

### 24    **2.3.4    Treatment**

25          Treatment technologies considered potentially applicable to nitrate removal are RO, IX,  
26 and EDR since they are proven technologies with numerous successful installations.  
27 However, the system also has TDSs higher than 1,000 mg/L and thus, IX is not economically  
28 feasible. RO treatment is considered for central treatment alternatives, as well as POU and  
29 POE alternatives. EDR treatment is considered for central treatment alternatives only. Both  
30 RO and EDR treatment produce a liquid waste: a reject stream from RO treatment and a  
31 concentrate stream from EDR treatment. As a result, the treated volume of water is less than  
32 the volume of raw water that enters the treatment system. The amount of raw water used  
33 increases to produce the same amount of treated water if RO or EDR treatment is  
34 implemented. The treatment units were sized based on flow rates, and capital and annual  
35 O&M cost estimates were made based on the size of the treatment equipment required and  
36 average water consumption rate. Neighboring non-compliant PWSs were identified to look  
37 for opportunities where the costs and benefits of central treatment could be shared between  
38 systems.

1 Non-economic factors were also identified. Ease of implementation was considered, as  
2 well as reliability for providing adequate quantities of compliant water. Additional factors  
3 were whether implementation of an alternative would require significant increase in the  
4 management or technical capability of the PWS, and whether the alternative had the potential  
5 for regionalization.

## 6 **2.4 COST OF SERVICE AND FUNDING ANALYSIS**

7 The primary purpose of the cost of service and funding analysis is to determine the  
8 financial impact of implementing compliance alternatives, primarily by examining the  
9 required rate increases, and also the fraction of household income that water bills represent.  
10 The current financial situation is also reviewed to determine what rate increases are necessary  
11 for the PWS to achieve or maintain financial viability.

### 12 **2.4.1 Financial Feasibility**

13 A key financial metric is the comparison of average annual household water bill for a  
14 PWS customer to the MHI for the area. MHI data from the 2000 Census are used, at the most  
15 detailed level available for the community. Typically, county level data are used for small  
16 rural water utilities due to small population sizes. Annual water bills are determined for  
17 existing, base conditions, including consideration of additional rate increases needed under  
18 current conditions. Annual water bills are also calculated after adding incremental capital and  
19 operating costs for each of the alternatives to determine feasibility under several potential  
20 funding sources.

21 Additionally, the use of standard ratios provides insight into the financial condition of  
22 any business. Three ratios are particularly significant for water utilities:

- 23 • Current Ratio = current assets divided by current liabilities provides insight into  
24 the ability to meet short-term payments. For a healthy utility, the value should be  
25 greater than 1.0.
- 26 • Debt to Net Worth Ratio = total debt divided by net worth shows to what degree  
27 assets of the company have been funded through borrowing. A lower ratio  
28 indicates a healthier condition.
- 29 • Operating Ratio = total operating revenues divided by total operating expenses  
30 show the degree to which revenues cover ongoing expenses. The value is greater  
31 than 1.0 if the utility is covering its expenses.

### 32 **2.4.2 Median Household Income**

33 The 2000 U.S. Census is used as the basis for MHI. In addition to consideration of  
34 affordability, the annual MHI may also be an important factor for sources of funds for capital  
35 programs needed to resolve water quality issues. Many grant and loan programs are available  
36 to lower income rural areas, based on comparisons of local income to statewide incomes. In  
37 the 2000 Census, MHI for the State of Texas was \$39,927, compared to the U.S. level of

1 \$41,994. The census broke down MHIs geographically by block group and ZIP code. The  
2 MHIs can vary significantly for the same location, depending on the geographic subdivision  
3 chosen. The MHI for each PWS was estimated by selecting the most appropriate value based  
4 on block group or ZIP code based on results of the site interview and a comparison with the  
5 surrounding area.

### 6 **2.4.3 Annual Average Water Bill**

7 The annual average household water bill was calculated for existing conditions and for  
8 future conditions incorporating the alternative solutions. Average residential consumption is  
9 estimated and applied to the existing rate structure to estimate the annual water bill. The  
10 estimates are generated from a long-term financial planning model that details annual  
11 revenue, expenditure, and cash reserve requirements over a 30-year period.

### 12 **2.4.4 Financial Plan Development**

13 The financial planning model uses available data to establish base conditions under  
14 which the system operates. The model includes, as available:

- 15 • Accounts and consumption data
- 16 • Water tariff structure
- 17 • Beginning available cash balance
- 18 • Sources of receipts:
  - 19 ○ Customer billings
  - 20 ○ Membership fees
  - 21 ○ Capital Funding receipts from:
    - 22 ❖ Grants
    - 23 ❖ Proceeds from borrowing
- 24 • Operating expenditures:
  - 25 ○ Water purchases
  - 26 ○ Utilities
  - 27 ○ Administrative costs
  - 28 ○ Salaries
- 29 • Capital expenditures
- 30 • Debt service:
  - 31 ○ Existing principal and interest payments
  - 32 ○ Future principal and interest necessary to fund viable operations
- 33 • Net cash flow

- 1           • Restricted or desired cash balances:
  - 2                   ○ Working capital reserve (based on 1-4 months of operating expenses)
  - 3                   ○ Replacement reserves to provide funding for planned and unplanned
  - 4                   repairs and replacements

5           From the model, changes in water rates are determined for existing conditions and for  
6 implementing the compliance alternatives.

## 7   **2.4.5   Financial Plan Results**

8           Results from the financial planning model are summarized in two areas: percentage of  
9 household income and total water rate increase necessary to implement the alternatives and  
10 maintain financial viability.

### 11   **2.4.5.1   Funding Options**

12           Results are summarized in a table that shows the following according to alternative and  
13 funding source:

- 14           • Percentage of the median annual household income that the average annual  
15 residential water bill represents.
- 16           • The first year in which a water rate increase would be required
- 17           • The total increase in water rates required, compared to current rates

18           Water rates resulting from the incremental capital costs of the alternative solutions are  
19 examined under a number of funding options. The first alternative examined is always  
20 funding from existing reserves plus future rate increases. Several funding options were  
21 analyzed to frame a range of possible outcomes.

- 22           • Grant funds for 100 percent of required capital. In this case, the PWS is only  
23 responsible for the associated O&M costs.
- 24           • Grant funds for 75 percent of required capital, with the balance treated as if  
25 revenue bond funded.
- 26           • Grant funds for 50 percent of required capital, with the balance treated as if  
27 revenue bond funded.
- 28           • SRF loan at the most favorable available rates and terms applicable to the  
29 communities.
- 30           • If local MHI >75 percent of state MHI, standard terms, currently at 3.8 percent  
31 interest for non-rated entities. Additionally:
  - 32                   ○ If local MHI = 70-75 percent of state MHI, 1 percent interest rate on  
33 loan.

- 1           ○ If local MHI = 60-70 percent of state MHI, 0 percent interest rate on  
2           loan.
- 3           ○ If local MHI = 50-60 percent of state MHI, 0 percent interest and  
4           15 percent forgiveness of principal.
- 5           ○ If local MHI less than 50 percent of state MHI, 0 percent interest and  
6           35 percent forgiveness of principal.
- 7           • Terms of revenue bonds assumed to be 25-year term at 6.0 percent interest rate.

#### 8   **2.4.5.2 General Assumptions Embodied in Financial Plan Results**

9           The basis used to project future financial performance for the financial plan model  
10          includes:

- 11          • No account growth (either positive or negative).
- 12          • No change in estimate of uncollectible revenues over time.
- 13          • Average consumption per account unchanged over time.
- 14          • No change in unaccounted for water as percentage of total (more efficient water  
15          use would lower total water requirements and costs).
- 16          • No inflation included in the analyses (although the model has provisions to add  
17          escalation of O&M costs, doing so would mix water rate impacts from inflation  
18          with the impacts from the alternatives being examined).
- 19          • Minimum working capital fund established for each district based on  
20          specified months of O&M expenditures.
- 21          • O&M for alternatives begins 1 year after capital implementation.
- 22          • Balance of capital expenditures not funded from primary grant program is funded  
23          through debt (bond equivalent).
- 24          • Cash balance drives rate increases, unless provision chosen to override where  
25          current net cash flow is positive.

#### 26   **2.4.5.3 Interpretation of Financial Plan Results**

27          Results from the financial plan model are presented in Table 4.4. The table shows the  
28          percentage of MHI represented by the annual water bill that result from any rate increases  
29          necessary to maintain financial viability over time. In some cases, this may require rate  
30          increases even without implementing a compliance alternative (the no action alternative).  
31          The table shows any increases such as these separately. The results table shows the total  
32          increase in rates necessary, including both the no-action alternative increase and any increase  
33          required for the alternative. For example, if the no action alternative requires a 10 percent  
34          increase in rates and the results table shows a rate increase of 25 percent, then the impact  
35          from the alternative is an increase in water rates of 15 percent. Likewise, the percentage of  
36          household income in the table reflects the total impact from all rate increases.

1 **2.4.5.4 Potential Funding Sources**

2 A number of potential funding sources exist for rural utilities. Both state and federal  
3 agencies offer grant and loan programs to assist rural communities in meeting their  
4 infrastructure needs.

5 Within Texas, the following state agencies offer financial assistance if needed:

- 6
- 7 • Texas Water Development Board,
  - 8 • Office of Rural Community Affairs, and
  - 9 • Texas Department of Health (Texas Small Towns Environment Program).

9 Small rural communities can also get assistance from the federal government. The  
10 primary agencies providing aid are:

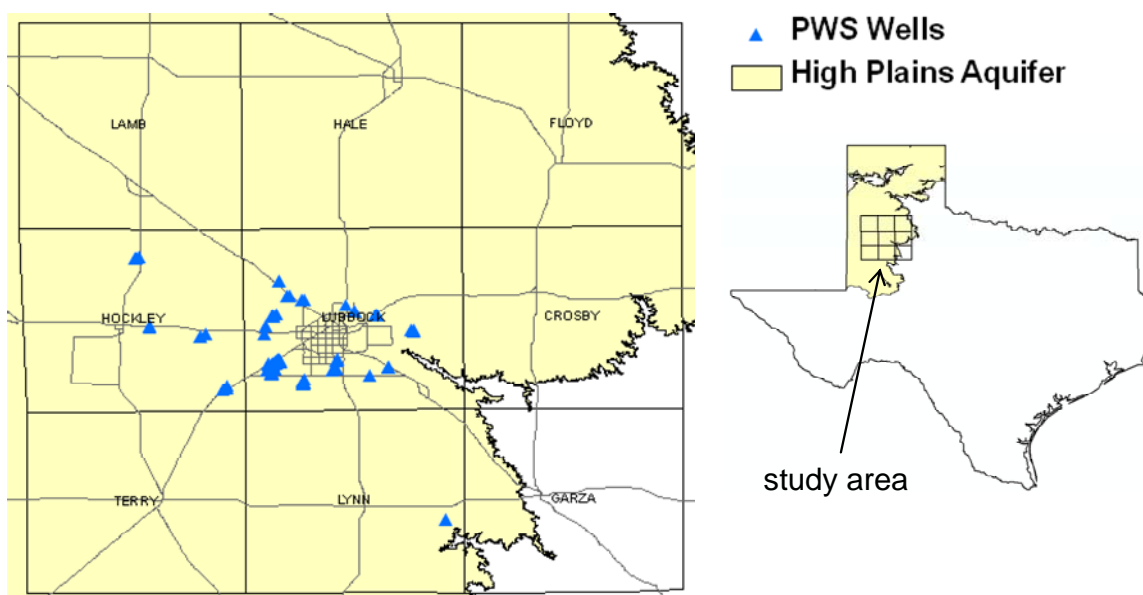
- 11
- 12 • United States Department of Agriculture, Rural Utilities Service, and
  - 13 • United States Housing and Urban Development.

**SECTION 3**  
**UNDERSTANDING SOURCES OF CONTAMINANTS**

**3.1 REGIONAL HYDROGEOLOGY**

The assessed Public Water Supplies are located in Hockley, Lubbock, and Lynn Counties. For the regional analysis, data from nine counties covering the area around Lubbock were used, including: Lubbock, Lamb, Hale, Floyd, Hockley, Crosby, Terry, Lynn, and Garza Counties (Figure 3.1).

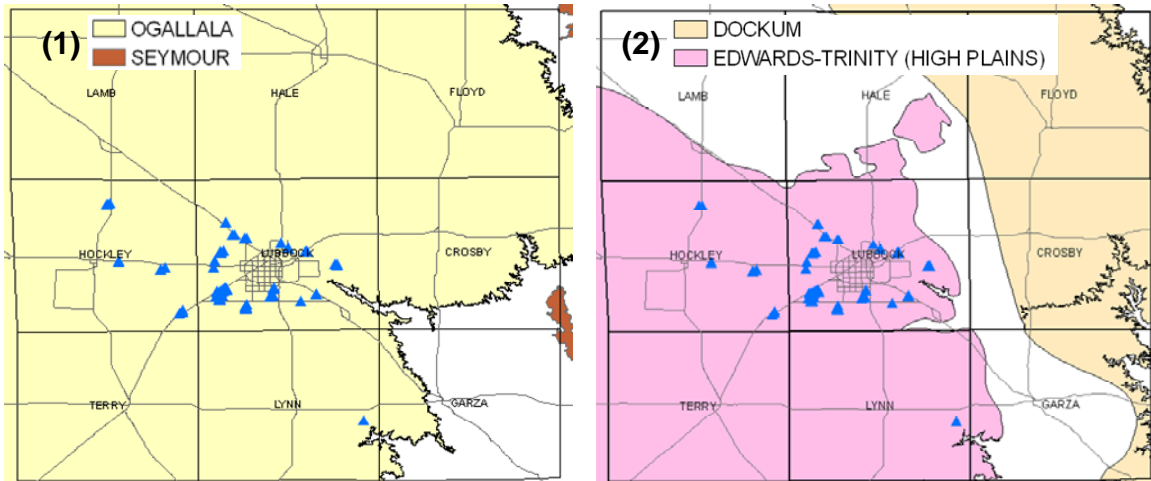
**Figure 3.1 Nine Counties Study Area and PWS Well Locations**



The major aquifer in the area is the Ogallala of late Tertiary age. Other aquifers in the region that may locally be hydraulically connected to the Ogallala aquifer include younger alluvial/fluvial deposits of Quaternary age (Blackwater Draw Formation) and underlying older aquifers, including the Edwards-Trinity High Plains aquifer of Cretaceous age, the Dockum aquifer of Triassic age, and undifferentiated Permian aquifers. A small pod of the Seymour aquifer is also present in southern Crosby County and northern Garza County (Figure 3.2). The PWS wells of concern are mainly completed in the Ogallala aquifer (one PWS well completed in the Edwards-Trinity High Plains aquifer). Contaminants of concern include fluoride, nitrate, arsenic, selenium, and uranium.

1

**Figure 3.2 Major and Minor Aquifers in the Study Area**



2

3

4

(1) Major aquifers include the Ogallala and Seymour aquifers, and (2) minor aquifers include the Edwards-Trinity High Plains and Dockum aquifers

5

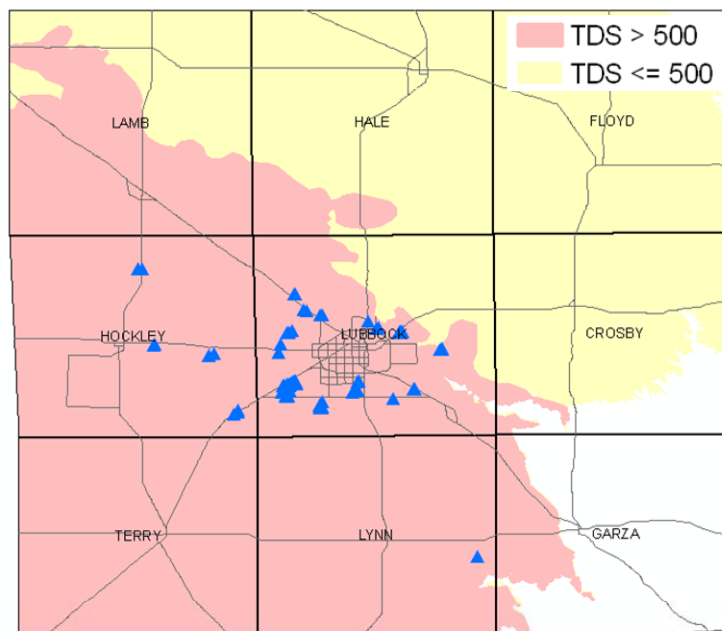
6

7

Water quality in the Ogallala aquifer varies greatly between the north-east and south-west parts of the study area (Figure 3.3). Thus, two analysis zones were defined: Ogallala-North (TDS  $\leq$  500 mg/L), Ogallala-South (TDS  $>$  500 mg/L).

8

**Figure 3.3 Water Quality Zones in the Study Area**



9

10

Data in the analysis included information from three sources:

11

12

13

14

- Texas Water Development Board groundwater database available at: [https://www.twdb.state.tx.us/DATA/waterwell/well\\_info.asp](https://www.twdb.state.tx.us/DATA/waterwell/well_info.asp). The database includes information on well location, related aquifer, well depth, and groundwater quality information.



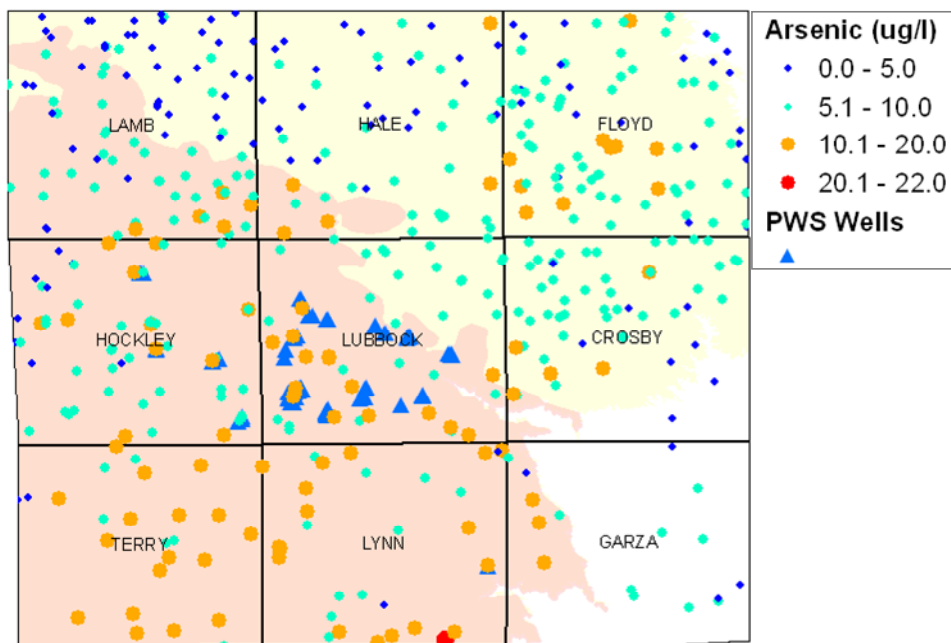
- 1 • Texas Commission on Environmental Quality Public Water Supply database (not  
2 publicly available). The database includes water quality data collected at PWSs in  
3 Texas, and information on the water sources such as location, depth, and related  
4 aquifers
- 5 • National Uranium Resource Evaluation (NURE) database available at:  
6 <http://tin.er.usgs.gov/nure/water/>. The NURE dataset includes groundwater  
7 quality data collected between 1975 and 1980. The database provides well  
8 locations, and depths with an array of analyzed chemical data. The NURE dataset  
9 covers only the eastern part of the study area.

### 10 3.2. CONTAMINANTS OF CONCERN IN THE STUDY AREA

#### 11 ARSENIC

12 Arsenic concentrations exceed the MCL (10 µg/L) especially in the Ogallala-South area  
13 where 45 percent of the wells show arsenic above the MCL (Figure 3.4). In the Ogallala-  
14 North area only 8 percent of the wells have concentrations exceeding the arsenic MCL.

15 **Figure 3.4 Arsenic Concentrations in the Ogallala Aquifer Within the Study Area**



16  
17 Data are from the TWDB database. The most recent sample for each well is shown.  
18 Table 3.1 gives the percentage of wells with arsenic exceeding the MCL in each of the major  
19 aquifers in the study area.

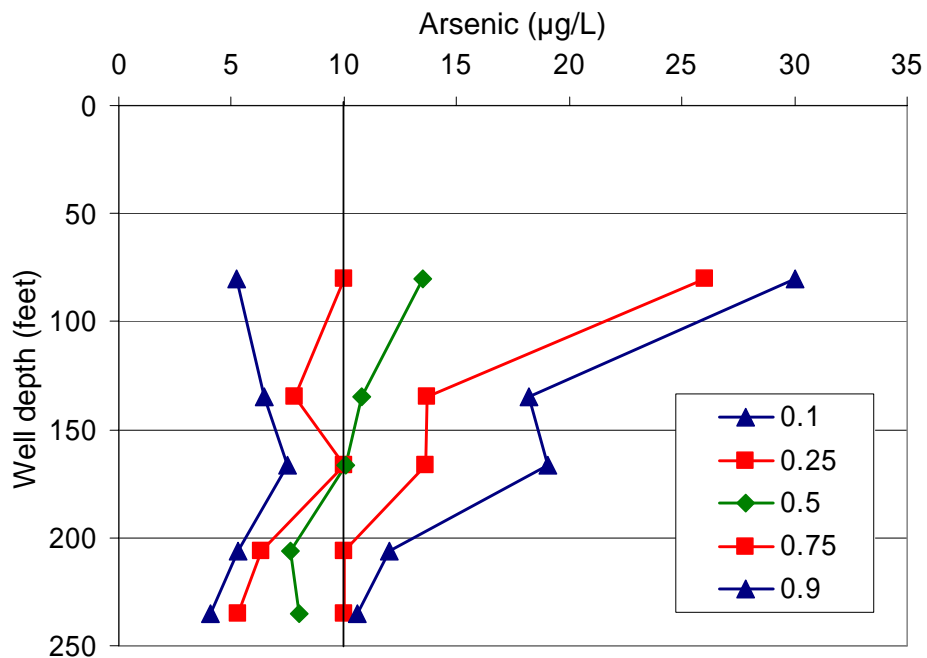
1

**Table 3.1 Summary of Arsenic Concentrations by Aquifer**

Aquifer	Total number of wells	Arsenic > 10 µg/L	
		Number of wells	Percentage
Ogallala-South	215	96	45%
Ogallala-North	222	17	8%
Edwards-Trinity (High Plains)	11	2	18%
Dockum	28	0	0%
Other	2	0	0%

2 In the Ogallala-South area where many wells have arsenic concentrations >10 µg/L, there  
 3 is a stratification of arsenic concentrations with depth, particularly at the higher percentiles  
 4 (Figure 3.5). Arsenic concentrations decrease with depth, which may suggest that tapping  
 5 deeper water by deepening shallow wells or screening off shallower parts of certain wells  
 6 may decrease arsenic concentrations and might provide a solution for wells where arsenic  
 7 exceeds the MCL.

8 **Figure 3.5 Stratification of Arsenic Concentrations with Depth in the Ogallala-South**



9

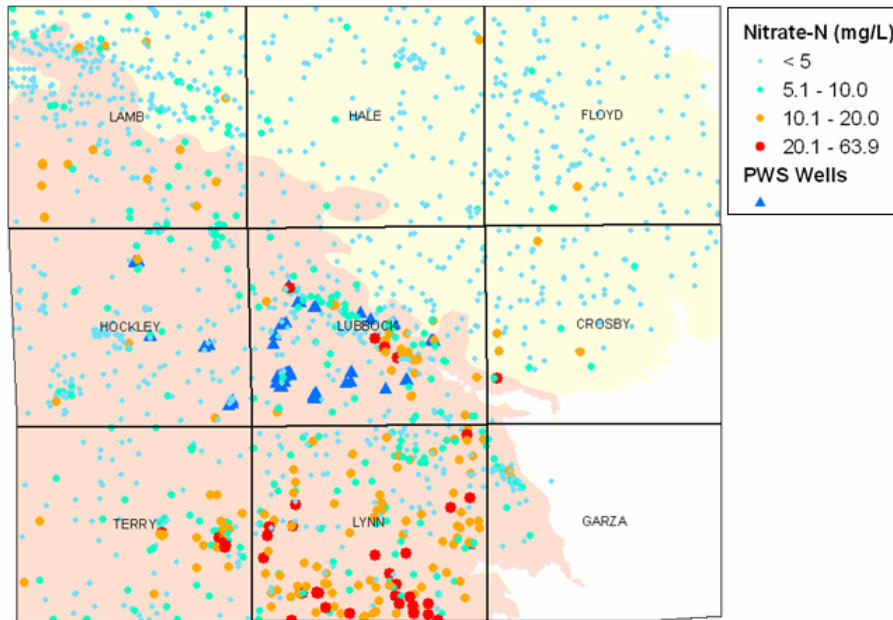
10  
11

Arsenic concentrations are plotted as the 10th, 25th, 50th, 75th, and 90th percentiles and depths represent the median of 20th percentiles

1 **NITRATE**

2 Nitrate concentrations >10 mg/L nitrate-N (USEPA MCL) are abundant within the study  
3 area, especially in the Ogallala-South aquifer where 20 percent of the wells exceed the MCL  
4 (Figure 3.6). There is very little nitrate contamination in the Ogallala-North aquifer where  
5 only about 2 percent of the wells have nitrate concentrations exceeding the MCL.

6 **Figure 3.6 Nitrate Concentrations in the Ogallala Aquifer Within the Study Area**



7  
8 Data are from the TWDB database. The most recent sample for each well in the Ogallala  
9 aquifer is shown. Table 3.2 shows the percentage of wells with nitrate-N exceeding the MCL  
10 (10 mg/L).

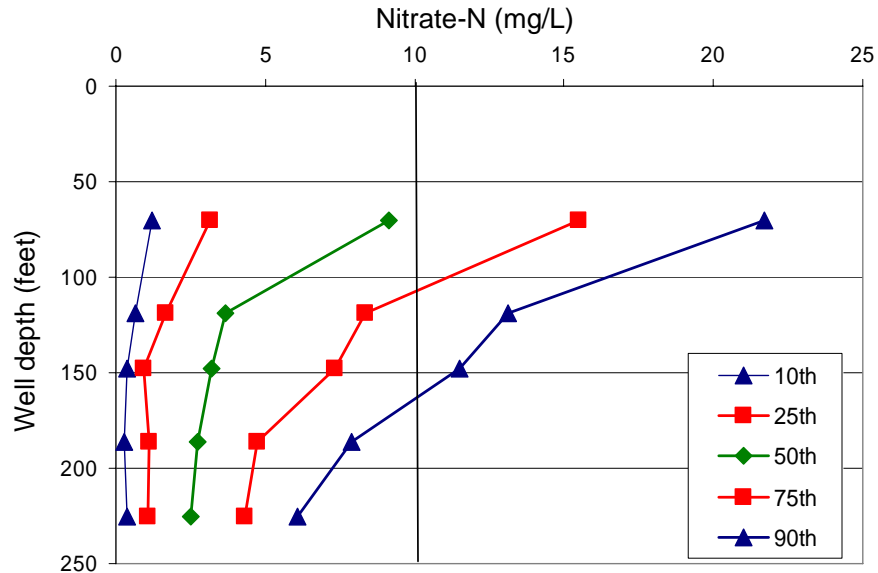
11 **Table 3.2 Summary of Nitrate Concentrations by Aquifer**

Aquifer	Total number of wells	Nitrate > 10 mg/L	
		Number of wells	Percentage
Ogallala-South	1026	201	20%
Ogallala-North	580	12	2%
Edwards-Trinity (High Plains)	30	0	0%
Dockum	59	2	3%
Other	23	2	9%

12 In the Ogallala-South area where many wells have nitrate concentrations >10 mg/L, there  
13 is a clear stratification of nitrate-N concentrations with depth, particularly at the higher  
14 percentiles (Figure 3.7). Nitrate concentrations decrease with depth. This suggests that

1 tapping deeper water by deepening shallow wells or screening off shallower parts of certain  
2 wells may decrease nitrate concentrations and might provide a solution for wells where nitrate  
3 exceeds the MCL.

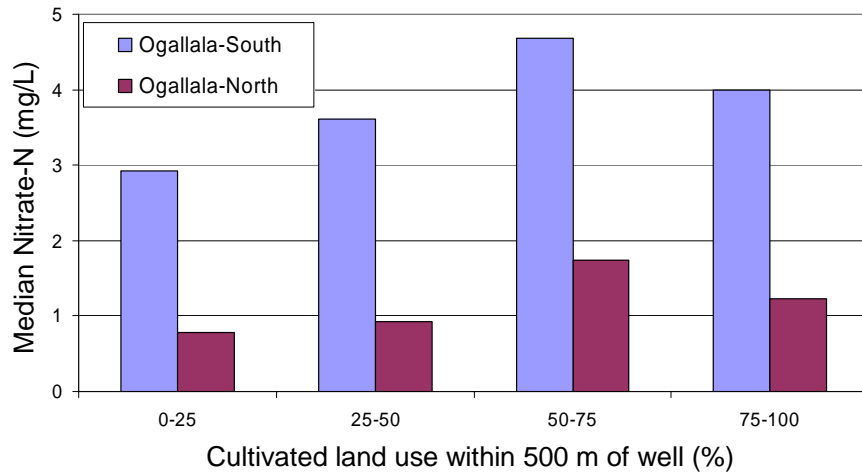
4 **Figure 3.7 Stratification of Nitrate-N Concentrations with Depth in the Ogallala-**  
5 **South**



6 Nitrate concentrations are plotted as the 10<sup>th</sup>, 25<sup>th</sup>, 50<sup>th</sup>, 75<sup>th</sup>, and 90<sup>th</sup> percentiles and depths represent the median of  
7 20<sup>th</sup> percentiles.  
8

9 Nitrate concentrations are correlated with land use in the study area (Figure 3.8). Median  
10 nitrate concentrations were compared with percentage of cultivated land within a 500 m  
11 radius around wells. Results indicate that nitrate-N concentrations generally increase with  
12 increasing cultivation.

13 **Figure 3.8 Relationship between Nitrate Concentrations and Cultivated Land**

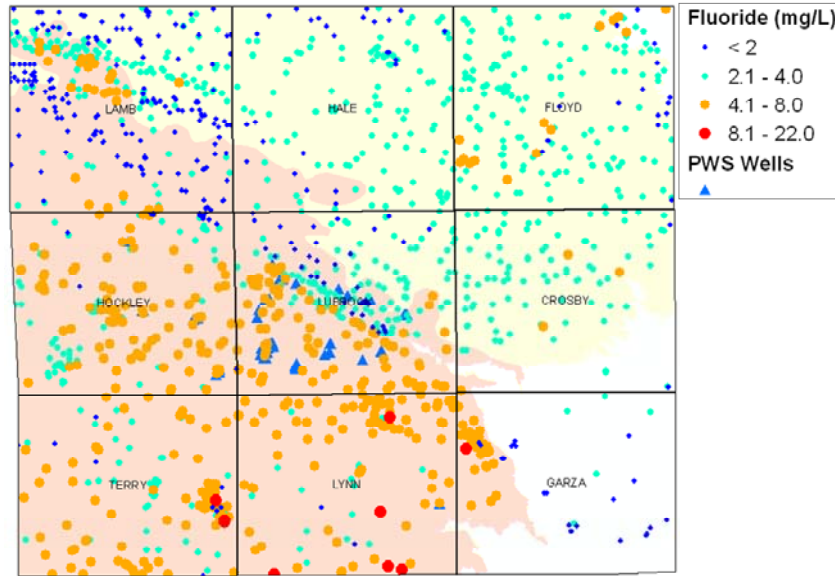


14

1 **FLUORIDE**

2 Fluoride concentrations exceeding the fluoride MCL (4 mg/L) are widespread in the  
3 Ogallala-South area (Figure 3.9, 51% of wells) and are low in the Ogallala-North area (3% of  
4 wells).

5 **Figure 3.9 Spatial Distribution of Fluoride Concentrations in the Study Area**



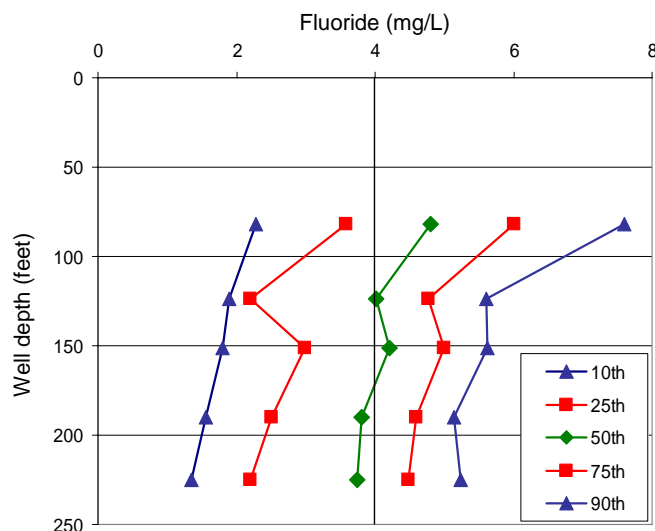
6  
7 Data are from the TWDB database. The most recent sample for each well is shown.  
8 Table 3.3 shows the percentage of wells with fluoride exceeding the MCL (4 mg/L) by  
9 aquifer.

10 **Table 3.3 Summary of Fluoride Concentrations by Aquifer**

Aquifer	Total number of wells	Fluoride $\geq$ 4 mg/L	
		Number of wells	Percentage
Ogallala-South	848	429	51%
Ogallala-North	576	17	3%
Edwards-Trinity (High Plains)	28	9	32%
Dockum	54	2	3%
Other	12	3	25%

11 In the Ogallala-South area where there are high rate of fluoride concentrations  $>$ 4 mg/L,  
12 there is some stratification of fluoride concentrations with depth. Fluoride concentrations  
13 decrease with depth, particularly up to a depth of 125 feet (Figure 3.10). This suggests that  
14 tapping deeper water by deepening shallow wells or screening off the shallower parts of  
15 certain wells may decrease fluoride concentrations and might provide a solution for wells  
16 where fluoride concentrations exceed the MCL.

1 **Figure 3.10 Stratification of Fluoride Concentrations with Depth in the Ogallala-**  
2 **South Area**

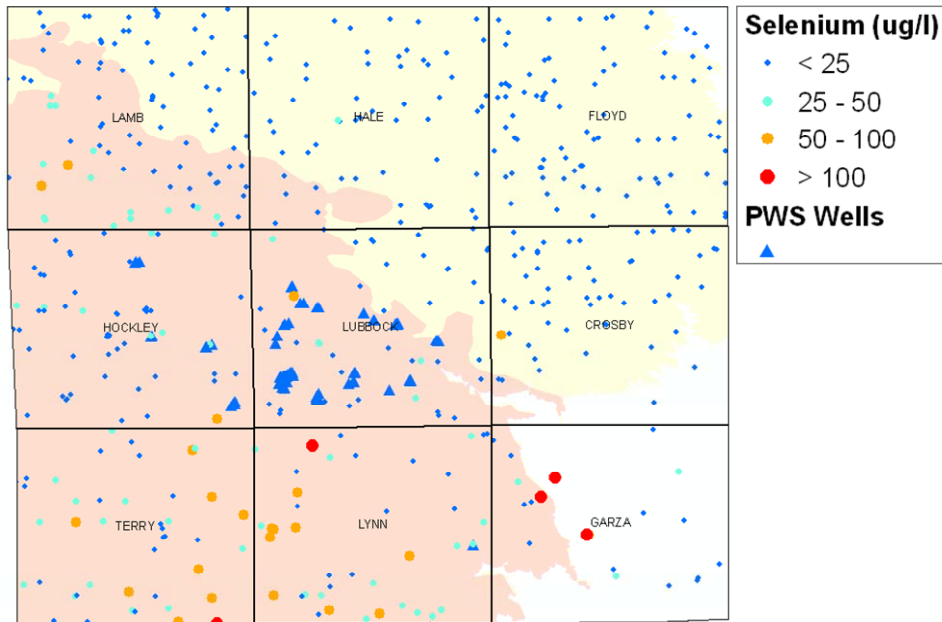


3  
4 *Fluoride concentrations are plotted as the 10th, 25th, 50th, 75th, and 90th percentiles and depths represent the median*  
5 *of 20th percentiles*

6 **SELENIUM**

7 Selenium concentrations in the study area are generally below the MCL (50 µg/L).  
8 Concentrations of selenium are higher in the Ogallala-South area with 10 percent of wells  
9 exceeding the MCL, and in the Dockum aquifer where 15 percent of wells exceed the MCL.  
10 In the Ogallala-North and Edwards-Trinity (High Plains) aquifers, less than 1 percent of wells  
11 exceed the MCL for selenium. Figure 3.11 shows the distribution of selenium concentrations  
12 within the study area.

1 **Figure 3.11 Spatial Distribution of Selenium Concentrations in the Study Area**



2

3 Data are from the TWDB database. The most recent sample for each well is shown.  
4 Table 3.4 shows the percentage of wells with selenium concentrations exceeding the selenium  
5 MCL (50  $\mu\text{g/L}$ ).

6

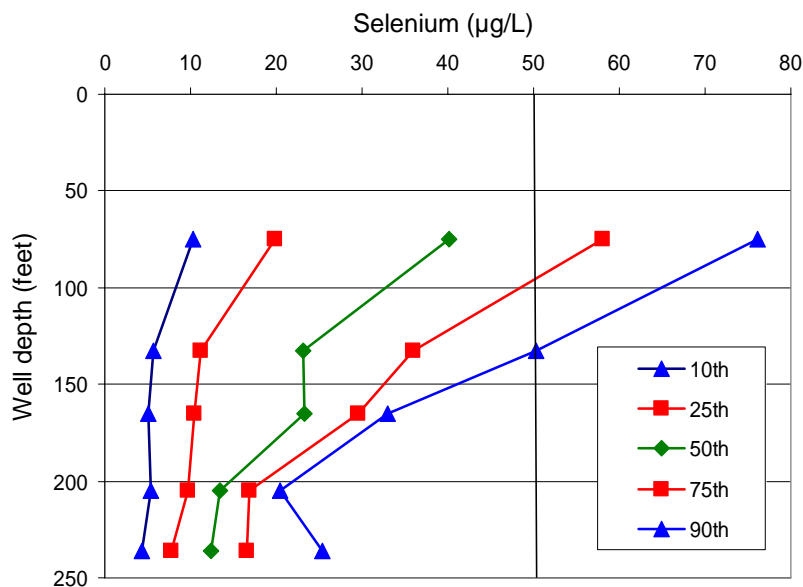
**Table 3.4 Summary of Selenium Concentrations by Aquifer**

Aquifer	Total number of wells	Selenium > 50 $\mu\text{g/L}$	
		Number of wells	Percentage
Ogallala-South	225	22	10%
Ogallala-North	227	1	0.5%
Edwards-Trinity (High Plains)	11	0	0%
Dockum	33	5	15%
Other	2	0	0%

7

8 In the Ogallala-South area, where many wells have selenium concentrations >50  $\mu\text{g/L}$ ,  
9 there is a stratification of selenium concentrations with depth, particularly in the upper  
10 percentiles (Figure 3.12). Stratification of selenium is similar to that of nitrate and fluoride,  
11 with a decrease in selenium levels in the upper 200 feet (Figure 3.12). This suggests that  
12 tapping deeper water by deepening shallow wells or screening off the shallower parts of  
13 certain wells may decrease selenium concentrations and might provide a solution for wells  
where selenium exceeds the MCL.

1 **Figure 3.12 Stratification of Selenium Concentrations with Depth in the Ogallala-**  
2 **South Area**



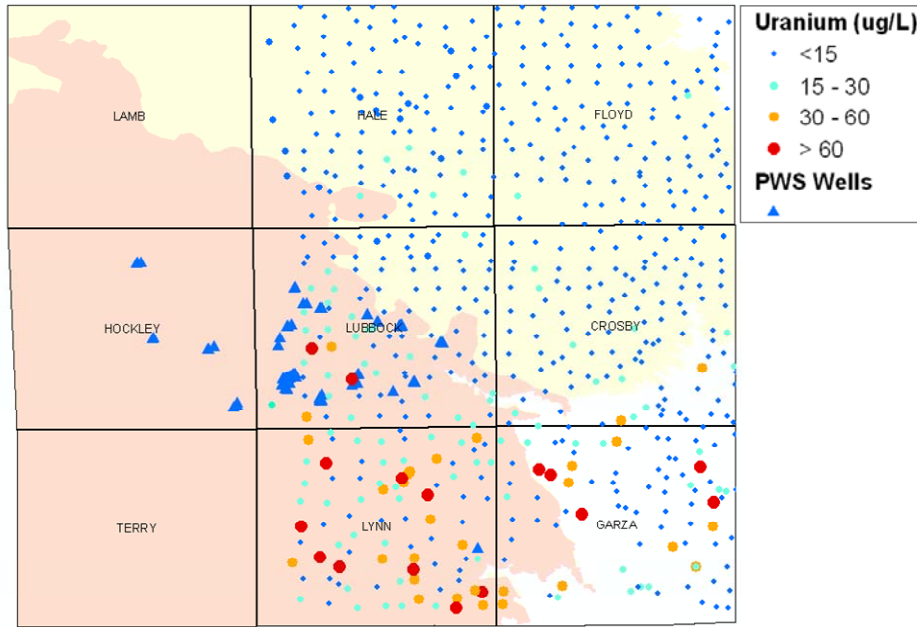
3  
4 *Selenium concentrations are plotted as the 10th, 25th, 50th, 75th, and 90th percentiles and depths represent the median*  
5 *of 20th percentiles*

6 **URANIUM**

7 Uranium concentrations in the study area show distinct variation between the Ogallala-  
8 North and Ogallala-South areas. Concentrations of uranium are higher in the Ogallala-South  
9 area with 19 percent of wells exceeding the MCL (30 µg/L). In the Ogallala-North area there  
10 are no measurements that exceed the MCL for uranium (Figure 3.13). Data in the map are  
11 from the NURE database.



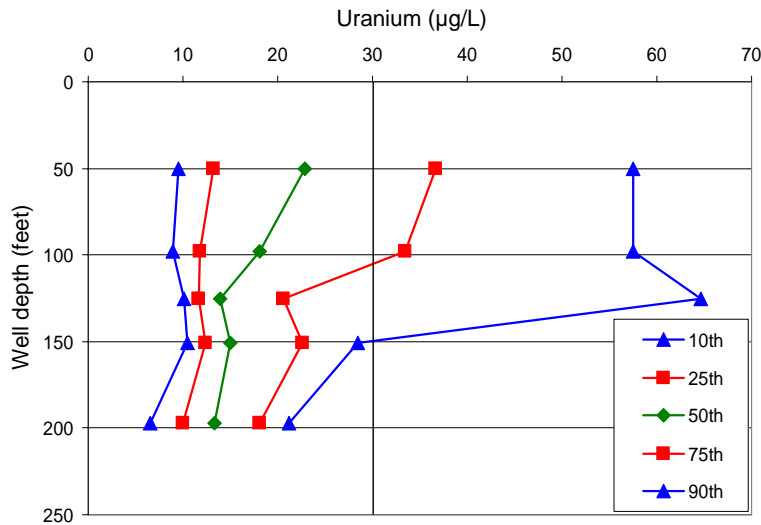
1 **Figure 3.13 Spatial Distribution of Uranium Concentrations in the Study Area**



2

3 In the Ogallala-South area where some wells show uranium concentrations greater than  
 4 30  $\mu\text{g/L}$ , there is some stratification of uranium concentrations with depth, particularly in the  
 5 upper percentiles (Figure 3.14). Depth stratification of uranium is similar to that of nitrate,  
 6 fluoride, and selenium, with a decrease in uranium levels in the upper 150-200 feet. This  
 7 suggests that tapping deeper water by deepening shallow wells or screening off the shallower  
 8 parts of certain wells may decrease uranium concentrations and might provide a solution for  
 9 wells where uranium exceeds the MCL.

10 **Figure 3.14 Stratification of Uranium Concentrations with Depth in the Ogallala-**  
 11 **South Area**



12

1 Uranium concentrations are plotted as the 10th, 25th, 50th, 75th, and 90th percentiles and depths represent the median  
2 of 20th percentiles

### 3 **3.3 REGIONAL GEOLOGY**

4 The major aquifer in the study area is the High Plains or Ogallala aquifer. The main  
5 geologic unit that makes up the High Plains aquifer is the Ogallala Formation, which is late  
6 Tertiary (Miocene-Pliocene, about 4-12 million years) (Nativ 1988). The Ogallala formation  
7 consists of coarse fluvial sandstones and conglomerates that were deposited in paleovalleys in  
8 a mid-Tertiary erosional surface with eolian sand in intervening upland areas (Gustavson and  
9 Holliday 1985). The Ogallala-North area generally corresponds to a paleovalley where the  
10 saturated thickness of the aquifer is greater and the water table is deeper. In contrast, the  
11 Ogallala-South area generally corresponds to a paleoupland where the Ogallala Formation is  
12 thin, the aquifer thickness is low, and the water table is shallower. The top of the Ogallala  
13 Formation is marked by a resistant calcite layer termed the “caprock” caliche.

14 The Ogallala Formation is overlain by Quarternary-age (Pleistocene-Holocene) eolian,  
15 fluvial, and lacustrine sediments called the Blackwater Draw Formation (Holliday 1989). The  
16 texture of the formation ranges from sand and gravel along riverbeds and mostly clay in playa  
17 floors.

18 The Ogallala Formation is underlain by lower Cretaceous (Comanchean) strata in the  
19 southern High Plains. The top of the Cretaceous sediments is marked by an erosional surface  
20 that represents the end of the Laramide orogeny. Nonuniform erosion resulted in topographic  
21 relief on the Cretaceous beneath the Ogallala Formation. Cretaceous strata are absent beneath  
22 the thick Ogallala paleovalley fill deposits because they were removed by erosion. The  
23 Cretaceous sediments were deposited in a subsiding shelf environment and consist of (1) the  
24 Trinity Group (basal sandy, permeable Antlers Formation), (2) Fredericksburg Group (limy to  
25 shaly formations, including the Walnut, Comanche Peak, and Edwards Formation, as well as  
26 the Kiamichi Formation), and (3) the Washita Group (low-permeability, shaly sediments of  
27 Duck Creek Formation) (Nativ 1988). The sequence results in two main aquifer units: the  
28 Antlers Sandstone (also termed the Trinity or Paluxy sandstone, ~ 15 m thick) and the  
29 Edwards Limestone (~ 30 m thick). The term Edwards Trinity (High Plains) aquifer is  
30 generally used to describe these units (Ashworth 1991). The limestone decreases in thickness  
31 to the northwest and transitions into the Kiamichi Formation and Duck Creek Formation  
32 (predominantly shale).

33 The Ogallala Formation is underlain by the Triassic Dockum Group in much of the  
34 southern High Plains. The Dockum Group is exposed along the margins of the High Plains  
35 (~150 m thick). The uppermost sediments consist of red mudstones (termed red beds) that  
36 generally form an aquitard. Underlying units (Trujillo Sandstone [Upper Dockum] and Santa  
37 Rosa Sandstone [Lower Dockum]) are aquifers. Water quality in the Dockum is generally  
38 poor (Dutton and Simpkins 1986). The sediment of the Dockum was deposited in a  
39 continental fluvio-lacustrine environment that included streams, deltas, lakes, and mud flats  
40 (McGowen, *et al.* 1977) and included alternating arid and humid climatic conditions. The  
41 Triassic rocks are thickest in the Midland Basin ( $\leq 600$  m).

1 **3.4 DETAILED ASSESSMENT**

2 The Family Community Center MHP PWS has two wells, G1520026A and G152006B,  
3 drilled to depths of 175 and 185 feet, respectively. Both are designated as being in the  
4 Ogallala aquifer (121OGLL). These wells share the same entry point in the water supply  
5 system, making it difficult to trace contaminants back to one of the wells. Table 3.5  
6 summarizes nitrate concentrations measured at the Family Community Center MHP PWS.

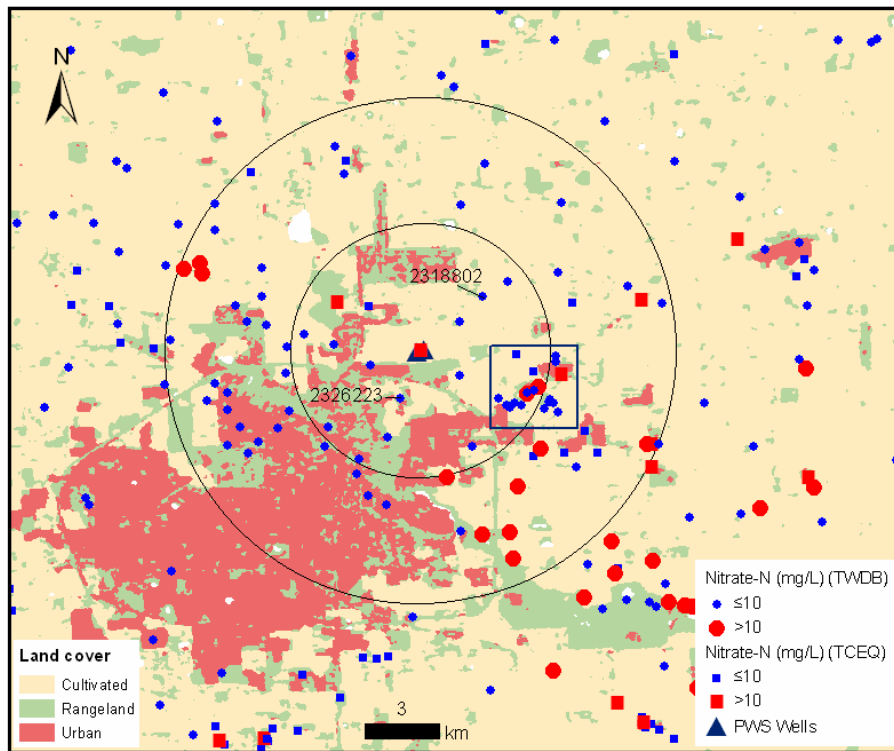
7 **Table 3.5 Nitrate concentrations in the Family Community Center MHP PWS.**

Date	Nitrate-N (mg/L)
8/4/1998	14.5
9/6/2001	16.5
10/18/2001	15.8
5/28/2002	13.5
8/7/2002	13.0
12/4/2002	12.7
9/30/2004	13.8
6/1/2005	12.8
7/13/2005	12.8
10/20/2005	13.5
1/18/2006	12.6
6/20/2006	11.5

8 *(data from the TCEQ PWS database)*

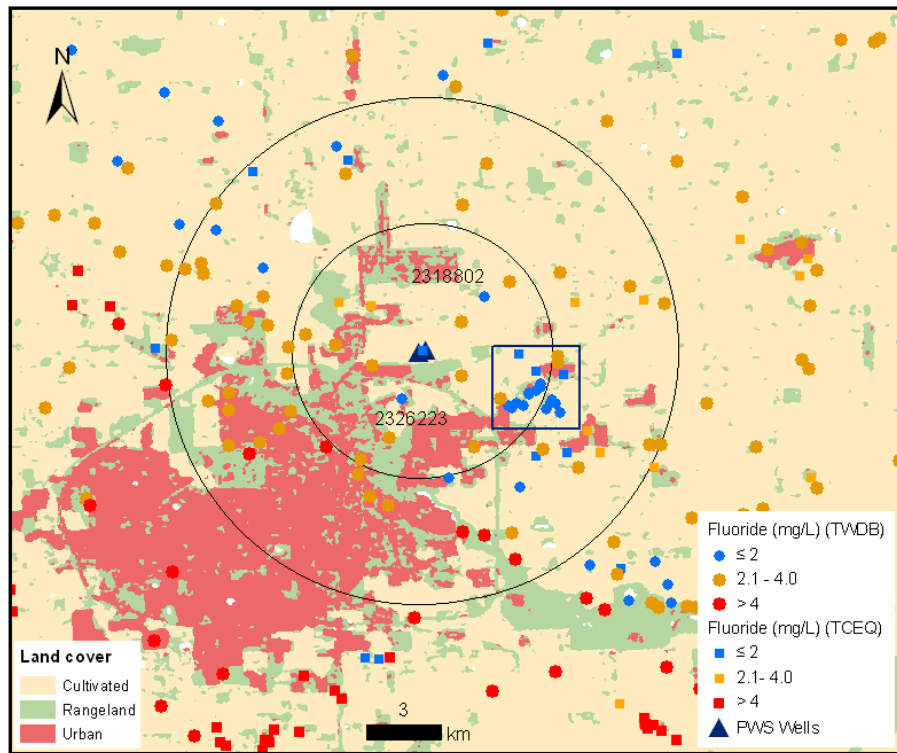
9 All 12 nitrate measurements, taken between 1998 and 2006, exceed the MCL for nitrate  
10 (10 mg/L). The spatial distribution of nitrate and fluoride concentrations measured within 5-  
11 and 10-km buffers of the supply wells is shown in Figures 3.15 and 3.16.

1 **Figure 3.15 Nitrate Concentrations Within 5- and 10-Km Buffers of the Family**  
2 **Community Center MHP PWS Wells**



3

1 **Figure 3.16 Fluoride Concentrations Within 5- and 10-Km Buffers of the Family**  
2 **Community Center MHP PWS Wells**



3  
4 Data are from the TCEQ and TWDB databases. Two types of samples were included in  
5 the analysis. Samples from the TCEQ database (shown as squares on the map) represent the  
6 most recent sample taken at a PWS, which can be raw samples from a single well or entry  
7 point samples that may combine water from multiple sources. Samples from the TWDB  
8 database are taken from single wells (shown as circles in the map). Where more than one  
9 measurement has been made in a well, the most recent concentration is shown.

10 Most of the samples taken within 10 km of the PWS wells have nitrate concentrations  
11 below the MCL (10 mg/L), but many of these sources exceed the fluoride primary or  
12 secondary MCLs (4 and 2 mg/L). Two wells: well 2326223 and well 2318802, in the vicinity  
13 of the Family Community Center MHP PWS show both fluoride and nitrate concentrations  
14 below the MCLs. Measured concentrations of other constituents of concern for these wells  
15 are shown in Table 3.6.

16 **Table 3.6 Most Recent Concentrations in Potential Alternative Sources**

Well	Aquifer	Well depth (feet)	Primary use	Fluoride (mg/L)	Nitrate-N (mg/L)	Selenium (µg/L)	Uranium (µg/L)	Arsenic (µg/L)
2326223	121OGL L	212	Irrigation	1.9	0.7	-	-	-
2318802	121OGL L	190	Irrigation	2	7.18	12	-	< 10

1        In addition about 5 km east-southeast of the Family Community Center MHP PWS there  
2 are a group of wells (highlighted in Figures 3.15 and 3.16) that have both nitrate and fluoride  
3 concentrations below the MCLs.

#### 4    **3.4.1    Summary of Alternative Groundwater Sources**

5        One option is to obtain additional groundwater supplies from nearby wells. Data from  
6 the TWDB and TCEQ databases show many nearby wells with concentrations below the  
7 nitrate MCL (10 mg/L). However, most of these exceed the primary or secondary MCLs for  
8 fluoride. Two wells: 2326223 and 2318802, about 2 to 3 kilometers away from the Family  
9 Community Center MHP PWS, are identified as potential sources that showed both fluoride  
10 and nitrate concentrations below the MCLs. Well 2318802 also showed arsenic and selenium  
11 below the MCLs (10 mg/L and 50 µg/L). Another potential source is the group of wells about  
12 5 km east-southeast of the Family Community Center MHP PWS. These wells show both  
13 nitrate and fluoride below the MCL. Current levels of nitrate, fluoride, and other constituents  
14 should be measured before attempting to obtain supplies from any of these sources.

15        Regional analyses show that nitrate and fluoride concentrations tend to decrease with  
16 depth. Based on this, deepening one or more of the PWS wells and screening only the deeper  
17 portion of the wells might lower nitrate concentrations. This regional trend is supported by  
18 the local data where the only two wells with fluoride below the MCL are about 200 feet deep  
19 while shallower wells in proximity to those wells have higher fluoride concentrations.

20

## SECTION 4 ANALYSIS OF THE FAMILY COMMUNITY CENTER MHP PWS

### 4.1 DESCRIPTION OF EXISTING SYSTEM

#### 4.1.1 Existing System

The Family Community Center MHP is shown in Figure 4.1. Family Community Center Water System is located on the northeast side of Lubbock, Texas, at 2606 N. Martin Luther King Boulevard. Lubbock, Texas. The system operated by Mr. Tom Ramage, who has a “D” groundwater license. Dan Moore assists with operation and has a “D” groundwater license. The system is a small mobile home community with 40 connections, 32 of which are currently active, and a current population of approximately 70.

Water is supplied by two active wells pulling water from the Ogallala aquifer. Well #1 is 175 feet below ground surface (bgs) and pumps through a chlorinator and an 80-gallon pressure tank to the 3,000-gallon pressure tank at Well #2. Well #2 is 185 feet bgs and pumps through a chlorinator and to the 3,000-gallon pressure tank before discharging to the distribution system. The wells are inside locked buildings. Well #1 was just recently rehabilitated.

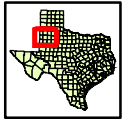
Concentrations for nitrate have ranged from 12.74 mg/L to 16.5 mg/L from August 1998 to September 2004. The values are above the 10 mg/L MCL for nitrate. Therefore, it is likely that the Family Community Center PWS will face potential compliance issues related to nitrate.

The distribution system is constructed of water pipes, is 10 to 25 years old, and is reported to be in good condition. Basic system information is as follows:

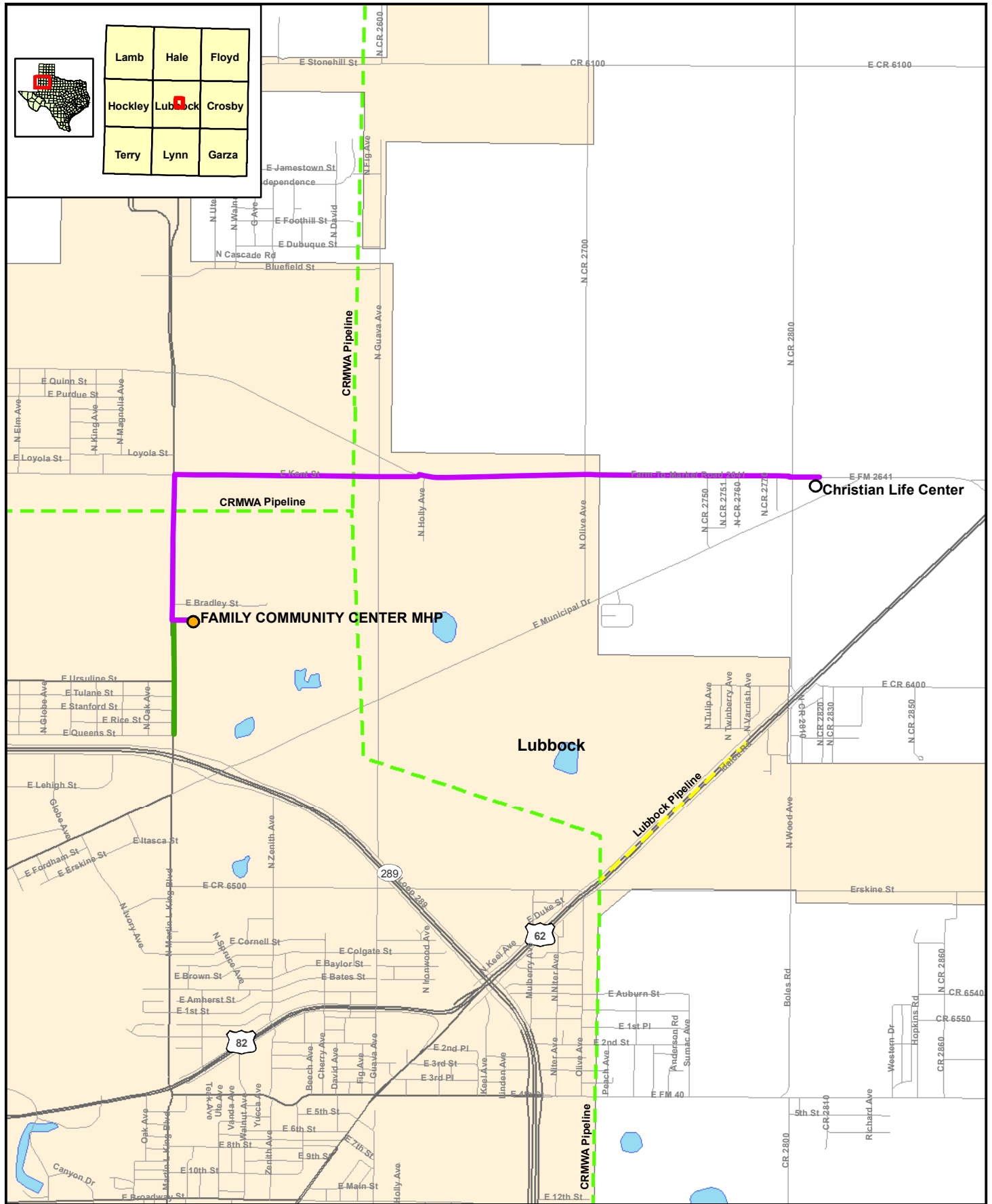
- Population served: 88 (70 current)
- Connections: 40 (32 active)
- Average daily flow: 0.011 million gallons per day (mgd)
- Total production capacity: 0.043 mgd

Basic system raw water quality data are as follows:

- Typical nitrate range: 12.74 - 16.5 mg/L
- Typical total dissolved solids range: 1,105 – 1,160 mg/L
- Typical pH range: 6.9 - 7.1
- Typical calcium: 141 mg/L
- Typical magnesium: 104 mg/L



Lamb	Hale	Floyd
Hockley	Lubbock	Crosby
Terry	Lynn	Garza



**Legend**

- Study System
- PWS's
- ▲ Cities
- City Limits
- Counties
- Major Road
- Minor Road
- CRMWA Pipeline
- Lubbock Pipeline
- FC-1 Lubbock Public Water System
- FC-2 Christian Life Center

**Figure 4.1**  
**FAMILY COMMUNITY CENTER MHP**  
**Pipeline Alternatives**



- 1           • Typical sodium range: 102 - 103 mg/L
- 2           • Typical chloride range: 295 - 320 mg/L
- 3           • Typical bicarbonate (HCO<sub>3</sub>) range: 268 - 307 mg/L
- 4           • Typical fluoride range: 1.5 - 1.8 mg/L
- 5           • Typical iron: 0.031 mg/L
- 6           • Typical sulfate range: 277 - 318 mg/L
- 7           • Typical manganese: 0.008 mg/L

#### 8   **4.1.2   Capacity Assessment**

9           The project team conducted a capacity assessment of the Family Community Center  
10 MHP on April 27, 2007. The results of this evaluation are separated into four categories:  
11 general assessment of capacity, positive aspects of capacity, capacity deficiencies, and  
12 capacity concerns. The general assessment of capacity describes the overall impression of  
13 FMT capability of the water system. The positive aspects of capacity describe the strengths  
14 of the system. These factors can provide the building blocks for the system to improve  
15 capacity deficiencies. The capacity deficiencies noted are those aspects that are creating a  
16 particular problem for the system related to long-term sustainability. Primarily, these  
17 problems are related to the system’s ability to meet current or future compliance, ensure  
18 proper revenue to pay the expenses of running the system, and to ensure the proper operation  
19 of the system. The last category, capacity concerns, includes items that are not causing  
20 significant problems for the system at this time. However, the system may want to address  
21 them before they become problematic.

22           Because of the challenges facing very small water systems, it is increasingly important  
23 for them to develop the internal capacity to comply with all state and federal requirements for  
24 public drinking water systems. For example, it is especially important for very small water  
25 systems to develop long-term plans, set aside money in reserve accounts, and track system  
26 expenses and revenues because they cannot rely on increased growth and economies of scale  
27 to offset their costs. In addition, it is crucial for the owner, manager, and operator of a very  
28 small water system to understand the regulations and participate in appropriate training.  
29 Providing safe drinking water is the responsibility of every public water system, including  
30 those very small water systems that face increased challenges with compliance.

31           The project team interviewed Tom Ramage, who is the owner and certified operator of  
32 the system.

#### 33   **4.1.2.1   General Structure**

34           The Family Community Center MHP is located in northeast Lubbock approximately  
35 2 miles south of the Lubbock International Airport. Mr. Tom Ramage is the owner of the  
36 mobile home park and water system and is also a certified operator. He has another certified  
37 operator who lives in the park and works on the water system in lieu of his lot rental. The

1 water system within the mobile home park supplies 40 lots, of which 8 are currently vacant.  
2 The owner has installed meters at approximately 80 percent of the lots; however, because the  
3 water system does not have a CCN, the owner is not allowed to charge separately for water.  
4 The owner reads the water meters periodically to determine a cost based on estimated usage.  
5 That cost, and the cost of wastewater and trash pickup is included in the lot fee. For the water  
6 system, the owner has set a monthly base fee of \$14.00. In addition, each residence is  
7 charged based on occupancy; \$3.00 for a single; \$6.00 for couples, and; \$9.00 for families.

#### 8 **4.1.2.2 General Assessment of Capacity**

9 Based on the team's assessment, this system has an inadequate level of capacity. While  
10 there are some positive FMT aspects of the water system there are several areas that need  
11 improvement. The deficiencies noted could prevent the water system from being able to meet  
12 compliance now or in the future and may also impact the water system's long-term  
13 sustainability.

#### 14 **4.1.2.3 Positive Aspects of Capacity**

15 In assessing a system's overall capacity, it is important to look at all aspects – positive  
16 and negative. It is important for systems to understand those characteristics that are working  
17 well, so that those activities can be continued or strengthened. In addition, these positive  
18 aspects can assist the system in addressing the capacity deficiencies or concerns. The factors  
19 that were particularly important for Family Community Center are listed below.

- 20 • **Efforts Toward System Compliance** – The Family Community Center recently  
21 rehabilitated Well #1 to address TCEQ's concern that the capacity was inadequate.  
22 The refurbishment appears to have improved the well production. Initial testing  
23 conducted by the system indicates that the level of nitrate may be below 10 ppm.  
24 While it is a positive that the system took this action to resolve the issue, they may  
25 not have followed all the proper procedures in completing this work and bringing  
26 the well on line.
- 27 • **On-Site Owner and Certified Operators** – The owner lives on-site and is  
28 available 24 hours a day. The system has two certified operators living in the  
29 mobile home park, which should provide adequate coverage for daily operations,  
30 during training, and during an emergency.

#### 31 **4.1.2.4 Capacity Deficiencies**

32 The following capacity deficiencies were noted in conducting the assessment and  
33 seriously impact the ability of the water system to meet compliance with current and future  
34 regulations and to ensure long-term sustainability.

- 35 • **Lack of Long Term Capital Planning for Compliance and Sustainability** –  
36 There appears to be no long term plan in place to achieve and maintain compliance  
37 and to ensure the long-term sustainability of the water system. System needs  
38 appear to be assessed on a daily basis, rather than a multi-year basis. Although the

1 system has been aware of the nitrate compliance problem, the owner has not  
2 developed a long-term plan for achieving compliance at some point into the future.  
3 Without some type of planning process, the owner is not able to plan for the  
4 revenue needed to make system improvements or add treatment processes. The  
5 system can also use the long-term planning process to help identify financing  
6 strategies to pay for the long-term needs.

- 7 • **Lack of separate accounting for water systems** – The owner stated that he  
8 believes that the lot fees cover the expenses of the water system. Without a  
9 separate accounting method for the water system, it is not possible to know how  
10 much of the rent that is collected is set aside for water operations. Without  
11 knowing exactly what portion of the rent is dedicated to the water system, and how  
12 much the owner has to pay to operate the system, it is difficult to know the true  
13 impact of implementing a compliance alternative. It is also hard to know whether  
14 a compliance alternative would be affordable for the owner and customers. The  
15 owner should have sufficient revenue for the operation, maintenance, and future  
16 replacements. The system should operate on its own revenues and should have a  
17 reserve fund for major equipment replacement. This lack may pose risks if  
18 insufficient funding results in an inability to maintain and upgrade the facility or  
19 maintain sufficient stocks of spare parts, chemicals or equipment.
- 20 • **Insufficient Revenue** – The water system currently owes the Texas Department of  
21 Health approximately \$3,300 for laboratory analysis. The fact that the system  
22 owes this amount of money is a sign that the system owner/operator is not  
23 collecting sufficient revenues to fund the operation. This lack of funding will  
24 impact the system’s ability to meet current and future regulations.
- 25 • **Lack of Compliance with Water Quality Standards** – The water system is not  
26 in compliance with water quality standards; however, sampling of the rehabilitated  
27 well indicates that the system may be in compliance in the future.

#### 28 4.1.2.5 Potential Capacity Concerns

29 The following items were concerns regarding capacity but no specific operational,  
30 managerial, or financial problems can be attributed to these items at this time. The system  
31 should address the items listed below to further improve FMT capabilities and to improve the  
32 system’s long-term sustainability.

- 33 • **Lack of a Plant Operations Manual** – The operator mentioned that the system is  
34 flushed and the valves are exercised on a regular basis; however, there is no  
35 written plant operational manual for the system. The lack of written procedures  
36 could present itself as a major problem in the future. Having a written manual  
37 would provide crucial information on how to properly operate and maintain the  
38 system in the event the mobile home park was sold or if additional operators were  
39 hired. The lack of a plant operations manual was noted in the last TCEQ  
40 inspection report.

- 1           • **Lack of Adequate Mapping** – The water system lacks an adequate map of the  
2           system assets. Having a map that accurately displays the components of the water  
3           system, especially the components that are buried, is beneficial in implementing  
4           the procedures in a plant operation manual and tracking assets. An adequate map  
5           is also beneficial in other planning documents such as source water protection,  
6           wellhead protection, water conservation, water system security measures, and  
7           cross-connection control programs. In addition, a map helps with tracking main  
8           line breaks over time and planning repair/replacement projects. The map is also  
9           useful in identifying sampling locations for monitoring requirements.
- 10          • **Inadequate Emergency Preparedness** – The water system has not undertaken the  
11          necessary planning to address emergencies typical for this type of system. The  
12          system does not have a written emergency plan, nor does it have or have access to  
13          an emergency generator. In the event of an emergency, it is recommended that the  
14          water system, at a minimum, have an emergency contact list that includes the  
15          name, title, and phone number of the people who should be contacted in the event  
16          of an emergency. It is also important to have an emergency plan that outlines what  
17          actions will be taken and by whom. The plan should address emergency  
18          conditions such as storms, floods, major line breaks, electrical failure, drought,  
19          and system contamination or equipment failure.
- 20          • **Lack of a Source Water and Wellhead Protection Plan** - Although participation  
21          in the source water protection program through TCEQ is voluntary, it is  
22          recommended the water system participate in the program to better protect its  
23          water source. In addition, the water system should develop a wellhead protection  
24          plan. Although not required, wellhead protection plans provide a valuable  
25          resource to the water system in the maintenance and protection of the water wells  
26          the system relies on for safe drinking water. As a first step, the system should  
27          contact TCEQ to inquire about participating in the source water protection plan.
- 28          • **Housekeeping and general appearance** - The appearance of the facilities is often  
29          a reflection of the importance that management places on the overall system  
30          operation and how seriously it takes the responsibility to provide safe drinking  
31          water. Building structures and the surrounding area should be clean and sound,  
32          provide appropriate security, and be free of unsightly vegetation and trash.

## 33    4.2    **ALTERNATIVE WATER SOURCE DEVELOPMENT**

### 34    4.2.1   **Identification of Alternative Existing Public Water Supply Sources**

35          Using data drawn from the TCEQ drinking water and TWDB groundwater well  
36          databases, the PWSs surrounding the Family Community Center MHP PWS were reviewed  
37          with regard to their reported drinking water quality and production capacity. PWSs that  
38          appeared to have water supplies with water quality issues were ruled out from evaluation as  
39          alternative sources, while those without identified water quality issues or that purchased water  
40          were investigated further. Owing to the large number of small (<1 mgd) water systems in the  
41          vicinity, small systems were only considered if they were established residential or non

1 residential systems within 5 miles of the Family Community Center MHP. Large systems or  
 2 systems capable of producing greater than four times the daily volume produced by the study  
 3 system were considered if they were within 15 miles of the study system. A distance of  
 4 15 miles was considered to be the upper limit of economic feasibility for constructing a new  
 5 water line. Table 4.1 is a list of the selected PWSs based on these criteria for large and small  
 6 PWSs within 15 miles of the Family Community Center MHP. If it was determined that these  
 7 PWSs had excess supply capacity and might be willing to sell the excess, or might be a  
 8 suitable location for a new groundwater well, the system was taken forward for further  
 9 consideration and identified with “EVALUATE FURTHER” in the comments column of  
 10 Table 4.1.

11 **Table 4.1 Selected Public Water Systems within 15 Miles of**  
 12 **the Family Community Center MHP**

PWS ID	PWS Name	Distance from Family Community Center MHP (miles)	Comments/Other Issues
1520185	LUBBOCK RV PARK	1.99	Small GW system. WQ issues: Nitrates
1520148	LONE STAR MHP	2.46	Small GW system. Purchase water
1520002	LUBBOCK PWS	3	Large SW/GW system. No WQ issues. <b>EVALUATE FURTHER</b>
1520080	KELSO WATER SYSTEM INC. 3	3.02	Large GW system. WQ issues: Nitrates
1520219	CHRISTIAN LIFE CENTER	3.12	Small NonRes GW system. WQ issues: Sulfate <b>EVALUATE FURTHER</b>
1520072	TEXAS BOYS RANCH INC	3.48	Large NonRes GW system. Marginal WQ issues: Se
1520232	FULLER MOBILE HOME PARK	3.77	Small GW system. Marginal WQ issues: As <b>EVALUATE FURTHER</b>
1520046	WILDWOOD MOBILE HOME VILLAGE	3.96	Large GW system. WQ issues: As, Nitrate
1520234	MUTHERS CAFE & GRILL	4.83	Small NonRes GW system. WQ issues: Nitrates
1520159	NORTH UNIVERSITY ESTATES	5.93	Large GW system. WQ issues: Nitrate
1520106	COX ADDITION WATER SYSTEM	7.34	Large GW system. WQ issues: As, Fl
1520015	NEW DEAL CITY OF	8.01	Large GW system. WQ issues: Nitrate Purchase water
1520001	IDALOU CITY OF	8.23	Large GW system. WQ issues: As
1520006	LUBBOCK COUNTY WCID 1	8.51	Large GW/SW system. Purchase water.
1520152	TOWN NORTH ESTATES	9.22	Large GW system. WQ issues: As, Fl, Se, Combined Uranium
1520056	RANSOM CANYON TOWN OF	9.85	Large GW/SW system. Purchase water
1520003	SHALLOWATER CITY OF	10.58	Large GW system. WQ issues: As, Fl, Se, Combined Uranium
1520062	PLOTT ACRES	11.01	Large GW system. WQ issues: As, Fl
1520122	LUBBOCK COOPER ISD	12.41	Large NonRes GW system. WQ issues: As, Fl
1520199	WOLFFORTH PLACE	13.13	Large GW system. WQ issues: As, Fl, Se
1520217	SOUTHWEST GARDEN WATER	13.35	Large GW system. WQ issues: As, Fl
1520020	REESE CENTER	13.49	Large SW system. No WQ issues, however limited data. Purchase water
1520005	WOLFFORTH CITY OF	13.56	Large GW system. WQ issues: As, Fl
1520188	CASEY ESTATES WATER	15.1	Large GW system. WQ issues: As, Fl

13 After the PWSs in Table 4.1 with water quality problems were eliminated from further  
 14 consideration, the remaining PWSs were screened by proximity to Family Community Center  
 15 MHP and sufficient total production capacity for selling or sharing water. Based upon the  
 16 initial screening summarized in Table 4.1 above, three alternatives were selected for further  
 17 evaluation. These alternatives are summarized in Table 4.2. The first option entails obtaining  
 18 water from the City of Lubbock distribution system. The Canadian River Municipal Water  
 19 Authority (CRMWA) is the primary water source to the City of Lubbock; and so a description  
 20 of the CRMWA is included along with a description of the City of Lubbock PWS following  
 21 Table 4.2. The second and third options involve the installation of a well near Fuller MHP or

1 a well near the Christian Life Center. Both Fuller MHP and the Christian Life Center are  
 2 PWSs that have a limited water supply, but are possible locations for new compliant wells.

3 **Table 4.2 Public Water Systems Within the Vicinity of the**  
 4 **Family Community Center MHP PWS Selected for Further Evaluation**

PWS ID	PWS Name	Pop	Conn	Total Production (mgd)	Ave Daily Usage (mgd)	Approx. Dist. from Family Community Center MHP	Comments/Other Issues
1520002	Lubbock PWS	222,473	81,059	136.077	40.263	3 miles	Large SW/GW system that does have excess capacity. The primary source of water for the City of Lubbock in the eastern portion of their distribution system is CRMWA.
1520219	Christian Life Center	32	20	0.072	0.002	3.1 miles	Small GW system with no excess capacity, but area may be a suitable well location.
1520232	Fuller MHP	23	31	0.043	0.002	3.8 miles	Small GW system with no excess capacity, but area may be a suitable well location.

5 **4.2.1.1 City of Lubbock Water System**

6 The City of Lubbock PWS produces an average of 38 to 40 mgd for the City of Lubbock  
 7 and five surrounding small municipalities. The system is capable of meeting a peak demand  
 8 of over 90 mgd. In addition to treating water for the City of Lubbock distribution system, the  
 9 Lubbock water treatment plant treats about 6 mgd on average for the six CRMWA member  
 10 cities receiving treated water from the City of Lubbock.

11 The City of Lubbock receives water from two sources, the CRMWA and from the Bailey  
 12 County well field. Additional details on the CRMWA are provided in a separate description.  
 13 As a member of the 11-City agreement with the CRMWA, the City of Lubbock is responsible  
 14 for treating raw water from the Lake Meredith/Roberts County well field located 160 miles  
 15 north of Lubbock. A CRMWA aqueduct distributes the treated water to six other PWSs:  
 16 Levelland, Brownfield, Slaton, Tahoka, O'Donnell, and Lamesa. In 2006, the water from  
 17 CRMWA constituted about 76 percent of the water used by the City of Lubbock. The other  
 18 24 percent comes from a well field in Bailey County located 60 miles northwest of Lubbock.  
 19 The city has water rights to 82,000 surface acres at the Bailey County well field. The water  
 20 produced by the Bailey County well field is chlorinated before it enters the pipeline leading to  
 21 Lubbock. As the water reaches Lubbock, it enters directly into the distribution system  
 22 predominantly in the northwest section of Lubbock. It should be noted that the City of  
 23 Lubbock normally utilizes their total annual water allocation from CRMWA and if Lubbock  
 24 needs additional water, their supply is supplemented with water from the Bailey County well  
 25 field which consists of 150 wells capable of producing 50 mgd total (pipeline is limited to  
 26 40 mgd). In 2006, the City of Lubbock pumped an average of 9.3 mgd from the Bailey  
 27 County well field. However, most of this water was pumped during the summer months with  
 28 the pipeline near peak capacity at various times.

1 In addition to the population of Lubbock, five cities are connected to the City of Lubbock  
2 distribution system. Shallowater and Reese Redevelopment are located northwest and west of  
3 Lubbock and receive water predominantly originating in Bailey County. Buffalo Springs and  
4 Ransom Canyon are located east of Lubbock and receive water mostly originating from Lake  
5 Meredith/Roberts County well field. A fifth city, Littlefield, located northwest of the City has  
6 an emergency water line connected to the Bailey County pipeline. The decision to add these  
7 five cities to the City of Lubbock water supply was made by the Lubbock City Council.

8 Future plans for the City of Lubbock water supply system call for the construction of  
9 infrastructure to obtain water from Lake Alan Henry located 65 miles southeast of Lubbock.  
10 The project is still in the preliminary engineering phase. The amount of water available from  
11 this system will be staged into the existing Lubbock system over several years to match  
12 Lubbock’s needs. The system is estimated to be operating in 2012.

#### 13 **4.2.1.2 Christian Life Center Water System**

14 The Christian Life Center is a 70-acre residential community and church located  
15 3.1 miles southwest from Family Community Center MHP. The source for their water is a  
16 ground water well set at a depth of 125 feet in the Ogallala Formation. Their production is  
17 0.072 mgd for 20 connections or a population of 32 people. They do not have excess water to  
18 provide to a neighboring community and currently do not provide water to any neighboring  
19 communities. Members of the PWS are not billed since their community arrangement does  
20 not allow for the sale of water. They are not members of the High Plains Water Conservation  
21 District; however they do receive information from the District. They are members of the  
22 Texas Rural Water Association.

#### 23 **4.2.1.3 Fuller Mobile Home Park Water System**

24 Fuller MHP is located 3.8 miles southwest from Family Community Center MHP. Their  
25 production is 0.086 mgd for about 23 people and 31 connections. The source for their water  
26 is from two ground water wells each set at a depth of about 145 feet in the Ogallala  
27 Formation. The PWS is not currently in a position to provide excess water to a neighboring  
28 system. However the ground water at the site is of good quality, and so the site that could be  
29 considered as a candidate location for the installation of a new well.

### 30 **4.2.2 Potential for New Groundwater Sources**

#### 31 **4.2.2.1 Installing New Compliant Wells**

32 Developing new wells or well fields is recommended, provided good quality groundwater  
33 available in sufficient quantity can be identified. Since a number of water systems in the area  
34 have water quality problems, it should be possible to share in the cost and effort of identifying  
35 compliant groundwater and constructing well fields.

36 Installation of a new well in the vicinity of the system intake point is likely to be an  
37 attractive option provided compliant groundwater can be found, since the PWS is already

1 familiar with operation of a water well. As a result, existing nearby wells with good water  
2 quality should be investigated. Re-sampling and test pumping would be required to verify  
3 and determine the quality and quantity of water at those wells.

4 The use of existing wells should probably be limited to use as indicators of groundwater  
5 quality and availability. If a new groundwater source is to be developed, it is recommended  
6 that a new well or wells be installed instead of using existing wells. This would ensure well  
7 characteristics are known and meet standards for drinking water wells.

8 Some of the alternatives suggest new wells be drilled in areas where existing wells have  
9 acceptable water quality. In developing the cost estimates, Parsons assumed that the aquifer  
10 in these areas would produce the required amount of water with only one well. Site  
11 investigations and geological research, which are beyond the scope of this study, could  
12 indicate whether the aquifer at a particular site and depth would provide the amount of water  
13 needed or if more than one well would need to be drilled in separate areas.

#### 14 **4.2.2.2 Results of Groundwater Availability Modeling**

15 Regional groundwater withdrawal in the Texas High Plains region is extensive and likely  
16 to remain near current levels over the next decades. In Lubbock County, where the PWS is  
17 located, groundwater is available from two sources, the relatively shallow Ogallala aquifer,  
18 and the underlying Edwards-Trinity (High Plains) aquifer. The Ogallala provides drinking  
19 water to most of the communities in the Texas panhandle, as well as irrigation water. The  
20 Edwards-Trinity (High Plains) aquifer has a relatively low-yield, typically in the 50 to 200  
21 gal/min range, and is used almost exclusively as an irrigation water source. Supply wells for  
22 the Family Community Center MHP water system and its vicinity withdraw groundwater  
23 from the southern Ogallala aquifer. No active Edwards-Trinity (High Plains) wells are found  
24 within a 10-mile radius of the system.

25 The Ogallala is the largest aquifer in the United States. The aquifer outcrop underlies  
26 much of the Texas High Plains region and eastern New Mexico, and extends eastward beyond  
27 Lubbock County. The Ogallala provides significantly more water for users than any other  
28 aquifer in the state, and is used primarily for irrigation. The aquifer saturated thickness  
29 ranges up to an approximate depth of 600 feet; supply wells have an average yield of  
30 approximately 500 gal/min, but higher yields, up to 2,000 gal/min, are found in previously  
31 eroded drainage channels filled with coarse-grained sediments (TWDB 2007). Water level  
32 declines in excess of 300 feet have occurred in several aquifer areas over the last 50 to  
33 60 years; the rate of decline, however, has slowed in recent years and water levels have risen  
34 in a few areas (TWDB 2007). The Texas Water Plan anticipates 24 percent depletion in the  
35 Ogallala supply over the next decades, from 5,000,097 acre-feet per year estimated in 2000 to  
36 3,785,409 acre-feet per year in 2050.

37 A GAM developed for the Ogallala aquifer simulated historical conditions and provided  
38 long-term groundwater projections (Blandford, *et al.* 2003). Predictive simulations using the  
39 GAM model indicated that, if estimated future withdrawals are realized, aquifer water levels  
40 could decline to a point at which significant regions currently practicing irrigated agriculture



1 could be essentially dewatered by 2050. The model predicted the most critical conditions for  
2 Cochran, Hockley, Lubbock, Yoakum, Terry, and Gaines Counties where the simulated  
3 drawdown could exceed 100 feet. For Lubbock County, the simulated drawdown by the year  
4 2050 would be within a typical 50 to 100 feet range (Blandford, *et al.* 2003). The Ogallala  
5 aquifer GAM was not run for the PWS because anticipated use would represent a minor  
6 addition to regional withdrawal conditions, beyond the spatial resolution of the GAM model.

#### 7 **4.2.3 Potential for New Surface Water Sources**

8 There is a low potential for development of new surface water sources for the PWS  
9 system as indicated by limited water availability within the river basin. The Family  
10 Community Center MHP water system is located in the upper Brazos Basin where current  
11 surface water availability is expected to decrease up to 17 percent over the next 50 years  
12 according to the 2002 Texas Water Plan (from approximately from 1,423,071 acre-feet per  
13 year to 1,177,277 acre-feet per year during drought conditions).

14 In the vicinity of the Family Community Center MHP water system, there is no  
15 availability of surface water for new uses. The TCEQ availability map for the Brazos Basin  
16 indicates that in the site vicinity, and within the entire Lubbock County, unappropriated flows  
17 for new uses are typically available up to 50 percent of the time. This supply is inadequate as  
18 the TCEQ requires 100 percent supply availability for a PWS.

#### 19 **4.2.4 Options for Detailed Consideration**

20 The initial review of alternative sources of water results in the following options for  
21 more-detailed consideration:

- 22 1. Lubbock Public Water System. A pipeline would be constructed from the City of  
23 Lubbock distribution system to the Family Community Center MHP (Alternative  
24 FC-1).
- 25 2. Christian Life Center Public Water System. A new groundwater well would be  
26 completed in the vicinity of the well at Christian Life Center PWS. A pipeline  
27 would be constructed and the water would be piped to Family Community Center  
28 MHP (Alternative FC-2). *This alternative would have almost identical costs to a*  
29 *similar alternative involving the nearby Fuller Mobile Home Park, so these*  
30 *alternatives will be considered identical for purposes of this report.*
- 31 3. Fuller Mobile Home Park. A new groundwater well would be completed in the  
32 vicinity of the well at Fuller Mobile Home Park. A pipeline would be constructed  
33 and the water would be piped to Family Community Center MHP (Alternative  
34 FC-2). *This alternative would have almost identical costs to a similar alternative*  
35 *involving the nearby Christian Life Center, so these alternatives will be*  
36 *considered identical for purposes of this report.*

- 1           4. New Wells at 10, 5, and 1 mile. Installing a new well within 10, 5, or 1 mile of the  
2           Family Community Center MHP PWS would produce compliant water in place of  
3           the water produced by the existing active well. A pipeline and pump station would  
4           be constructed to transfer the water to the Family Community Center MHP PWS  
5           (Alternatives FC-3, FC-4, and FC-5).

#### 6   **4.3    TREATMENT OPTIONS**

##### 7   **4.3.1   Centralized Treatment Systems**

8           Centralized treatment of the well water is identified as a potential option. Reverse  
9           osmosis and EDR treatment could all be potentially applicable. The central RO treatment  
10          alternative is FC-6 and the central EDR treatment alternative is FC-7.

##### 11   **4.3.2   Point-of-Use Systems**

12          POU treatment using RO is valid for nitrate removal. The POU treatment alternative is  
13          FC-8.

##### 14   **4.3.3   Point-of-Entry Systems**

15          POE treatment using RO is valid for nitrate removal. The POE treatment alternative is  
16          FC-9.

#### 17   **4.4    BOTTLED WATER**

18          Providing bottled water is considered an interim measure to be used until a compliance  
19          alternative is implemented. Even though the community is small and people know each  
20          other; it would be reasonable to require a quarterly communication advising customers of the  
21          need to take advantage of the bottled water program. An alternative to providing delivered  
22          bottled water is to provide a central, publicly accessible dispenser for treated drinking water.  
23          Alternatives addressing bottled water are FC-10, FC-11, and FC-12.

#### 24   **4.5    ALTERNATIVE DEVELOPMENT AND ANALYSIS**

25          A number of potential alternatives for compliance with the MCL for nitrate have been  
26          identified. Each of the potential alternatives is described in the following subsections. It  
27          should be noted that the cost information given is the capital cost and change in O&M costs  
28          associated with implementing the particular alternative. Appendix C contains cost estimates  
29          for the compliance alternatives. These compliance alternatives represent a range of  
30          possibilities, and a number of them are likely not feasible. However, all have been presented  
31          to provide a complete picture of the range of alternatives considered. It is anticipated that a  
32          PWS will be able to use the information contained herein to select the most attractive  
33          alternative(s) for more detailed evaluation and possible subsequent implementation.

1 **4.5.1 Alternative FC-1: Purchase Treated Water from the City of Lubbock**

2 This alternative involves purchasing potable water from the City of Lubbock, which will  
3 be used to supply the Family Community Center PWS. The City of Lubbock currently has  
4 sufficient excess capacity for this alternative to be feasible, although current City policy only  
5 allows drinking water to be provided to areas annexed by the City. It is assumed that the  
6 Family Community Center would obtain all its water from the City of Lubbock.

7 This alternative would require constructing a pipeline from the City of Lubbock  
8 distribution system to a new 10,000-gallon storage tank at the Family Community Center  
9 system. A pump station would also be required to overcome pipe friction and the elevation  
10 differences between the City of Lubbock and the Family Community Center. The required  
11 pipeline would be 4 inches in diameter and approximately 0.65 miles long, and would follow  
12 Martin Luther King Boulevard north from the City of Lubbock distribution system to the  
13 Family Community Center MHP.

14 The pump station would include two 1 horsepower pumps, including one standby, and  
15 would be housed in a building. A 10,000-gallon feed tank would also be constructed for the  
16 pumps to draw from. It is assumed the pumps and piping would be installed with capacity to  
17 meet all water demand for the Family Community Center, since the incremental cost would  
18 be relatively small, and would provide operational flexibility.

19 By definition this alternative involves regionalization, since the Family Community  
20 Center would be obtaining drinking water from an existing larger supplier. Also, other PWSs  
21 near the Family Community Center are in need of compliant drinking water and could share  
22 in implementation of this alternative.

23 The estimated capital cost for this alternative includes constructing the pipeline and pump  
24 station. The estimated O&M cost for this alternative includes the purchase price for the  
25 treated water minus the cost related to current operation of the Family Community Center’s  
26 wells, plus maintenance cost for the pipeline, and power and O&M labor and materials for the  
27 pump station. The estimated capital cost for this alternative is \$364,100, and the estimated  
28 annual O&M cost is \$37,000.

29 The reliability of this alternative should be good. The City of Lubbock provides treated  
30 surface water on a large scale, facilitating adequate O&M resources. From the perspective of  
31 the Family Community Center PWS, this alternative would be characterized as easy to  
32 operate and repair, since O&M and repair of pipelines and pump stations is well understood.  
33 If the decision were made to perform blending, the operational complexity would increase.

34 The feasibility of this alternative is dependent on an agreement being reached with the  
35 City of Lubbock to purchase treated drinking water.

#### 1 **4.5.2 Alternative FC-2: New Well in the Vicinity of Christian Life Center**

2 This alternative involves completing a new well in the vicinity of Christian Life Center,  
3 and constructing a pump station and pipeline to transfer water to the Family Community  
4 Center MHP PWS. Based on the water quality data in the TCEQ database, it is expected that  
5 groundwater from this well would be compliant with drinking water MCLs. An agreement  
6 would need to be negotiated with Christian Life Center to expand its well field.

7 This alternative would require completing a new well, pump station, and storage tank at  
8 the Christian Life Center, and constructing a pipeline from that well to the existing intake  
9 point for the Family Community Center MHP PWS. A pump station would be required to  
10 overcome pipe friction and the elevation differences between Christian Life Center and  
11 Family Community Center MHP. The required pipeline would be 4-inches in diameter and  
12 would follow FM 2641 west and then south along Martin Luther King Boulevard to the  
13 Family Community Center MHP. Using this route, the pipeline required would be  
14 approximately 3.9 miles in length. The pipeline would terminate at a new 10,000-gallon  
15 storage tank to be constructed at the Family Community Center MHP. A second pump station  
16 that draws water from this new tank is also needed.

17 The first pump station would include two 2.5 horsepower pumps, including one standby,  
18 and would be housed in a building. It is assumed the pumps and piping would be installed  
19 with capacity to meet all water demand for the Family Community Center MHP. The  
20 estimated capital cost for this alternative includes completing the new well, and constructing  
21 the pipeline and pump station. The estimated O&M cost for this alternative includes the  
22 maintenance cost for the pipeline, and power and O&M labor and materials for the pump  
23 station. The estimated capital cost for this alternative is \$1.23 million, and the estimated  
24 annual O&M cost is \$36,400. If the water was used for blending rather than for the full water  
25 supply, the annual O&M cost for this alternative could be reduced because of reduced  
26 pumping costs. However, additional costs would be incurred for equipment to ensure proper  
27 blending, and additional monitoring to ensure the finished water is compliant.

28 The reliability of adequate amounts of compliant water under this alternative should be  
29 good. From the perspective of the Family Community Center PWS, this alternative would be  
30 characterized as easy to operate and repair, since O&M and repair of pipelines and pump  
31 stations is well understood. If the decision were made to perform blending, the operational  
32 complexity would increase.

33 The feasibility of this alternative would be dependent on Family Community Center  
34 being able to reach an agreement with Christian Life Center to install a new groundwater  
35 well.

#### 36 **4.5.3 Alternative FC-3: New Well at 10 Miles**

37 This alternative consists of installing one new well within 10 miles of the Family  
38 Community Center that would produce compliant water in place of the water produced by the

1 existing wells. At this level of study, it is not possible to positively identify an existing well  
2 or the location where a new well could be installed.

3 This alternative would require constructing one new 300-foot well, two new pump  
4 stations each with a 10,000-gallon feed tank, and a pipeline from the new well to a new  
5 storage tank for the Family Community Center system. The pump stations would be  
6 necessary to overcome pipe friction and changes in land elevation. For this alternative, the  
7 pipeline would be 4-inches in diameter, assumed to be approximately 10 miles long, and  
8 would discharge to a new 10,000-gallon storage tank at the Family Community Center. Each  
9 pump station would include two pumps, including one standby, and would be housed in a  
10 building.

11 Depending on well location and capacity, this alternative could present some options for  
12 a more regional solution. It may be possible to share water and costs with another nearby  
13 system.

14 The estimated capital cost for this alternative includes installing the well, and  
15 constructing the pipeline, tanks and pump stations. The estimated O&M cost for this  
16 alternative includes O&M for the pipeline and pump station. The estimated capital cost for  
17 this alternative is \$2.82 million, and the estimated annual O&M cost for this alternative is  
18 \$56,100.

19 The reliability of this alternative should be good, since water wells, pump stations and  
20 pipelines are commonly employed. For operations, this alternative would be similar to the  
21 existing system. Family Community Center personnel have experience with O&M of wells,  
22 pipelines and pump stations.

23 The feasibility of this alternative is dependent on the ability to find an adequate existing  
24 well or success in installing a well that produces an adequate supply of compliant water. It is  
25 likely that an alternate groundwater source would not be found on land owned by Family  
26 Community Center, so landowner cooperation would likely be required.

27 **4.5.4 Alternative FC-4: New Well at 5 Miles**

28 This alternative consists of installing one new well within 5 miles of the Family  
29 Community Center that would produce compliant water in place of the water produced by the  
30 existing wells. At this level of study, it is not possible to positively identify an existing well  
31 or the location where a new well could be installed.

32 This alternative would require constructing one new 300-foot well, a new pump station  
33 with a 10,000-gallon feed tank near the new well, and a pipeline from the new well/tank to a  
34 new storage tank for the Family Community Center system. The pump station and feed tank  
35 would be necessary to overcome pipe friction and changes in land elevation. For this  
36 alternative, the pipeline would be 4-inches in diameter, assumed to be approximately 5 miles  
37 long, and would discharge to a new 10,000-gallon storage tank at the Family Community

1 Center PWS. A new pump station would also be required near this tank. Each pump station  
2 would include two pumps, including one standby, and would be housed in a building.

3 Depending on well location and capacity, this alternative could present some options for  
4 a more regional solution. It may be possible to share water and costs with another nearby  
5 system.

6 The estimated capital cost for this alternative includes installing the well, and  
7 constructing the pipeline, tanks and pump stations. The estimated O&M cost for this  
8 alternative includes O&M for the pipeline and pump station. The estimated capital cost for  
9 this alternative is \$1.55 million, and the estimated annual O&M cost for this alternative is  
10 \$36,900.

11 The reliability of this alternative should be good, since water wells, pump stations and  
12 pipelines are commonly employed. For operations, this alternative would be similar to the  
13 existing system. Family Community Center personnel have experience with O&M of wells,  
14 pipelines and pump stations.

15 The feasibility of this alternative is dependent on the ability to find an adequate existing  
16 well or success in installing a well that produces an adequate supply of compliant water. It is  
17 likely an alternate groundwater source would not be found on land owned by Family  
18 Community Center, so landowner cooperation would likely be required.

#### 19 **4.5.5 Alternative FC-5: New Well at 1 Mile**

20 This alternative consists of installing one new well within 1 mile of the Family  
21 Community Center that would produce compliant water in place of the water produced by the  
22 existing wells. At this level of study, it is not possible to positively identify an existing well  
23 or the location where a new well could be installed.

24 This alternative would require constructing one new 300-foot well and a pipeline from  
25 the new well to a new 10,000-gallon storage tank at the Family Community Center system.  
26 For this alternative, the pipeline would be 4-inches in diameter, assumed to be approximately  
27 1 mile long, and would be discharge to the new storage tank.

28 It is doubtful this alternative could present options for a regional solution, since there are  
29 no other PWSs in the immediate vicinity of the Family Community Center.

30 The estimated capital cost for this alternative includes installing the well, and  
31 constructing the pipeline and pump station. The estimated O&M cost for this alternative  
32 includes O&M for the pipeline and pump station. The estimated capital cost for this  
33 alternative is \$443,100, and the estimated annual O&M cost for this alternative is \$18,000.

34 The reliability this alternative should be good, since water wells, pump stations and  
35 pipelines are commonly employed. For operations, this alternative would be similar to the

1 existing system. Family Community Center personnel have experience with O&M of wells,  
2 pipelines and pump stations.

3 The feasibility of this alternative is dependent on the ability to find an adequate existing  
4 well or success in installing a well that produces an adequate supply of compliant water. It is  
5 possible an alternate groundwater source would not be found on land owned by Family  
6 Community Center, so landowner cooperation may be required.

#### 7 **4.5.6 Alternative FC-6: Central RO Treatment**

8 This system would continue to pump water from the existing wells, and would treat the  
9 water through an RO system prior to distribution. For this option, 60 percent of the raw water  
10 would be treated and blended with untreated water to obtain compliant water. The RO  
11 process concentrates impurities in the reject stream which would require disposal. It is  
12 estimated the RO reject generation would be approximately 2,800 gallons per day (gpd) when  
13 the system is operated at the average daily flow rate of 0.011 mgd.

14 This alternative consists of constructing the RO treatment plant near the existing wells.  
15 The plant is composed of a 500 square foot building with a paved driveway; a skid with the  
16 pre-constructed RO plant; two transfer pumps, a 15,000-gallon tank for storing the treated  
17 water, and a 100,000-gallon pond for storing reject water. The treated water would be  
18 chlorinated and stored in the new treated water tank prior to being pumped into the  
19 distribution system. The existing pressure tanks would continue to be used to accumulate  
20 feed water from the well field. The entire facility is fenced.

21 The estimated capital cost for this alternative is \$548,600, and the estimated annual  
22 O&M cost is \$50,300.

23 The reliability of adequate amount of compliant water under this alternative is good,  
24 since RO treatment is a common and well-understood treatment technology. However, O&M  
25 efforts required for the central RO treatment plant may be significant, and O&M personnel  
26 would require training with RO. The feasibility of this alternative is not dependent on the  
27 cooperation, willingness, or capability of other water supply entities.

#### 28 **4.5.7 Alternative FC-7: Central EDR Treatment**

29 The system would continue to pump water from the existing wells, and would treat the  
30 water through an EDR system prior to distribution. For this option the EDR would treat the  
31 full flow without bypass as the EDR operation can be tailored for desired removal efficiency.  
32 It is estimated the EDR reject generation would be approximately 1,200 gpd when the system  
33 is operated at the average daily flow rate of 0.11 mgd.

34 This alternative consists of constructing the EDR treatment plant near the existing wells.  
35 The plant is composed of a 500 square foot building with a paved driveway; a skid with the  
36 pre-constructed EDR system; two transfer pumps; a 15,000-gallon tank for storing the treated  
37 water, and a 100,000-gallon pond for storing concentrated water. The treated water would be

1 chlorinated and stored in the new treated water tank prior to being pumped into the  
2 distribution system. The existing pressure tanks would continue to be used to accumulate  
3 feed water from the wells. The entire facility is fenced.

4 The estimated capital cost for this alternative is \$766,000 and the estimated annual O&M  
5 cost is \$49,900.

6 The reliability of adequate amounts of compliant water under this alternative is good,  
7 since EDR treatment is a common and well-understood treatment technology. However,  
8 O&M efforts required for the central EDR treatment plant may be significant, and O&M  
9 personnel would require training with EDR. The feasibility of this alternative is not  
10 dependent on the cooperation, willingness, or capability of other water supply entities.

#### 11 **4.5.8 Alternative FC-8: Point-of-Use Treatment**

12 This alternative consists of the continued operation of the Family Community Center  
13 MHP wells, plus treatment of water to be used for drinking or food preparation at the point of  
14 use to remove nitrate. The purchase, installation, and maintenance of POU treatment systems  
15 to be installed “under the sink” would be necessary for this alternative. Blending is not an  
16 option in this case. According to TCEQ, when PWSs use POU treatment systems for  
17 compliance, they must provide programs for long-term operation, maintenance, and  
18 monitoring to ensure proper performance.

19 This alternative would require installing the POU treatment units in residences and other  
20 buildings that provide drinking or cooking water. Family Community Center MHP staff  
21 would be responsible for purchase and maintenance of the treatment units, including  
22 membrane and filter replacement, periodic sampling, and necessary repairs. In houses, the  
23 most convenient point for installation of the treatment units is typically under the kitchen  
24 sink, with a separate tap installed for dispensing treated water. Installation of the treatment  
25 units in kitchens will require the entry of Family Community Center MHP or contract  
26 personnel into the houses of customers. As a result, cooperation of customers would be  
27 important for success implementing this alternative. The treatment units could be installed  
28 for access without house entry, but that would complicate the installation and increase costs.

29 POU treatment processes for nitrate produce a reject waste stream. The reject waste  
30 streams result in a slight increase in the overall volume of water used. POU systems have the  
31 advantage that only a minimum volume of water is treated (only that for human  
32 consumption). This minimizes the size of the treatment units, the increase in water required,  
33 and the waste for disposal. For this alternative, it is assumed that the increase in water  
34 consumption would be insignificant in terms of supply cost, and that the reject waste stream  
35 can be discharged to the house septic or sewer system.

36 This alternative does not present options for a regional solution.

37 The estimated capital cost for this alternative includes purchasing and installing the POU  
38 treatment systems. The estimated O&M cost for this alternative includes the purchase and



1 replacement of filters and membranes, as well as periodic sampling and record keeping as  
2 required by the Texas Administrative Code (Title 30, Part I, Chapter 290, Subchapter F, Rule  
3 290.106). The estimated capital cost for this alternative is \$49,500, and the estimated annual  
4 O&M cost for this alternative is \$37,000. For the cost estimate, it is assumed that one POU  
5 treatment unit will be required for each of the 40 connections to the Family Community  
6 Center MHP system. It should be noted that the POU treatment units would need to be more  
7 complex than units typically found in commercial retail outlets in order to meet regulatory  
8 requirements, making purchase and installation more expensive. Additionally, capital cost  
9 would increase if POU treatment units are placed at other taps within a home, such as  
10 refrigerator water dispensers, ice makers, and bathroom sinks. In school settings, all taps  
11 where children and faculty receive water may need POU treatment units or clearly mark those  
12 taps that are suitable for human consumption. Additional considerations may be necessary  
13 for preschools or other establishments where individuals can not read.

14 The reliability of adequate amounts of compliant water under this alternative is fair, since  
15 it relies on the active cooperation of the customers for system installation, use, and  
16 maintenance, and only provides compliant water to single tap within a house. Additionally,  
17 the O&M efforts (including monitoring of the devices to ensure adequate performance)  
18 required for the POU systems will be significant, and the current personnel are inexperienced  
19 in this type of work. From the perspective of the Family Community Center PWS, this  
20 alternative would be characterized as more difficult to operate owing to the in-home  
21 requirements and the number of individual units.

22 The feasibility of this alternative is not dependent on the cooperation, willingness, or  
23 capability of other water supply entities.

#### 24 **4.5.9 Alternative FC-9: Point-of-Entry Treatment**

25 This alternative consists of the continued operation of the Family Community Center  
26 MHP wells, plus treatment of water as it enters residences to remove nitrate. The purchase,  
27 installation, and maintenance of the treatment systems at the point of entry to a household  
28 would be necessary for this alternative. Blending is not an option in this case.

29 This alternative would require the installation of the POE treatment units at houses and  
30 other buildings that provide drinking or cooking water. Every building connected to the  
31 system must have a POE device installed, maintained, and adequately monitored. TCEQ  
32 must be assured that the system has 100 percent participation of all property and or building  
33 owners. A way to achieve 100 percent participation is through a public announcement and  
34 education program. Example public programs are provided in the document “*Point-of-Use or*  
35 *Point-of-Entry*” *Treatment Options for Small Drinking Water Systems*” published by USEPA.  
36 The property owner’s responsibilities for the POE device must also be contained in the title to  
37 the property and “run with the land” so subsequent property owners understand their  
38 responsibilities (USEPA 2006).

39 Family Community Center MHP would be responsible for purchase, operation, and  
40 maintenance of the treatment units, including membrane and filter replacement, periodic

1 sampling, and necessary repairs. It may also be desirable to modify piping so water for non-  
2 consumptive uses can be withdrawn upstream of the treatment unit. The POE treatment units  
3 would be installed outside the residences, so entry would not be necessary for O&M. Some  
4 cooperation from customers would be necessary for installation and maintenance of the  
5 treatment systems.

6 Point-of-entry nitrate treatment processes produce a reject stream that requires disposal.  
7 The reject stream results in an increase in the overall volume of water used. POE systems  
8 treat a greater volume of water than POU systems. For this alternative, it is assumed that the  
9 increase in water consumption would be insignificant in terms of supply cost, and that the  
10 reject waste stream can be discharged to the house septic or sewer system.

11 This alternative does not present options for a regional solution.

12 The estimated capital cost for this alternative includes purchasing and installing the POE  
13 treatment systems. The estimated O&M cost for this alternative includes the purchase and  
14 replacement of filters and membranes, as well as periodic sampling and record keeping. The  
15 estimated capital cost for this alternative is \$594,000 and the estimated annual O&M cost for  
16 this alternative is \$88,000. For the cost estimate, it is assumed that one POU treatment unit  
17 will be required for each of the 40 connections in the Family Community Center MHP  
18 system.

19 The reliability of adequate amounts of compliant water under this alternative are fair, but  
20 better than POU systems since it relies less on the active cooperation of the customers for  
21 system installation, use, and maintenance, and compliant water is supplied to all taps within a  
22 house. Additionally, the O&M efforts required for the POE systems will be significant, and  
23 the current personnel are inexperienced in this type of work. From the perspective of the  
24 Family Community Center PWS, this alternative would be characterized as more difficult to  
25 operate owing to the on-property requirements and the large number of individual units.

26 The feasibility of this alternative is not dependent on the cooperation, willingness, or  
27 capability of other water supply entities.

#### 28 **4.5.10 Alternative FC-10: Public Dispenser for Treated Drinking Water**

29 This alternative consists of the continued operation of the Family Community Center  
30 MHP wells, plus dispensing treated water for drinking and cooking at a publicly accessible  
31 location. Implementing this alternative would require purchasing and installing a treatment  
32 unit where customers would be able to come and fill their own containers. This alternative  
33 also includes notifying customers of the importance of obtaining drinking water from the  
34 dispenser. In this way, only a relatively small volume of water requires treatment, but  
35 customers would be required to pick up and deliver their own water. Blending is not an  
36 option in this case. It should be noted that this alternative would be considered an interim  
37 measure until a compliance alternative is implemented.

1 Family Community Center personnel would be responsible for maintenance of the  
2 treatment unit, including membrane replacement, periodic sampling, and necessary repairs.  
3 The spent membranes will require disposal. This alternative relies on a great deal of  
4 cooperation and action from the customers in order to be effective.

5 This alternative does not present options for a regional solution.

6 The estimated capital cost for this alternative includes purchasing and installing the  
7 treatment system to be used for the drinking water dispenser. The estimated O&M cost for  
8 this alternative includes purchasing and replacing filters and membranes, as well as periodic  
9 sampling and record keeping. The estimated capital cost for this alternative is \$17,400, and  
10 the estimated annual O&M cost for this alternative is \$37,200.

11 The reliability of adequate amounts of compliant water under this alternative is fair,  
12 because of the large amount of effort required from the customers and the associated  
13 inconvenience. Family Community Center MHP PWS has not provided this type of service  
14 in the past. From the perspective of the Family Community Center PWS, this alternative  
15 would be characterized as relatively easy to operate, since these types of treatment units are  
16 highly automated, and there is only one unit.

17 The feasibility of this alternative is not dependent on the cooperation, willingness, or  
18 capability of other water supply entities.

#### 19 **4.5.11 Alternative FC-11: 100 Percent Bottled Water Delivery**

20 This alternative consists of the continued operation of the Family Community Center  
21 MHP wells, but compliant drinking water will be delivered to customers in containers. This  
22 alternative involves setting up and operating a bottled water delivery program to serve all  
23 customers in the system. It is expected that Family Community Center would find it most  
24 convenient and economical to contract a bottled water service. The bottle delivery program  
25 would have to be flexible enough to allow the delivery of smaller containers should customers  
26 be incapable of lifting and manipulating 5-gallon bottles. Blending is not an option in this  
27 case. It should be noted that this alternative would be considered an interim measure until a  
28 compliance alternative is implemented.

29 This alternative does not involve capital cost for construction, but would require some  
30 initial costs for system setup, and then ongoing costs to have the bottled water furnished. It is  
31 assumed for this alternative that bottled water is provided to 100 percent of the Family  
32 Community Center MHP PWS customers.

33 This alternative does not present options for a regional solution.

34 The estimated initial capital cost is for setting up the program. The estimated O&M cost  
35 for this alternative includes program administration and purchase of the bottled water. The  
36 estimated capital cost for this alternative is \$24,000 and the estimated annual O&M cost for

1 this alternative is \$31,800. For the cost estimate, it is assumed that each person requires one  
2 gallon of bottled water per day.

3 The reliability of adequate amounts of compliant water under this alternative is fair, since  
4 it relies on the active cooperation of customers to order and utilize the water. Management  
5 and administration of the bottled water delivery program will require attention from Family  
6 Community Center personnel.

7 The feasibility of this alternative is not dependent on the cooperation, willingness, or  
8 capability of other water supply entities.

#### 9 **4.5.12 Alternative FC-12: Public Dispenser for Trucked Drinking Water**

10 This alternative consists of continued operation of the Family Community Center MHP  
11 wells, plus dispensing compliant water for drinking and cooking at a publicly accessible  
12 location. The compliant water would be purchased from the City of Lubbock, and delivered  
13 by truck to a tank at a central location where customers would be able to fill their own  
14 containers. This alternative also includes notifying customers of the importance of obtaining  
15 drinking water from the dispenser. In this way, only a relatively small volume of water  
16 requires treatment, but customers are required to pick up and deliver their own water.  
17 Blending is not an option in this case. It should be noted that this alternative would be  
18 considered an interim measure until a compliance alternative is implemented.

19 Family Community Center would purchase a truck suitable for hauling potable water, and  
20 install a storage tank. It is assumed the storage tank would be filled once a week, and that the  
21 chlorine residual would be tested for each truckload. The truck would have to meet  
22 requirements for potable water, and each load would be treated with bleach. This alternative  
23 relies on a great deal of cooperation and action from the customers for it to be effective.

24 This alternative presents limited options for a regional solution if two or more systems  
25 share the purchase and operation of the water truck.

26 The estimated capital cost for this alternative includes purchasing a water truck and  
27 construction of the storage tank to be used for the drinking water dispenser. The estimated  
28 O&M cost for this alternative includes O&M for the truck, maintenance for the tank, water  
29 quality testing, record keeping, and water purchase. The estimated capital cost for this  
30 alternative is \$134,900, and the estimated annual O&M cost for this alternative is \$31,900.

31 The reliability of adequate amounts of compliant water under this alternative is fair  
32 because of the large amount of effort required from the customers and the associated  
33 inconvenience. Current personnel have not provided this type of service in the past. From  
34 the perspective of the Family Community Center PWS, this alternative would be  
35 characterized as relatively easy to operate, but the water hauling and storage would have to be  
36 done with care to ensure sanitary conditions.

1 The feasibility of this alternative is not dependent on the cooperation, willingness, or  
2 capability of other water supply entities.

### 3 **4.5.13 Summary of Alternatives**

4 Table 4.3 provides a summary of the key features of each alternative for Family  
5 Community Center MHP PWS.

## 6 **4.6 MAJOR REGIONAL SOLUTIONS**

7 A concept for a regional solution to provide compliant drinking water to PWSs near  
8 Lubbock and surrounding counties was developed and evaluated to investigate whether a  
9 large-scale regional approach might be more cost-effective than each PWS seeking its own  
10 solution. The development and evaluation of the Lubbock Area Regional Solutions is  
11 described in Appendix E. It was found that a regional solution to serving non-compliant  
12 PWSs in the Lubbock area presents a potentially viable solution to an existing problem. A  
13 regional system could be implemented within a cost-per-connection range of \$59/month  
14 (\$711/year) to \$189/month (\$2,266/year), with the actual cost depending on the source and  
15 costs of capital funds needed to build a regional system.

## 16 **4.7 COST OF SERVICE AND FUNDING ANALYSIS**

17 To evaluate the financial impact of implementing the compliance alternatives, a 30-year  
18 financial planning model was developed. This model can be found in Appendix D. The  
19 financial model is based on estimated cash flows, with and without implementation of the  
20 compliance alternatives. Data for such models are typically derived from established budgets,  
21 audited financial reports, published water tariffs, and consumption data. Operating expense  
22 data were provided, however the total expense value was much lower than systems of similar  
23 size. Therefore, the operating expenses for the system were increased to correspond to other  
24 data.

25 Family Community Center MHP is a facility with 40 connections serving a population of  
26 approximately 70. Information that was used to complete the financial analysis was based on  
27 estimated revenues and expenses, since the cost of water is included in the monthly rental fee  
28 or monthly lot fee. Water usage for the Family Community Center Mobile Home Park was  
29 estimated using a usage rate of 157 gpd per capita.

30

1 **Table 4.3 Summary of Compliance Alternatives for Family Community Center MHP PWS**

Alt No.	Alternative Description	Major Components	Capital Cost <sup>1</sup>	Annual O&M Cost <sup>1</sup>	Total Annualized Cost <sup>2</sup>	Reliability	System Impact	Remarks
FC-1	Purchase water from the City of Lubbock	- 2 Storage tanks - 2 Pump Stations - 0.65-mile pipeline	\$ 364,000	\$ 37,000	\$ 68,800	Good	N	Agreement must be successfully negotiated with the City of Lubbock and pipeline easements must be obtained. Blending may be possible. Costs could possibly be shared with small systems along pipeline route.
FC-2	New well in vicinity of Christian Life Center	- New well - 2 Pump stations - 2 Storage tanks - 3.94-mile pipeline	\$ 1,232,800	\$ 36,400	\$ 143,900	Good	N	Agreement must be successfully negotiated with Christian Life Center PWS, or land must be purchased. Blending may be possible. Costs could possibly be shared with small systems along pipeline route.
FC-3	Install new compliant well within 10 miles	- New well - 3 Storage tanks - 3 Pump stations - 10-mile pipeline	\$ 2,822,500	\$ 56,100	\$ 302,200	Good	N	May be difficult to find well with good water quality. Costs could possibly be shared with small systems along pipeline route.
FC-4	Install new compliant well within 5 miles	- New well - 2 Storage tanks - 2 Pump stations - 5-mile pipeline	\$ 1,551,500	\$ 36,900	\$ 172,200	Good	N	May be difficult to find well with good water quality. Costs could possibly be shared with small systems along pipeline route.
FC-5	Install new compliant well within 1 mile	- New well - Storage tank - Pump station - 1-mile pipeline	\$ 443,100	\$ 18,000	\$ 56,600	Good	N	May be difficult to find well with good water quality.
FC-6	Continue operation of Family Community Center well field with central RO treatment	- Central RO treatment plant	\$ 548,600	\$ 50,300	\$ 98,100	Good	T	
FW-7	Continue operation of Family Community Center well field with central EDR treatment	- Central EDR treatment plant	\$ 766,100	\$ 49,900	\$ 116,700	Good	T	
FC-8	Continue operation of Family Community Center MHP well field, and POU treatment	- POU treatment units.	\$ 49,500	\$ 37,000	\$ 41,300	Fair	T, M	Only one compliant tap in home. Cooperation of residents required for installation, maintenance, and testing.
FC-9	Continue operation of Family Community Center MHP well field, and POE treatment	- POE treatment units.	\$ 594,000	\$ 88,400	\$ 139,800	Fair (better than POU)	T, M	All home taps compliant and less resident cooperation required.
FC-10	Continue operation of Family Community Center MHP well field, but furnish public dispenser for treated	- Water treatment and dispenser unit	\$ 17,400	\$ 37,200	\$ 38,700	Fair/interim measure	T	Does not provide compliant water to all taps, and requires a lot of effort by customers.

Alt No.	Alternative Description	Major Components	Capital Cost <sup>1</sup>	Annual O&M Cost <sup>1</sup>	Total Annualized Cost <sup>2</sup>	Reliability	System Impact	Remarks
	drinking water							
FC-11	Continue operation of Family Community Center MHP well field, but furnish bottled drinking water for all customers	- Set up bottled water system	\$ 24,000	\$ 31,800	\$ 33,800	Fair/interim measure	M	Does not provide compliant water to all taps, and requires customers to order and use. Management of program may be significant.
FC-12	Continue operation of Family Community Center MHP well field, but furnish public dispenser for trucked drinking water.	- Construct storage tank and dispenser - Purchase potable water truck	\$ 134,900	\$ 31,800	\$ 43,600	Fair/interim measure	M	Does not provide compliant water to all taps, and requires a lot of effort by customers.

1  
2  
3  
4  
5  
6

Notes: N – No significant increase required in technical or management capability  
T – Implementation of alternative will require increase in technical capability  
M – Implementation of alternative will require increase in management capability  
1 – See cost breakdown in Appendix C  
2 – 20-year return period and 6 percent interest

1 This analysis will need to be performed in a more detailed fashion and applied to  
2 alternatives that are deemed attractive and worthy of more detailed evaluation. A more  
3 detailed analysis should include additional factors such as:

- 4 • Cost escalation,
- 5 • Price elasticity effects where increased rates may result in lower water  
6 consumption,
- 7 • Costs for other system upgrades and rehabilitation needed to maintain compliant  
8 operation.

#### 9 **4.7.1 Family Community Center Mobile Home Park Financial Data**

10 Financial records for Family Community Center MHP included current water rates and  
11 expenses. Annual expenses for operating the PWS system were found to be too low when  
12 compared to other water systems of similar size. Therefore, the expenses were assumed to be  
13 \$11,500, which is \$359 per year per connection (1.5% of MHI). Annual revenue was for the  
14 PWS was estimated to be \$13,703. The current base rate is \$20.00 per month per connection.  
15 For every 1,000 gallons used the user pays \$1.50. The annual water use of 4.0 million gallons  
16 and rate structure were used to calculate the revenue and the average water bill. Current  
17 revenue for the system was estimated to be \$13,703, which converts to an average monthly  
18 water bill of \$35.67, and an annual water bill of \$428 (1.7% of MHI). These values were  
19 entered into the financial model.

#### 20 **4.7.2 Current Financial Condition**

##### 21 **4.7.2.1 Cash Flow Needs**

22 Based on data provided, the current annual expenses for the system are estimated at  
23 \$11,500. The current average annual water bill for residential customers of the Family  
24 Community Center MHP is estimated to be \$428, or approximately 1.7 percent of the annual  
25 household income of \$35,189. It is likely the water system revenues exceed expenses, but the  
26 Family Community Center MHP would likely need to raise rates in the future to service the  
27 debt associated with any capital improvements for the various alternatives that may be  
28 implemented to address compliance issues.

##### 29 **4.7.2.2 Ratio Analysis**

###### 30 *Current Ratio*

31 The Current Ratio for the Family Community Center Mobile Home Park water system  
32 could not be determined due to lack of necessary financial data to determine this ratio.



### 1 *Debt to Net Worth Ratio*

2 A Debt-to-Net-Worth Ratio also could not be determined owing to lack of the necessary  
3 financial data to determine this ratio.

### 4 *Operating Ratio*

5 The Operating Ratio for Family Community Center Mobile Home Park was determined  
6 to be 1.13, meaning revenues outweigh the assumed system expenses.

## 7 **4.7.3 Financial Plan Results**

8 Each compliance alternative for the Family community Center MHP was evaluated, with  
9 emphasis on the impact on affordability (expressed as a percentage of household income), and  
10 the overall increase in water rates necessary to pay for the improvements. Each alternative  
11 was examined under the various funding options described in Section 2.4.

12 For SRF funding options, customer MHI compared to the state average determines the  
13 availability of subsidized loans. Since the MHI for customers of Family Community Center  
14 PWS was not available, the ZIP Code MHI Census data were used. The ZIP Code where the  
15 Family Community Center MHP is located had an estimated annual median household  
16 income of \$24,035 according to the 2000 U.S. Census compared to a statewide average of  
17 \$41,000, or 59 percent of the statewide average. Because the Zip Code MHI for the Family  
18 Community Center MHP is less than 60 percent but greater than 50 percent of the statewide  
19 average, it qualifies for a loan interest rate of 0 percent, and 15 percent Principal Forgiveness.

20 Results of the financial impact analysis are provided in Table 4.4 and Figure 4.2.  
21 Table 4.4 presents rate impacts assuming that any deficiencies in reserve accounts are funded  
22 immediately in the year following the occurrence of the deficiency, which would cause the  
23 first few years' water rates to be higher than they would be if the reserve account was built-up  
24 over a longer period of time. Figure 4.2 provides a bar chart that, in terms of the yearly  
25 billing to an average customer (4920 gallons/month consumption), shows the following:

- 26 • Current annual average bill,
- 27 • Projected annual average bill including rate increase, if needed, to match existing  
28 expenditures, and
- 29 • Projected annual bill including rate increases needed to fund implementation of a  
30 compliance alternative (this does not include funding for reserve accounts).

31 The two bars shown for each compliance alternative represent the rate changes necessary  
32 for revenues to match total expenditures assuming 100 percent grant funding and 100 percent  
33 loan/bond funding. Most funding options will fall between 100 percent grant and 100 percent  
34 loan/bond funding, with the exception of 100 percent revenue financing. Establishing or  
35 increasing reserve accounts would require an increase in rates. If existing reserves are  
36 insufficient to fund a compliance alternative, rates would need to be raised before  
37 implementing the compliance alternative. This would allow for accumulation of sufficient

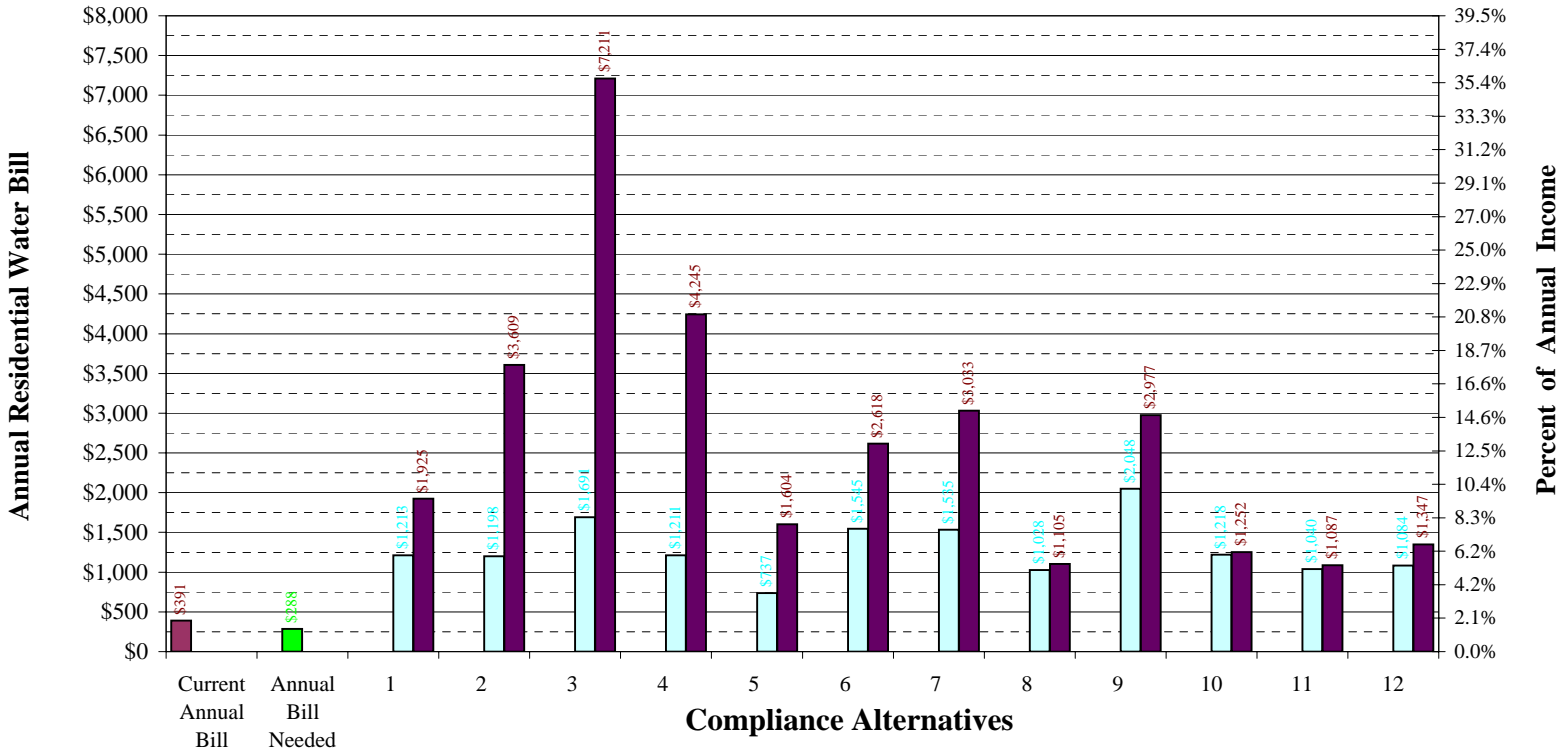
1 reserves to avoid larger but temporary rate increases during the years the compliance  
2 alternative was being implemented.

3

**Table 4.4 Family Community Center MHP - Financial Impact on Households**

Alternative	Description		All Revenue	100% Grant	75% Grant	50% Grant	SRF	Bond
1	Purchase Water from Lubbock PWS	Max % of HH Income	42%	8%	10%	11%	12%	14%
		Max % Rate Increase Compared to Current	2462%	421%	513%	604%	619%	786%
		Average Water Bill Required by Alternative	\$ 9,048.67	\$ 1,777.44	\$ 2,093.24	\$ 2,409.04	\$ 2,463.72	\$ 3,040.63
2	New Well at Christian Life Center	Max % of HH Income	132%	8%	13%	18%	19%	28%
		Max % Rate Increase Compared to Current	8019%	414%	722%	1031%	1084%	1648%
		Average Water Bill Required by Alternative	\$ 28,653.20	\$ 1,751.54	\$ 2,820.95	\$ 3,890.36	\$ 4,075.55	\$ 6,029.18
3	New Well at 10 Miles	Max % of HH Income	299%	12%	24%	35%	37%	58%
		Max % Rate Increase Compared to Current	18321%	666%	1372%	2079%	2201%	3492%
		Average Water Bill Required by Alternative	\$ 64,978.18	\$ 2,593.43	\$ 5,041.79	\$ 7,490.14	\$ 7,914.12	\$ 12,386.85
4	New Well at 5 Miles	Max % of HH Income	165%	8%	15%	21%	22%	34%
		Max % Rate Increase Compared to Current	10062%	420%	808%	1197%	1264%	1974%
		Average Water Bill Required by Alternative	\$ 35,858.64	\$ 1,773.04	\$ 3,118.83	\$ 4,464.61	\$ 4,697.66	\$ 7,156.18
5	New Well at 1 Mile	Max % of HH Income	48%	5%	6%	8%	8%	12%
		Max % Rate Increase Compared to Current	2846%	178%	288%	399%	419%	621%
		Average Water Bill Required by Alternative	\$ 10,419.73	\$ 963.38	\$ 1,347.78	\$ 1,732.18	\$ 1,798.74	\$ 2,500.97
6	Central Treatment - Reverse Osmosis	Max % of HH Income	62%	11%	13%	16%	16%	20%
		Max % Rate Increase Compared to Current	3728%	591%	728%	866%	890%	1140%
		Average Water Bill Required by Alternative	\$ 13,504.21	\$ 2,343.99	\$ 2,819.86	\$ 3,295.73	\$ 3,378.13	\$ 4,247.46
7	Central Treatment - Electro-dialysis Reversal	Max % of HH Income	85%	11%	14%	17%	18%	24%
		Max % Rate Increase Compared to Current	5118%	586%	778%	969%	1003%	1353%
		Average Water Bill Required by Alternative	\$ 18,406.53	\$ 2,326.38	\$ 2,990.91	\$ 3,655.45	\$ 3,770.53	\$ 4,984.52
8	Point-of-Use Treatment	Max % of HH Income	7%	7%	7%	7%	7%	8%
		Max % Rate Increase Compared to Current	337%	326%	336%	346%	348%	366%
		Average Water Bill Required by Alternative	\$ 1,560.24	\$ 1,459.57	\$ 1,493.92	\$ 1,528.27	\$ 1,534.22	\$ 1,596.97
9	Point-of-Entry Treatment	Max % of HH Income	57%	15%	17%	19%	20%	23%
		Max % Rate Increase Compared to Current	3387%	848%	967%	1086%	1107%	1324%
		Average Water Bill Required by Alternative	\$ 12,284.76	\$ 3,203.44	\$ 3,615.65	\$ 4,027.85	\$ 4,099.23	\$ 4,852.26
10	Public Dispenser for Treated Drinking Water	Max % of HH Income	9%	9%	9%	9%	9%	9%
		Max % Rate Increase Compared to Current	424%	424%	428%	432%	433%	441%
		Average Water Bill Required by Alternative	\$ 1,813.33	\$ 1,785.27	\$ 1,800.36	\$ 1,815.45	\$ 1,818.07	\$ 1,845.64
11	Supply Bottled Water to 100% of Population	Max % of HH Income	7%	7%	7%	7%	7%	7%
		Max % Rate Increase Compared to Current	333%	333%	339%	345%	346%	357%
		Average Water Bill Required by Alternative	\$ 1,520.00	\$ 1,481.29	\$ 1,502.10	\$ 1,522.92	\$ 1,526.53	\$ 1,564.56
12	Central Trucked Drinking Water	Max % of HH Income	17%	7%	8%	8%	9%	10%
		Max % Rate Increase Compared to Current	961%	355%	389%	422%	428%	490%
		Average Water Bill Required by Alternative	\$ 3,759.84	\$ 1,555.36	\$ 1,672.33	\$ 1,789.30	\$ 1,809.56	\$ 2,023.25

**Figure 4-2 Family Community Center MHP - Alternative Cost Summary**



Current Rates:  
 Monthly: \$35.67  
 Median Household Income \$24,035  
 Average Monthly Residential Usage 10,456 gallons

<span style="color: #800000;">■</span> Current Bill	<span style="color: #00FF00;">■</span> Water Bill Needed
<span style="color: #ADD8E6;">■</span> 100% Grant	<span style="color: #4B0082;">■</span> 100% Bond/Loan

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- 21 .

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2

**APPENDIX A  
PWS INTERVIEW FORM**

# CAPACITY DEVELOPMENT ASSESSMENT FORM

Prepared By \_\_\_\_\_

Date \_\_\_\_\_

## Section 1. Public Water System Information

1. PWS ID #  2. Water System Name

3. County

4. Owner  Address

Tele.  E-mail

Fax  Message

5. Admin  Address

Tele.  E-mail

Fax  Message

6. Operator  Address

Tele.  E-mail

Fax  Message

7. Population Served  8. No. of Service Connections

9. Ownership Type  10. Metered (Yes or No)

11. Source Type

12. Total PWS Annual Water Used

### 13. Number of Water Quality Violations (Prior 36 months)

Total Coliform  Chemical/Radiological

Monitoring (CCR, Public Notification, etc.)  Treatment Technique, D/DBP



**A. Basic Information**

1. Name of Water System:
2. Name of Person Interviewed:
3. Position:
4. Number of years at job:
5. Number of years experience with drinking water systems:
6. Percent of time (day or week) on drinking water system activities, with current position (how much time is dedicated exclusively to the water system, not wastewater, solid waste or other activities):
7. Certified Water Operator (Yes or No):  
  
    If Yes,  
    7a. Certification Level (water):  
  
    7b. How long have you been certified?
8. Describe your water system related duties on a typical day.

**B. Organization and Structure**

1. Describe the organizational structure of the Utility. Please provide an organizational chart. (Looking to find out the governance structure (who reports to whom), whether or not there is a utility board, if the water system answers to public works or city council, etc.)

2. If not already covered in Question 1, to whom do you report?
3. Do all of the positions have a written job description?
  - 3a. If yes, is it available to employees?
  - 3b. May we see a copy?

<b>C. Personnel</b>
---------------------

1. What is the current staffing level (include all personnel who spend more than 10% of their time working on the water system)?
  
2. Are there any vacant positions? How long have the positions been vacant?
  
3. In your opinion, is the current staffing level adequate? If not adequate, what are the issues or staffing needs (how many and what positions)?
  
4. What is the rate of employee turnover for management and operators? What are the major issues involved in the turnover (e.g., operator pay, working conditions, hours)?
  
5. Is the system staffed 24 hours a day? How is this handled (on-site or on-call)? Is there an alarm system to call an operator if an emergency occurs after hours?

<b>D. Communication</b>
-------------------------

1. Does the utility have a mission statement? If yes, what is it?
2. Does the utility have water quality goals? What are they?
3. How are your work priorities set?
4. How are work tasks delegated to staff?
5. Does the utility have regular staff meetings? How often? Who attends?
6. Are there separate management meetings? If so, describe.
7. Do management personnel ever visit the treatment facility? If yes, how often?
8. Is there effective communication between utility management and state regulators (e.g., NMED)?
9. Describe communication between utility and customers.

**E. Planning and Funding**

1. Describe the rate structure for the utility.
  
2. Is there a written rate structure, such as a rate ordinance? May we see it?
  - 2a. What is the average rate for 6,000 gallons of water?
  
3. How often are the rates reviewed?
  
4. What process is used to set or revise the rates?
  
  
5. In general, how often are the new rates set?
  
  
6. Is there an operating budget for the water utility? Is it separate from other activities, such as wastewater, other utilities, or general city funds?
  
  
7. Who develops the budget, how is it developed and how often is a new budget created or the old budget updated?
  
  
8. How is the budget approved or adopted?

9. In the last 5 years, how many budget shortfalls have there been (i.e., didn't collect enough money to cover expenses)? What caused the shortfall (e.g., unpaid bills, an emergency repair, weather conditions)?
  - 9a. How are budget shortfalls handled?
10. In the last 5 years how many years have there been budget surpluses (i.e., collected revenues exceeded expenses)?
  - 10a. How are budget surpluses handled (i.e., what is done with the money)?
11. Does the utility have a line-item in the budget for emergencies or some kind of emergency reserve account?
12. How do you plan and pay for short-term system needs?
13. How do you plan and pay for long- term system needs?
14. How are major water system capital improvements funded? Does the utility have a written capital improvements plan?
15. How is the facility planning for future growth (either new hook-ups or expansion into new areas)?
16. Does the utility have and maintain an annual financial report? Is it presented to policy makers?

17. Has an independent financial audit been conducted of the utility finances? If so, how often? When was the last one?
18. Will the system consider any type of regionalization with any other PWS, such as system interconnection, purchasing water, sharing operator, emergency water connection, sharing bookkeeper/billing or other?

<b>F. Policies, Procedures, and Programs</b>
--

1. Are there written operational procedures? Do the employees use them?
2. Who in the utility department has spending authorization? What is the process for obtaining needed equipment or supplies, including who approves expenditures?
3. Does the utility have a source water protection program? What are the major components of the program?
4. Are managers and operators familiar with current SDWA regulations?
5. How do the managers and operators hear about new or proposed regulations, such as arsenic, DBP, Groundwater Rule? Are there any new regulations that will be of particular concern to the utility?
6. What are the typical customer complaints that the utility receives?
7. Approximately how many complaints are there per month?

8. How are customer complaints handled? Are they recorded?
9. (If not specifically addressed in Question 7) If the complaint is of a water quality nature, how are these types of complaints handled?
10. Does the utility maintain an updated list of critical customers?
11. Is there a cross-connection control plan for the utility? Is it written? Who enforces the plan's requirements?
12. Does the utility have a written water conservation plan?
13. Has there been a water audit of the system? If yes, what were the results?
14. (If not specifically answered in 11 above) What is the estimated percentage for loss to leakage for the system?
15. Are you, or is the utility itself, a member of any trade organizations, such as AWWA or Rural Water Association? Are you an active member (i.e., attend regular meetings or participate in a leadership role)? Do you find this membership helpful? If yes, in what ways does it help you?

<b>G. Operations and Maintenance</b>
--------------------------------------

1. How is decision-making authority split between operations and management for the following items:
  - a. Process Control
  - b. Purchases of supplies or small equipment
  - c. Compliance sampling/reporting
  - d. Staff scheduling
  
2. Describe your utility's preventative maintenance program.
  
3. Do the operators have the ability to make changes or modify the preventative maintenance program?
  
4. How does management prioritize the repair or replacement of utility assets? Do the operators play a role in this prioritization process?
  
5. Does the utility keep an inventory of spare parts?
  
6. Where does staff have to go to buy supplies/minor equipment? How often?
  - 6a. How do you handle supplies that are critical, but not in close proximity (for example if chlorine is not available in the immediate area or if the components for a critical pump are not in the area)



7. Describe the system's disinfection process. Have you had any problems in the last few years with the disinfection system?

7a. Who has the ability to adjust the disinfection process?

8. How often is the disinfectant residual checked and where is it checked?

8a. Is there an official policy on checking residuals or is it up to the operators?

9. Does the utility have an O & M manual? Does the staff use it?

10. Are the operators trained on safety issues? How are they trained and how often?

11. Describe how on-going training is handled for operators and other staff. How do you hear about appropriate trainings? Who suggests the trainings – the managers or the operators? How often do operators, managers, or other staff go to training? Who are the typical trainers used and where are the trainings usually held?

12. In your opinion is the level of your on-going training adequate?

13. In your opinion is the level of on-going training for other staff members, particularly the operators, adequate?

14. Does the facility have mapping of the water utility components? Is it used on any routine basis by the operators or management? If so, how is it used? If not, what is the process used for locating utility components?
15. In the last sanitary survey, were any deficiencies noted? If yes, were they corrected?
16. How often are storage tanks inspected? Who does the inspection?
  - 16a. Have you experienced any problems with the storage tanks?

<b>H. SDWA Compliance</b>
---------------------------

1. Has the system had any violations (monitoring or MCL) in the past 3 years? If so, describe.
2. How were the violations handled?
3. Does the system properly publish public notifications when notified of a violation?
4. Is the system currently in violation of any SDWA or state regulatory requirements, including failure to pay fees, fines, or other administrative type requirements?
5. Does the utility prepare and distribute a Consumer Confidence Report (CCR)? Is it done every year? What type of response does the utility get to the CCR from customers?

<b>I. Emergency Planning</b>
------------------------------

1. Does the system have a written emergency plan to handle emergencies such as water outages, weather issues, loss of power, loss of major equipment, etc?
2. When was the last time the plan was updated?
3. Do all employees know where the plan is? Do they follow it?
4. Describe the last emergency the facility faced and how it was handled.

## Attachment A

### A. Technical Capacity Assessment Questions

1. Based on available information of water rights on record and water pumped has the system exceeded its water rights in the past year? YES  NO

In any of the past 5 years? YES  NO  How many times? \_\_\_\_\_

2. Does the system have the proper level of certified operator? *(Use questions a – c to answer.)*  
 YES  NO

a. What is the Classification Level of the system by NMED? \_\_\_\_\_

b. Does the system have one or more certified operator(s)? [20 NMAC 7.4.20]

YES  NO

c. If YES, provide the number of operators at each New Mexico Certification Level. [20 NMAC 7.4.12]

\_\_\_\_\_ NM Small System \_\_\_\_\_ Class 2

\_\_\_\_\_ NM Small System Advanced \_\_\_\_\_ Class 3

\_\_\_\_\_ Class 1 \_\_\_\_\_ Class 4

3. Did the system correct any sanitary deficiency noted on the most recent sanitary survey within 6 months of receiving that information? [20 NMAC 7.20.504]

YES  NO  No Deficiencies

What was the type of deficiency? *(Check all that are applicable.)*

Source  Storage

Treatment  Distribution

Other \_\_\_\_\_

From the system's perspective, were there any other deficiencies that were not noted on the sanitary survey?  
 Please describe.

4. Will the system's current treatment process meet known future regulations?

Radionuclides YES  NO  Doesn't Apply

Arsenic YES  NO  Doesn't Apply

Stage 1 Disinfectants and Disinfection By-Product (DBP)

YES  NO  Doesn't Apply

Surface Water Treatment Rule YES  NO  Doesn't Apply

5. Does the system have a current site plan/map? [20 NMAC 7.10.302 A.1.]

YES  NO

6. Has the system had a water supply outage in the prior 24 months?

YES  NO

What were the causes of the outage(s)? (Include number of outages for each cause.)

Drought \_\_\_\_\_ Limited Supply \_\_\_\_\_

System Failure \_\_\_\_\_ Other \_\_\_\_\_

7. Has the system ever had a water audit or a leak evaluation?

YES  NO  Don't Know

If YES, please complete the following table.

Type of Investigation	Date Done	Water Loss (%)	What approach or technology was used to complete the investigation?	Was any follow-up done? If so, describe

8. Have all drinking water projects received NMED review and approval? [20 NMAC 7.10.201]

YES  NO

If NO, what types of projects have not received NMED review and approval.

Source  Storage

Treatment  Distribution

Other  \_\_\_\_\_

9. What are the typical customer complaints that the utility receives?

10. Approximately how many complaints are there per month? \_\_\_\_\_

11. How are customer complaints handled? Are they recorded?

12. What is the age and composition of the distribution system? *(Collect this information from the Sanitary Survey)*

Pipe Material	Approximate Age	Percentage of the system	Comments
			Sanitary Survey Distribution System Records Attached

13. Are there any dead end lines in the system?  
 YES  NO

14. Does the system have a flushing program?  
 YES  NO   
 If YES, please describe.

15. Are there any pressure problems within the system?  
 YES  NO   
 If YES, please describe.

16. Does the system disinfect the finished water?  
 YES  NO   
 If yes, which disinfectant product is used? \_\_\_\_\_

Interviewer Comments on Technical Capacity:

**B. Managerial Capacity Assessment Questions**

17. Has the system completed a 5-year Infrastructure Capital Improvement Plan (ICIP) plan?  
 YES  NO

If YES, has the plan been submitted to Local Government Division?  
 YES  NO

18. Does the system have written operating procedures?  
 YES  NO

19. Does the system have written job descriptions for all staff?  
 YES  NO

20. Does the system have:
- A preventative maintenance plan?  
YES  NO
  - A source water protection plan?  
YES  NO  N/A
  - An emergency plan?  
YES  NO
  - A cross-connection control program?  
YES  NO
  - An emergency source?  
YES  NO
  - System security measures?  
YES  NO
21. Does the system report and maintain records in accordance with the drinking water regulations concerning:
- Water quality violations  
YES  NO
  - Public notification  
YES  NO
  - Sampling exemptions  
YES  NO
22. Please describe how the above records are maintained:
23. Describe the management structure for the water system, including board and operations staff. Please include examples of duties, if possible.
24. Please describe type and quantity of training or continuing education for staff identified above.
25. Describe last major project undertaken by the water system, including the following: project in detail, positive aspects, negative aspects, the way in which the project was funded, any necessary rate increases, the public response to the project, whether the project is complete or not, and any other pertinent information.

26. Does the system have any debt? YES  NO

If yes, is the system current with all debt payments?

YES  NO

If no, describe the applicable funding agency and the default.

27. Is the system currently contemplating or actively seeking funding for any project?

YES  NO

If yes, from which agency and how much?

Describe the project?

Is the system receiving assistance from any agency or organization in its efforts?

28. Will the system consider any type of regionalization with other PWS? (Check YES if the system has already regionalized.)

YES  NO

If YES, what type of regionalization has been implemented/considered/discussed? (Check all that apply.)

System interconnection

Sharing operator

Sharing bookkeeper

Purchasing water

Emergency water connection

Other: \_\_\_\_\_

29. Does the system have any of the following? (Check all that apply.)

Water Conservation Policy/Ordinance  Current Drought Plan

Water Use Restrictions  Water Supply Emergency Plan

Interviewer Comments on Managerial Capacity:



**C. Financial Capacity Assessment**

30. Does the system have a budget?  
 YES  NO   
 If YES, what type of budget?  
 Operating Budget   
 Capital Budget
31. Have the system revenues covered expenses and debt service for the past 5 years?  
 YES  NO   
 If NO, how many years has the system had a shortfall? \_\_\_\_\_
32. Does the system have a written/adopted rate structure?  
 YES  NO
33. What was the date of the last rate increase? \_\_\_\_\_
34. Are rates reviewed annually?  
 YES  NO   
 IF YES, what was the date of the last review? \_\_\_\_\_
35. Did the rate review show that the rates covered the following expenses? *(Check all that apply.)*
- |                                     |                          |
|-------------------------------------|--------------------------|
| Operation & Maintenance             | <input type="checkbox"/> |
| Infrastructure Repair & replacement | <input type="checkbox"/> |
| Staffing                            | <input type="checkbox"/> |
| Emergency/Reserve fund              | <input type="checkbox"/> |
| Debt payment                        | <input type="checkbox"/> |
36. Is the rate collection above 90% of the customers?  
 YES  NO
37. Is there a cut-off policy for customers who are in arrears with their bill or for illegal connections?  
 YES  NO   
 If yes, is this policy implemented?
38. What is the residential water rate for 6,000 gallons of usage in one month. \_\_\_\_\_
39. In the past 12 months, how many customers have had accounts frozen or dropped for non-payment? \_\_\_\_\_  
 [Convert to % of active connections  
 Less than 1%  1% - 3%  4% - 5%  6% - 10%   
 11% - 20%  21% - 50%  Greater than 50%  ]

40. The following questions refer to the process of obtaining needed equipment and supplies.

a. Can the water system operator buy or obtain supplies or equipment when they are needed?

YES  NO

b. Is the process simple or burdensome to the employees?

c. Can supplies or equipment be obtained quickly during an emergency?

YES  NO

d. Has the water system operator ever experienced a situation in which he/she couldn't purchase the needed supplies?

YES  NO

e. Does the system maintain some type of spare parts inventory?

YES  NO

If yes, please describe.

41. Has the system ever had a financial audit?

YES  NO

If YES, what is the date of the most recent audit? \_\_\_\_\_

42. Has the system ever had its electricity or phone turned off due to non-payment? Please describe.

Interviewer Comments on Financial Assessment:
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43. What do you think the system capabilities are now and what are the issues you feel your system will be facing in the future? In addition, are there any specific needs, such as types of training that you would like to see addressed by NMED or its contractors?

## APPENDIX B COST BASIS

This section presents the basis for unit costs used to develop the conceptual cost estimates for the compliance alternatives. Cost estimates are conceptual in nature (+50%/-30%), and are intended to make comparisons between compliance options and to provide a preliminary indication of possible rate impacts. Consequently, these costs are pre-planning level and should not be viewed as final estimated costs for alternative implementation. Capital cost includes an allowance for engineering and construction management. It is assumed that adequate electrical power is available near the site. The cost estimates specifically do not include costs for the following:

- Obtaining land or easements.
- Surveying.
- Mobilization/demobilization for construction.
- Insurance and bonds

In general, unit costs are based on recent construction bids for similar work in the area when possible, consultations with vendors or other suppliers, published construction and O&M cost data, and USEPA cost guidance. Unit costs used for the cost estimates are summarized in Table B.1.

Unit costs for pipeline components are based on 2007 RS Means Site Work & Landscape Cost Data. The number of borings and encasements and open cuts and encasements is estimated by counting the road, highway, railroad, stream, and river crossings for a conceptual routing of the pipeline. The number of air release valves is estimated by examining the land surface profile along the conceptual pipeline route. It is assumed that gate valves and flush valves would be installed, on average, every 5,000 feet along the pipeline. Pipeline cost estimates are based on the use of C-900 PVC pipe. Other pipe materials could be considered for more detailed development of attractive alternatives.

Pump station unit costs are based on experience with similar installations. The cost estimate for the pump stations include two pumps, station piping and valves, station electrical and instrumentation, minor site improvement, installation of a concrete pad, fence and building, and tools. The number of pump stations is based on calculations of pressure losses in the proposed pipeline for each alternative. Back-flow prevention is required in cases where pressure losses are negligible, and pump stations are not needed. Construction cost of a storage tank is based on consultations with vendors and 2007 RS Means Site Work & Landscape Cost Data.

Labor costs are estimated based on 2007 RS Means Site Work & Landscape Cost Data specific to the Lubbock County region.

1       Electrical power cost is estimated to be \$0.043 per kWh, as supplied by Xcel Energy.  
2       The annual cost for power to a pump station is calculated based on the pumping head and  
3       volume, and includes 11,800 kWh for pump building heating, cooling, and lighting, as  
4       recommended in USEPA publication, *Standardized Costs for Water Supply Distribution*  
5       *Systems* (1992).

6       In addition to the cost of electricity, pump stations have other maintenance costs. These  
7       costs cover: materials for minor repairs to keep the pumps operating; purchase of a  
8       maintenance vehicle, fuel costs, and vehicle maintenance costs; utilities; office supplies, small  
9       tools and equipment; and miscellaneous materials such as safety, clothing, chemicals, and  
10      paint. The non-power O&M costs are estimated based on the USEPA publication,  
11      *Standardized Costs for Water Supply Distribution Systems* (1992), which provides cost curves  
12      for O&M components. Costs from the 1992 report are adjusted to 2007 dollars based on the  
13      ENR construction cost index.

14      Pipeline maintenance costs include routine cleaning and flushing, as well as minor  
15      repairs to lines. The unit rate for pipeline maintenance is calculated based on the USEPA  
16      technical report, *Innovative and Alternate Technology Assessment Manual MCD 53* (1980).  
17      Costs from the 1980 report are adjusted to 2007 dollars based on the ENR construction cost  
18      index.

19      Storage tank maintenance costs include cleaning and renewal of interior lining and  
20      exterior coating. Unit costs for storage tank O&M are based on USEPA publication  
21      *Standardized Costs for Water Supply Distribution Systems* (1992). Costs from the 1992  
22      report are adjusted to 2007 dollars based on the ENR construction cost index.

23      The purchase price for point-of-use (POU) water treatment units is based on vendor price  
24      lists for treatment units, plus installation. O&M costs for POU treatment units are also based  
25      on vendor price lists. It is assumed that a yearly water sample would be analyzed for the  
26      contaminant of concern.

27      The purchase price for point-of-entry (POE) water treatment units is based on vendor  
28      price lists for treatment units, plus an allowance for installation, including a concrete pad and  
29      shed, piping modifications, and electrical connection. O&M costs for POE treatment units  
30      are also based on vendor price lists. It is assumed that a yearly water sample would be  
31      analyzed for the contaminant of concern.

32      Central treatment plant costs, for both adsorption and coagulation/filtration, include  
33      pricing for buildings, utilities, and site work. Costs are based on pricing given in the various  
34      2007 RS Means Cost Data references, as well as prices obtained from similar work on other  
35      projects. Pricing for treatment equipment was obtained from vendors.

36      Well installation costs are based on quotations from drillers for installation of similar  
37      depth wells in the area. Well installation costs include drilling, a well pump, electrical and  
38      instrumentation installation, well finishing, piping, and water quality testing. O&M costs for  
39      water wells include power, materials, and labor.

1 Purchase price for the treatment unit dispenser is based on vendor price lists, plus an  
2 allowance for installation at a centralized public location. The O&M costs are also based on  
3 vendor price lists. It is assumed that weekly water samples would be analyzed for the  
4 contaminant of concern.

5 Costs for bottled water delivery alternatives are based on consultation with vendors that  
6 deliver residential bottled water. The cost estimate includes an initial allowance for set-up of  
7 the program, and a yearly allowance for program administration.

8 The cost estimate for a public dispenser for trucked water includes the purchase price for  
9 a water truck and construction of a storage tank. Annual costs include labor for purchasing  
10 the water, picking up and delivering the water, truck maintenance, and water sampling and  
11 testing. It is assumed the water truck would be required to make one trip per dispenser each  
12 week, and that chlorine residual would be determined for each truck load.

**Table B.1**  
**Summary of General Data**  
**Family Community Center**  
**1520026**  
**General PWS Information**

**Service Population** 88  
**Total PWS Daily Water Usage** 0.011 (mgd)

**Number of Connections** 40  
**Source** Site visit list

**Unit Cost Data**

<b>General Items</b>	<b>Unit</b>	<b>Unit Cost</b>	<b>General Treatment Unit Costs</b>	<b>Unit</b>	<b>Unit Cost</b>
Treated water purchase cost		<i>See alternative</i>	<b>General</b>		
Water purchase cost (trucked)	\$/1,000 gals	\$ 2.61	Site preparation	acre	\$ 4,000
Contingency	20%	n/a	Slab	CY	\$ 1,000
Engineering & Constr. Management	25%	n/a	Building	SF	\$ 60
Procurement/admin (POU/POE)	20%	n/a	Building electrical	SF	\$ 8
			Building plumbing	SF	\$ 8
			Heating and ventilation	SF	\$ 7
			Fence	LF	\$ 15
<b>Pipeline Unit Costs</b>	<b>Unit</b>	<b>Unit Cost</b>	Paving	SF	\$ 2
PVC water line, Class 200, 04"	LF	\$ 26	Reject pond, excavation	CYD	\$ 3
Bore and encasement, 10"	LF	\$ 240	Reject pond, compacted fill	CYD	\$ 7
Open cut and encasement, 10"	LF	\$ 105	Reject pond, lining	SF	\$ 0.5
Gate valve and box, 04"	EA	\$ 805	Reject pond, vegetation	SY	\$ 1
Air valve	EA	\$ 2,000	Reject pond, access road	LF	\$ 30
Flush valve	EA	\$ 1,000	Reject water haulage truck	EA	\$ 100,000
Metal detectable tape	LF	\$ 2.00	Chlorination point	EA	\$ 2,000
Bore and encasement, length	Feet	200	Building power	\$/kWH	\$ 0.043
Open cut and encasement, length	Feet	50	Equipment power	\$/kWH	\$ 0.043
			Labor, O&M	hr	\$ 40
			Analyses	test	\$ 200
<b>Pump Station Unit Costs</b>	<b>Unit</b>	<b>Unit Cost</b>	<b>Reverse Osmosis</b>		
Pump	EA	\$ 8,000	Electrical	JOB	\$ 40,000
Pump Station Piping, 04"	EA	\$ 540	Piping	JOB	\$ 20,000
Gate valve, 04"	EA	\$ 805	RO package plant	UNIT	\$ 70,000
Check valve, 04"	EA	\$ 805	Feed Pump	EA	\$ 8,000
Electrical/Instrumentation	EA	\$ 10,000	Permeate tank	gal	\$ 3
Site work	EA	\$ 2,500	RO materials	year	\$ 2,000
Building pad	EA	\$ 5,000	RO chemicals	year	\$ 1,000
Pump Building	EA	\$ 10,000	Backwash disposal mileage cost	miles	\$ 1
Fence	EA	\$ 6,000	Backwash disposal fee	1,000 gal/yr	\$ 5
Tools	EA	\$ 1,000			
<b>Well Installation Unit Costs</b>	<b>Unit</b>	<b>Unit Cost</b>	<b>EDR</b>		
Well installation		<i>See alternative</i>	Electrical	JOB	\$ 50,000
Water quality testing	EA	\$ 1,250	Piping	JOB	\$ 20,000
Well pump	EA	\$ 10,000	Product storage tank	gal	\$ 3
Well electrical/instrumentation	EA	\$ 5,500	EDR package plant	UNIT	\$ 200,000
Well cover and base	EA	\$ 3,000	Transfer Pump (5hp)	EA	\$ 5,000
Piping	EA	\$ 3,000	Feed Pump	EA	\$ 8,000
10,000 gal storage / feed tank	EA	\$ 20,000	EDR materials	year	\$ 2,500
Electrical Power	\$/kWH	\$ 0.043	EDR chemicals	year	\$ 1,000
Building Power	kWH	11,800	Backwash disposal mileage cost	miles	\$ 1.00
Labor	\$/hr	\$ 68	Backwash disposal fee	1,000 gal/yr	\$ 5.00
Materials	EA	\$ 1,500			
Transmission main O&M	\$/mile	\$ 250			
Tank O&M	EA	\$ 1,000			
<b>POU/POE Unit Costs</b>					
POU treatment unit purchase	EA	\$ 600			
POU treatment unit installation	EA	\$ 150			
POE treatment unit purchase	EA	\$ 5,000			
POE - pad and shed, per unit	EA	\$ 2,000			
POE - piping connection, per unit	EA	\$ 1,000			
POE - electrical hook-up, per unit	EA	\$ 1,000			
POU Treatment O&M, per unit	\$/year	\$ 225			
POE Treatment O&M, per unit	\$/year	\$ 1,500			
Treatment analysis	\$/year	\$ 200			
POU/POE labor support	\$/hr	\$ 50			
<b>Dispenser/Bottled Water Unit Costs</b>					
POE-Treatment unit purchase	EA	\$ 7,000			
POE-Treatment unit installation	EA	\$ 5,000			
Treatment unit O&M	EA	\$ 2,000			
Administrative labor	hr	\$ 40			
Bottled water cost (inc. delivery)	gallon	\$ 1			
Water use, per capita per day	gpcd	\$ 1			
Bottled water program materials	EA	\$ 5,000			
5,000 gal storage / feed tank	EA	\$ 15,000			
Site improvements	EA	\$ 3,000			
Potable water truck	EA	\$ 75,000			
Water analysis, per sample	EA	\$ 200			
Potable water truck O&M costs	\$/mile	\$ 2			

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**APPENDIX C**  
**COMPLIANCE ALTERNATIVE CONCEPTUAL COST ESTIMATES**

This appendix presents the conceptual cost estimates developed for the compliance alternatives. The conceptual cost estimates are given in Tables C.1 through C.12. The cost estimates are conceptual in nature (+50%/-30%), and are intended for making comparisons between compliance options and to provide a preliminary indication of possible water rate impacts. Consequently, these costs are pre-planning level and should not be viewed as final estimated costs for alternative implementation.



**Table C.1**

**PWS Name** *Family Community Center*  
**Alternative Name** *Purchase Water from Lubbock PWS*  
**Alternative Number** *FC-1*

Distance from Alternative to PWS (along pipe) 0.65 miles  
 Total PWS annual water usage 4.015 MG  
 Treated water purchase cost \$ 2.61 per 1,000 gals  
 Pump Stations needed w/ 1 feed tank each 1  
 On site storage tanks / pump sets needed 1

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline Construction</i>				
Number of Crossings, bore	-	n/a	n/a	n/a
Number of Crossings, open cut	-	n/a	n/a	n/a
PVC water line, Class 200, 04"	3,432	LF	\$ 26	\$ 89,232
Bore and encasement, 10"	-	LF	\$ 240	\$ -
Open cut and encasement, 10"	-	LF	\$ 105	\$ -
Gate valve and box, 04"	1	EA	\$ 805	\$ 553
Air valve	1	EA	\$ 2,000	\$ 2,000
Flush valve	1	EA	\$ 1,000	\$ 686
Metal detectable tape	3,432	LF	\$ 2	\$ 6,864
<b>Subtotal</b>				<b>\$ 99,335</b>

*Pump Station(s) Installation*

Pump	4	EA	\$ 8,000	\$ 32,000
Pump Station Piping, 04"	2	EA	\$ 540	\$ 1,080
Gate valve, 04"	8	EA	\$ 805	\$ 6,440
Check valve, 04"	4	EA	\$ 805	\$ 3,220
Electrical/Instrumentation	2	EA	\$ 10,000	\$ 20,000
Site work	2	EA	\$ 2,500	\$ 5,000
Building pad	2	EA	\$ 5,000	\$ 10,000
Pump Building	2	EA	\$ 10,000	\$ 20,000
Fence	2	EA	\$ 6,000	\$ 12,000
Tools	2	EA	\$ 1,000	\$ 2,000
10,000 gal storage / feed tank	2	EA	\$ 20,000	\$ 40,000
<b>Subtotal</b>				<b>\$ 151,740</b>

**Subtotal of Component Costs \$ 251,075**

Contingency 20% \$ 50,215  
 Design & Constr Management 25% \$ 62,769

**TOTAL CAPITAL COSTS \$ 364,059**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline O&amp;M</i>				
Pipeline O&M	0.65	mile	\$ 250	\$ 163
<b>Subtotal</b>				<b>\$ 163</b>
<i>Water Purchase Cost</i>				
From PWS	4,015	1,000 gal	\$ 2.61	\$ 10,479
<b>Subtotal</b>				<b>\$ 10,479</b>

*Pump Station(s) O&M*

Building Power	23,600	kWH	\$ 0.043	\$ 1,015
Pump Power	770	kWH	\$ 0.043	\$ 33
Materials	2	EA	\$ 1,500	\$ 3,000
Labor	730	Hrs	\$ 40	\$ 29,200
Tank O&M	2	EA	\$ 1,000	\$ 2,000
<b>Subtotal</b>				<b>\$ 35,248</b>

*O&M Credit for Existing Well Closure*

Pump power	3,539	kWH	\$ 0.043	\$ (152)
Well O&M matl	1	EA	\$ 1,500	\$ (1,500)
Well O&M labor	180	Hrs	\$ 40	\$ (7,200)
<b>Subtotal</b>				<b>\$ (8,852)</b>

**TOTAL ANNUAL O&M COSTS \$ 37,037**

**Table C.2**

**PWS Name** *Family Community Center*  
**Alternative Name** *New Well at Christian Life Center*  
**Alternative Number** *FC-2*

**Distance from PWS to new well location** 3.95 miles  
**Estimated well depth** 300 feet  
**Number of wells required** 1  
**Well installation cost (location specific)** \$145 per foot  
**Pump Stations needed w/ 1 feed tank each** 1  
**On site storage tanks / pump sets needed** 1

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline Construction</i>				
Number of Crossings, bore	-	n/a	n/a	n/a
Number of Crossings, open cut	6	n/a	n/a	n/a
PVC water line, Class 200, 04"	20,856	LF	\$ 26	\$ 542,256
Bore and encasement, 10"	-	LF	\$ 240	\$ -
Open cut and encasement, 10"	300	LF	\$ 105	\$ 31,500
Gate valve and box, 04"	4	EA	\$ 805	\$ 3,358
Air valve	4	EA	\$ 2,000	\$ 8,000
Flush valve	4	EA	\$ 1,000	\$ 4,171
Metal detectable tape	20,856	LF	\$ 2	\$ 41,712
<b>Subtotal</b>				<b>\$ 630,997</b>

*Pump Station(s) Installation*

Pump	4	EA	\$ 8,000	\$ 32,000
Pump Station Piping, 04"	2	EA	\$ 540	\$ 1,080
Gate valve, 04"	8	EA	\$ 805	\$ 6,440
Check valve, 04"	4	EA	\$ 805	\$ 3,220
Electrical/instrumentation	2	EA	\$ 10,000	\$ 20,000
Site work	2	EA	\$ 2,500	\$ 5,000
Building pad	2	EA	\$ 5,000	\$ 10,000
Pump Building	2	EA	\$ 10,000	\$ 20,000
Fence	2	EA	\$ 6,000	\$ 12,000
Tools	2	EA	\$ 1,000	\$ 2,000
10,000 gal storage / feed tank	2	EA	\$ 20,000	\$ 40,000
<b>Subtotal</b>				<b>\$ 151,740</b>

*Well Installation*

Well installation	300	LF	\$ 145	\$ 43,500
Water quality testing	2	EA	\$ 1,250	\$ 2,500
Well pump	1	EA	\$ 10,000	\$ 10,000
Well electrical/instrumentation	1	EA	\$ 5,500	\$ 5,500
Well cover and base	1	EA	\$ 3,000	\$ 3,000
Piping	1	EA	\$ 3,000	\$ 3,000
<b>Subtotal</b>				<b>\$ 67,500</b>

**Subtotal of Component Costs** **\$ 850,237**

Contingency 20% \$ 170,047  
 Design & Constr Management 25% \$ 212,559

**TOTAL CAPITAL COSTS** **\$ 1,232,844**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline O&amp;M</i>				
Pipeline O&M	3.95	mile	\$ 250	\$ 988
<b>Subtotal</b>				<b>\$ 988</b>

*Pump Station(s) O&M*

Building Power	23,600	kWH	\$ 0.043	\$ 1,015
Pump Power	2,226	kWH	\$ 0.043	\$ 96
Materials	2	EA	\$ 1,500	\$ 3,000
Labor	730	Hrs	\$ 40	\$ 29,200
Tank O&M	2	EA	\$ 1,000	\$ 2,000
<b>Subtotal</b>				<b>\$ 35,311</b>

*Well O&M*

Pump power	6,636	kWH	\$ 0.043	\$ 285
Well O&M matl	1	EA	\$ 1,500	\$ 1,500
Well O&M labor	180	Hrs	\$ 40	\$ 7,200
<b>Subtotal</b>				<b>\$ 8,985</b>

*O&M Credit for Existing Well Closure*

Pump power	3,539	kWH	\$ 0.043	\$ (152)
Well O&M matl	1	EA	\$ 1,500	\$ (1,500)
Well O&M labor	180	Hrs	\$ 40	\$ (7,200)
<b>Subtotal</b>				<b>\$ (8,852)</b>

**TOTAL ANNUAL O&M COSTS** **\$ 36,431**

**Table C.3**

**PWS Name** *Family Community Center*  
**Alternative Name** *New Well at 10 Miles*  
**Alternative Number** *FC-3*

**Distance from PWS to new well location** 10 miles  
**Estimated well depth** 300 feet  
**Number of wells required** 1  
**Well installation cost (location specific)** \$145 per foot  
**Pump Stations needed w/ 1 feed tank each** 2  
**On site storage tanks / pump sets needed** 1

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline Construction</i>				
Number of Crossings, bore	1	n/a	n/a	n/a
Number of Crossings, open cut	16	n/a	n/a	n/a
PVC water line, Class 200, 04"	52,800	LF	\$ 26	\$ 1,372,800
Bore and encasement, 10"	200	LF	\$ 240	\$ 48,000
Open cut and encasement, 10"	800	LF	\$ 105	\$ 84,000
Gate valve and box, 04"	11	EA	\$ 805	\$ 8,501
Air valve	11	EA	\$ 2,000	\$ 22,000
Flush valve	11	EA	\$ 1,000	\$ 10,560
Metal detectable tape	52,800	LF	\$ 2	\$ 105,600
<b>Subtotal</b>				<b>\$ 1,651,461</b>

*Pump Station(s) Installation*

Pump	6	EA	\$ 8,000	\$ 48,000
Pump Station Piping, 04"	3	EA	\$ 540	\$ 1,620
Gate valve, 04"	12	EA	\$ 805	\$ 9,660
Check valve, 04"	6	EA	\$ 805	\$ 4,830
Electrical/instrumentation	3	EA	\$ 10,000	\$ 30,000
Site work	3	EA	\$ 2,500	\$ 7,500
Building pad	3	EA	\$ 5,000	\$ 15,000
Pump Building	3	EA	\$ 10,000	\$ 30,000
Fence	3	EA	\$ 6,000	\$ 18,000
Tools	3	EA	\$ 1,000	\$ 3,000
10,000 gal storage / feed tank	3	EA	\$ 20,000	\$ 60,000
<b>Subtotal</b>				<b>\$ 227,610</b>

*Well Installation*

Well installation	300	LF	\$ 145	\$ 43,500
Water quality testing	2	EA	\$ 1,250	\$ 2,500
Well pump	1	EA	\$ 10,000	\$ 10,000
Well electrical/instrumentation	1	EA	\$ 5,500	\$ 5,500
Well cover and base	1	EA	\$ 3,000	\$ 3,000
Piping	1	EA	\$ 3,000	\$ 3,000
<b>Subtotal</b>				<b>\$ 67,500</b>

**Subtotal of Component Costs** **\$ 1,946,571**

Contingency 20% \$ 389,314  
 Design & Constr Management 25% \$ 486,643

**TOTAL CAPITAL COSTS** **\$ 2,822,528**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline O&amp;M</i>				
Pipeline O&M	10	mile	\$ 250	\$ 2,500
<b>Subtotal</b>				<b>\$ 2,500</b>

*Pump Station(s) O&M*

Building Power	35,400	kWH	\$ 0.043	\$ 1,522
Pump Power	15,648	kWH	\$ 0.043	\$ 673
Materials	3	EA	\$ 1,500	\$ 4,500
Labor	1,095	Hrs	\$ 40	\$ 43,800
Tank O&M	3	EA	\$ 1,000	\$ 3,000
<b>Subtotal</b>				<b>\$ 53,495</b>

*Well O&M*

Pump power	6,636	kWH	\$ 0.043	\$ 285
Well O&M matl	1	EA	\$ 1,500	\$ 1,500
Well O&M labor	180	Hrs	\$ 40	\$ 7,200
<b>Subtotal</b>				<b>\$ 8,985</b>

*O&M Credit for Existing Well Closure*

Pump power	3,539	kWH	\$ 0.043	\$ (152)
Well O&M matl	1	EA	\$ 1,500	\$ (1,500)
Well O&M labor	180	Hrs	\$ 40	\$ (7,200)
<b>Subtotal</b>				<b>\$ (8,852)</b>

**TOTAL ANNUAL O&M COSTS** **\$ 56,128**

**Table C.4**

**PWS Name** *Family Community Center*  
**Alternative Name** *New Well at 5 Miles*  
**Alternative Number** *FC-4*

**Distance from PWS to new well location** 5 miles  
**Estimated well depth** 300 feet  
**Number of wells required** 1  
**Well installation cost (location specific)** \$145 per foot  
**Pump Stations needed w/ 1 feed tank each** 1  
**On site storage tanks / pump sets needed** 1

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline Construction</i>				
Number of Crossings, bore	1	n/a	n/a	n/a
Number of Crossings, open cut	8	n/a	n/a	n/a
PVC water line, Class 200, 04"	26,400	LF	\$ 26	\$ 686,400
Bore and encasement, 10"	200	LF	\$ 240	\$ 48,000
Open cut and encasement, 10"	400	LF	\$ 105	\$ 42,000
Gate valve and box, 04"	5	EA	\$ 805	\$ 4,250
Air valve	6	EA	\$ 2,000	\$ 12,000
Flush valve	5	EA	\$ 1,000	\$ 5,280
Metal detectable tape	26,400	LF	\$ 2	\$ 52,800
<b>Subtotal</b>				<b>\$ 850,730</b>

*Pump Station(s) Installation*

Pump	4	EA	\$ 8,000	\$ 32,000
Pump Station Piping, 04"	2	EA	\$ 540	\$ 1,080
Gate valve, 04"	8	EA	\$ 805	\$ 6,440
Check valve, 04"	4	EA	\$ 805	\$ 3,220
Electrical/Instrumentation	2	EA	\$ 10,000	\$ 20,000
Site work	2	EA	\$ 2,500	\$ 5,000
Building pad	2	EA	\$ 5,000	\$ 10,000
Pump Building	2	EA	\$ 10,000	\$ 20,000
Fence	2	EA	\$ 6,000	\$ 12,000
Tools	2	EA	\$ 1,000	\$ 2,000
10,000 gal storage / feed tank	2	EA	\$ 20,000	\$ 40,000
<b>Subtotal</b>				<b>\$ 151,740</b>

*Well Installation*

Well installation	300	LF	\$ 145	\$ 43,500
Water quality testing	2	EA	\$ 1,250	\$ 2,500
Well pump	1	EA	\$ 10,000	\$ 10,000
Well electrical/instrumentation	1	EA	\$ 5,500	\$ 5,500
Well cover and base	1	EA	\$ 3,000	\$ 3,000
Piping	1	EA	\$ 3,000	\$ 3,000
<b>Subtotal</b>				<b>\$ 67,500</b>

**Subtotal of Component Costs** **\$ 1,069,970**

Contingency 20% \$ 213,994  
 Design & Constr Management 25% \$ 267,493

**TOTAL CAPITAL COSTS** **\$ 1,551,457**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline O&amp;M</i>				
Pipeline O&M	5	mile	\$ 250	\$ 1,250
<b>Subtotal</b>				<b>\$ 1,250</b>

*Pump Station(s) O&M*

Building Power	23,600	kWH	\$ 0.043	\$ 1,015
Pump Power	7,824	kWH	\$ 0.043	\$ 336
Materials	2	EA	\$ 1,500	\$ 3,000
Labor	730	Hrs	\$ 40	\$ 29,200
Tank O&M	2	EA	\$ 1,000	\$ 2,000
<b>Subtotal</b>				<b>\$ 35,551</b>

*Well O&M*

Pump power	6,636	kWH	\$ 0.043	\$ 285
Well O&M matl	1	EA	\$ 1,500	\$ 1,500
Well O&M labor	180	Hrs	\$ 40	\$ 7,200
<b>Subtotal</b>				<b>\$ 8,985</b>

*O&M Credit for Existing Well Closure*

Pump power	3,539	kWH	\$ 0.043	\$ (152)
Well O&M matl	1	EA	\$ 1,500	\$ (1,500)
Well O&M labor	180	Hrs	\$ 40	\$ (7,200)
<b>Subtotal</b>				<b>\$ (8,852)</b>

**TOTAL ANNUAL O&M COSTS** **\$ 36,934**

**Table C.5**

**PWS Name** *Family Community Center*  
**Alternative Name** *New Well at 1 Mile*  
**Alternative Number** *FC-5*

**Distance from PWS to new well location** 1 miles  
**Estimated well depth** 300 feet  
**Number of wells required** 1  
**Well installation cost (location specific)** \$145 per foot  
**Pump Stations needed w/ 1 feed tank each** 0  
**On site storage tanks / pump sets needed** 1

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline Construction</i>				
Number of Crossings, bore	-	n/a	n/a	n/a
Number of Crossings, open cut	2	n/a	n/a	n/a
PVC water line, Class 200, 04"	5,280	LF	\$ 26	\$ 137,280
Bore and encasement, 10"	-	LF	\$ 240	\$ -
Open cut and encasement, 10"	100	LF	\$ 105	\$ 10,500
Gate valve and box, 04"	1	EA	\$ 805	\$ 850
Air valve	1	EA	\$ 2,000	\$ 2,000
Flush valve	1	EA	\$ 1,000	\$ 1,056
Metal detectable tape	5,280	LF	\$ 2	\$ 10,560
<b>Subtotal</b>				<b>\$ 162,246</b>

*Pump Station(s) Installation*

Pump	2	EA	\$ 8,000	\$ 16,000
Pump Station Piping, 04"	1	EA	\$ 540	\$ 540
Gate valve, 04"	4	EA	\$ 805	\$ 3,220
Check valve, 04"	2	EA	\$ 805	\$ 1,610
Electrical/instrumentation	1	EA	\$ 10,000	\$ 10,000
Site work	1	EA	\$ 2,500	\$ 2,500
Building pad	1	EA	\$ 5,000	\$ 5,000
Pump Building	1	EA	\$ 10,000	\$ 10,000
Fence	1	EA	\$ 6,000	\$ 6,000
Tools	1	EA	\$ 1,000	\$ 1,000
10,000 gal storage / feed tank	1	EA	\$ 20,000	\$ 20,000
<b>Subtotal</b>				<b>\$ 75,870</b>

*Well Installation*

Well installation	300	LF	\$ 145	\$ 43,500
Water quality testing	2	EA	\$ 1,250	\$ 2,500
Well pump	1	EA	\$ 10,000	\$ 10,000
Well electrical/instrumentation	1	EA	\$ 5,500	\$ 5,500
Well cover and base	1	EA	\$ 3,000	\$ 3,000
Piping	1	EA	\$ 3,000	\$ 3,000
<b>Subtotal</b>				<b>\$ 67,500</b>

**Subtotal of Component Costs** **\$ 305,616**

Contingency 20% \$ 61,123  
 Design & Constr Management 25% \$ 76,404

**TOTAL CAPITAL COSTS** **\$ 443,143**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Pipeline O&amp;M</i>				
Pipeline O&M	1	mile	\$ 250	\$ 250
<b>Subtotal</b>				<b>\$ 250</b>

*Pump Station(s) O&M*

Building Power	11,800	kWH	\$ 0.043	\$ 507
Pump Power	-	kWH	\$ 0.043	\$ -
Materials	1	EA	\$ 1,500	\$ 1,500
Labor	365	Hrs	\$ 40	\$ 14,600
Tank O&M	1	EA	\$ 1,000	\$ 1,000
<b>Subtotal</b>				<b>\$ 17,607</b>

*Well O&M*

Pump power	6,636	kWH	\$ 0.043	\$ 285
Well O&M matl	1	EA	\$ 1,500	\$ 1,500
Well O&M labor	180	Hrs	\$ 40	\$ 7,200
<b>Subtotal</b>				<b>\$ 8,985</b>

*O&M Credit for Existing Well Closure*

Pump power	3,539	kWH	\$ 0.043	\$ (152)
Well O&M matl	1	EA	\$ 1,500	\$ (1,500)
Well O&M labor	180	Hrs	\$ 40	\$ (7,200)
<b>Subtotal</b>				<b>\$ (8,852)</b>

**TOTAL ANNUAL O&M COSTS** **\$ 17,991**

**Table C.6**

**PWS Name** *Family Community Center*  
**Alternative Name** *Central Treatment - Reverse Osmosis*  
**Alternative Number** *FC-6*

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Reverse Osmosis Unit Purchase/Installation</i>				
Site preparation	\$ 0.5	acre	\$ 4,000	\$ 2,000
Slab	15	CY	\$ 1,000	\$ 15,000
Building	500	SF	\$ 60	\$ 30,000
Building electrical	500	SF	\$ 8	\$ 4,000
Building plumbing	500	SF	\$ 8	\$ 4,000
Heating and ventilation	500	SF	\$ 7	\$ 3,500
Fence	700	LF	\$ 15	\$ 10,500
Paving	2,000	SF	\$ 2	\$ 4,000
Electrical	1	JOB	\$ 40,000	\$ 40,000
Piping	1	JOB	\$ 20,000	\$ 20,000
Reverse osmosis package including:				
High pressure pumps - 15hp				
Cartridge filters and vessels				
RO membranes and vessels				
Control system				
Chemical feed systems				
Freight cost				
Vendor start-up services	1	UNIT	\$ 70,000	\$ 70,000
Feed pumps	2	EA	\$ 8,000	\$ 16,000
Permeate tank	15,000	gal	\$ 3	\$ 45,000
Reject pond:				
Excavation	1,500	CYD	\$ 3	\$ 4,500
Compacted fill	1,250	CYD	\$ 7	\$ 8,750
Lining	21,750	SF	\$ 0.5	\$ 10,875
Vegetation	2,500	SY	\$ 1	\$ 2,500
Access road	625	LF	\$ 30	\$ 18,750
<b>Subtotal of Design/Construction Costs</b>				<b>\$ 309,375</b>
Contingency	20%		\$	61,875
Design & Constr Management	25%		\$	77,344
Reject water haulage truck	1	EA	\$ 100,000	\$ 100,000

**TOTAL CAPITAL COSTS** **\$ 548,594**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Reverse Osmosis Unit O&amp;M</i>				
Building Power	9,000	kwh/yr	\$ 0.043	\$ 387
Equipment power	5,000	kwh/yr	\$ 0.043	\$ 215
Labor	1,000	hrs/yr	\$ 40	\$ 40,000
Materials	1	year	\$ 2,000	\$ 2,000
Chemicals	1	year	\$ 1,000	\$ 1,000
Analyses	24	test	\$ 200	\$ 4,800
<b>Subtotal</b>				<b>\$ 48,402</b>
<i>Backwash Disposal</i>				
Disposal truck mileage	40	miles	\$ 1	\$ 40
Backwash disposal fee	370	kgal/yr	\$ 5	\$ 1,850
<b>Subtotal</b>				<b>\$ 1,890</b>

**TOTAL ANNUAL O&M COSTS** **\$ 50,292**

**Table C.7**

**PWS Name**  
**Alternative Name**  
**Alternative Number**

**Family Community Center**  
**Central Treatment - Electro-dialysis Reversal**  
**FC-7**

**Capital Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>EDR Unit Purchase/Installation</i>				
Site preparation	0.5	acre	\$ 4,000	\$ 2,000
Slab	15	CY	\$ 1,000	\$ 15,000
Building	500	SF	\$ 60	\$ 30,000
Building electrical	500	SF	\$ 8	\$ 4,000
Building plumbing	500	SF	\$ 8	\$ 4,000
Heating and ventilation	500	SF	\$ 7	\$ 3,500
Fence	700	LF	\$ 15	\$ 10,500
Paving	2,000	SF	\$ 2	\$ 4,000
Electrical	1	JOB	\$ 50,000	\$ 50,000
Piping	1	JOB	\$ 20,000	\$ 20,000
Product storage tank	15,000	gal	\$ 3	\$ 45,000
Transfer pump (5hp)	2	EA	\$ 5,000	\$ 10,000
Feed pump	2	EA	\$ 8,000	\$ 16,000

EDR package including:  
 Feed and concentrate pumps  
 Cartridge filters and vessels  
 EDR membrane stacks  
 Electrical module  
 Chemical feed systems  
 Freight cost  
 Vendor start-up services

Vendor start-up services	1	UNIT	\$ 200,000	\$ 200,000
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Reject pond:

Excavation	1,500	CYD	\$ 3	\$ 4,500
Compacted fill	1,250	CYD	\$ 7	\$ 8,750
Lining	21,750	SF	0.5	\$ 10,875
Vegetation	2,500	SY	\$ 1	\$ 2,500
Access road	625	LF	\$ 30	\$ 18,750

**Subtotal of Design/Construction Costs \$ 459,375**

Contingency	20%		\$ 91,875
Design & Constr Management	25%		\$ 114,844

Reject water haulage truck	1	EA	\$ 100,000	\$ 100,000
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**TOTAL CAPITAL COSTS \$ 766,094**

**Annual Operations and Maintenance Costs**

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>EDR Unit O&amp;M</i>				
Building Power	9,000	kwh/yr	\$ 0.043	\$ 387
Equipment power	6,000	kwh/yr	\$ 0.043	\$ 258
Labor	1,000	hrs/yr	\$ 40	\$ 40,000
Materials	1	year	\$ 2,500	\$ 2,500
Chemicals	1	year	\$ 1,000	\$ 1,000
Analyses	24	test	\$ 200	\$ 4,800
<b>Subtotal</b>				<b>\$ 48,945</b>
<i>Backwash Disposal</i>				
Disposal truck mileage	20	miles	\$ 1	\$ 20
Backwash disposal fee	183	kgal/yr	\$ 5	\$ 915
<b>Subtotal</b>				<b>\$ 935</b>

**TOTAL ANNUAL O&M COSTS \$ 49,880**

## Table C.8

**PWS Name** *Family Community Center*  
**Alternative Name** *Point-of-Use Treatment*  
**Alternative Number** *FC-8*

**Number of Connections for POU Unit Installation** 40 connections

### Capital Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>POU-Treatment - Purchase/Installation</i>				
POU treatment unit purchase	40	EA	\$ 600	\$ 24,000
POU treatment unit installation	40	EA	\$ 150	\$ 6,000
<b>Subtotal</b>				<b>\$ 30,000</b>
<b>Subtotal of Component Costs</b>				<b>\$ 30,000</b>
Contingency	20%		\$	6,000
Design & Constr Management	25%		\$	7,500
Procurement & Administration	20%		\$	6,000
<b>TOTAL CAPITAL COSTS</b>				<b>\$ 49,500</b>

### Annual Operations and Maintenance Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>O&amp;M</i>				
POU materials, per unit	40	EA	\$ 225	\$ 9,000
Contaminant analysis, 1/yr per unit	40	EA	\$ 200	\$ 8,000
Program labor, 10 hrs/unit	400	hrs	\$ 50	\$ 20,000
<b>Subtotal</b>				<b>\$ 37,000</b>
<b>TOTAL ANNUAL O&amp;M COSTS</b>				<b>\$ 37,000</b>



## Table C.9

**PWS Name** *Family Community Center*  
**Alternative Name** *Point-of-Entry Treatment*  
**Alternative Number** *FC-9*

Number of Connections for POE Unit Installation 40 connections

### Capital Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>POE-Treatment - Purchase/Installat</i>				
POE treatment unit purchase	40	EA	\$ 5,000	\$ 200,000
Pad and shed, per unit	40	EA	\$ 2,000	\$ 80,000
Piping connection, per unit	40	EA	\$ 1,000	\$ 40,000
Electrical hook-up, per unit	40	EA	\$ 1,000	\$ 40,000
<b>Subtotal</b>				<b>\$ 360,000</b>

**Subtotal of Component Costs \$ 360,000**

Contingency	20%	\$ 72,000
Design & Constr Management	25%	\$ 90,000
Procurement & Administration	20%	\$ 72,000

**TOTAL CAPITAL COSTS \$ 594,000**

### Annual Operations and Maintenance Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>O&amp;M</i>				
POE materials, per unit	40	EA	\$ 1,500	\$ 60,000
Contaminant analysis, 1/yr per unit	40	EA	\$ 200	\$ 8,000
Program labor, 10 hrs/unit	400	hrs	\$ 50	\$ 20,000
<b>Subtotal</b>				<b>\$ 88,000</b>

**TOTAL ANNUAL O&M COSTS \$ 88,000**

## Table C.10

**PWS Name** *Family Community Center*  
**Alternative Name** *Public Dispenser for Treated Drinking Water*  
**Alternative Number** *FC-10*

Number of Treatment Units Recommended 1

### Capital Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Public Dispenser Unit Installation</i>				
POE-Treatment unit(s)	1	EA	\$ 7,000	\$ 7,000
Unit installation costs	1	EA	\$ 5,000	\$ 5,000
<b>Subtotal</b>				<b>\$ 12,000</b>
<b>Subtotal of Component Costs</b>				<b>\$ 12,000</b>
Contingency	20%			\$ 2,400
Design & Constr Management	25%			\$ 3,000
<b>TOTAL CAPITAL COSTS</b>				<b>17,400</b>

### Annual Operations and Maintenance Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Program Operation</i>				
Treatment unit O&M, 1 per unit	1	EA	\$ 2,000	\$ 2,000
Contaminant analysis, 1/wk per u	52	EA	\$ 200	\$ 10,400
Sampling/reporting, 1 hr/day	365	HRS	\$ 68	\$ 24,820
<b>Subtotal</b>				<b>\$ 37,220</b>
<b>TOTAL ANNUAL O&amp;M COSTS</b>				<b>\$ 37,220</b>

## Table C.11

**PWS Name** *Family Community Center*  
**Alternative Name** *Supply Bottled Water to 100% of Population*  
**Alternative Number** *FC-11*

**Service Population** 88  
**Percentage of population requiring supply** 25%  
**Water consumption per person** 1.00 gpcd  
**Calculated annual potable water needs** 8,030 gallons

### Capital Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Program Implementation</i>				
Initial program set-up	500	hours	\$ 40	\$ 20,000
<b>Subtotal</b>				<b>\$ 20,000</b>
<b>Subtotal of Component Costs</b>				<b>\$ 20,000</b>
Contingency	20%			\$ 4,000
<b>TOTAL CAPITAL COSTS</b>				<b>\$ 24,000</b>

### Annual Operations and Maintenance Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Program Operation</i>				
Water purchase costs	8,030	gals	\$ 1	\$ 8,030
Program admin, 9 hrs/wk	468	hours	\$ 40	\$ 18,720
Program materials	1	EA	\$ 5,000	\$ 5,000
<b>Subtotal</b>				<b>\$ 31,750</b>
<b>TOTAL ANNUAL O&amp;M COSTS</b>				<b>\$ 31,750</b>

## Table C.12

**PWS Name** *Family Community Center*  
**Alternative Name** *Central Trucked Drinking Water*  
**Alternative Number** *FC-12*

**Service Population** 88  
**Percentage of population requiring supply** 25%  
**Water consumption per person** 1.00 gpcd  
**Calculated annual potable water needs** 8,030 gallons  
**Travel distance to compliant water source** 1 miles

### Capital Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Storage Tank Installation</i>				
5,000 gal storage / feed tank	1	EA	\$ 15,000	\$ 15,000
Site improvements	1	EA	\$ 3,000	\$ 3,000
Potable water truck	1	EA	\$ 75,000	\$ 75,000
<b>Subtotal</b>				<b>\$ 93,000</b>
<b>Subtotal of Component Costs</b>				<b>\$ 93,000</b>
Contingency	20%			\$ 18,600
Design & Constr Management	25%			\$ 23,250
<b>TOTAL CAPITAL COSTS</b>				<b>\$ 134,850</b>

### Annual Operations and Maintenance Costs

Cost Item	Quantity	Unit	Unit Cost	Total Cost
<i>Program Operation</i>				
Water delivery labor, 4 hrs/wk	208	hrs	\$ 68	\$ 14,144
Truck operation, 1 round trip/wk	104	miles	\$ 2	\$ 208
Water purchase	8	1,000 gals	\$ 2.61	\$ 21
Water testing, 1 test/wk	52	EA	\$ 200	\$ 10,400
Sampling/reporting, 2 hrs/wk	104	hrs	\$ 68	\$ 7,072
<b>Subtotal</b>				<b>\$ 31,845</b>
<b>TOTAL ANNUAL O&amp;M COSTS</b>				<b>\$ 31,845</b>

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**APPENDIX D  
EXAMPLE FINANCIAL MODEL**



1 **APPENDIX E**  
2 **CONCEPTUAL ANALYSIS OF INCREASING COMPLIANT DRINKING**  
3 **WATER**

4 **E.1 Introduction**

5 **E.1.1 Overview of Drinking Water Quality in Region**

6 There are many PWSs in the Lubbock area that do not have compliant drinking water due  
7 to elevated concentrations of naturally occurring contaminants in the area groundwater.  
8 Largely, this is a result of the generally poor water quality associated with the Ogallala-South  
9 Formation that is the water source for most of these systems (see Chapter 3 of the report to  
10 which this is appended). The common groundwater contaminants in the Ogallala-South  
11 Formation include arsenic, selenium, fluoride, nitrate, and uranium.

12 According to the TCEQ Water Utility Database, there are nearly 24,000 people in the  
13 Lubbock area who are served by active residential PWSs that do not currently have compliant  
14 drinking water. The majority of this population can be found in the area just outside the City  
15 of Lubbock, and also to the south of the city. The total area population with noncompliant  
16 drinking water is likely greater than 24,000, since only populations served by active PWSs are  
17 included in this estimate. There is additional populations that currently obtain drinking water  
18 from private wells or are served by PWSs that have too few connections to be considered  
19 active PWSs in the TCEQ Water Utility Database. Additionally, while the issue of  
20 noncompliant drinking water affects these area residents directly, the lack of good quality  
21 drinking water may restrict growth in the entire Lubbock area.

22 This appendix presents a conceptual analysis of a possible regional solution to the  
23 drinking water compliance issue in the Lubbock area. The purpose of this analysis is to  
24 investigate whether a large-scale regional approach to provide compliant drinking water  
25 might be more cost-effective than each PWS seeking its own solution. The objective of the  
26 analysis is to provide an indication of whether there is sufficient potential benefit to a regional  
27 approach to warrant further study. The conceptual analysis presented here is based on a  
28 single scenario and does not attempt to evaluate or rank a range of different solutions. For  
29 purposes of this report, this single scenario is referred to as the Lubbock Area Regional  
30 Solution (LARS).

31 To improve readability, the tables and figures for this appendix appear in Section E.6.

32 **E.1.2 Evaluation of PWS Drinking Water Quality**

33 Drinking water quality for the PWSs in the eight counties included in and around  
34 Lubbock was evaluated using TCEQ PWS drinking water quality data to identify PWSs that  
35 had potential water quality compliance issues. There are a number of PWSs that do not serve  
36 residential populations, such as restaurants, businesses, *etc.* Since this analysis is focused on  
37 residential systems, these commercial systems were excluded from the analysis. Additionally,

1 systems listed as “inactive” were also excluded because it was not easy to determine whether  
2 they were listed as inactive because of small size, or are truly inactive.

3       Once the active residential PWSs were identified, they were screened for the common  
4 contaminants in the area: arsenic, selenium, fluoride, nitrate, and uranium. Systems with  
5 concentrations of the identified contaminants greater than MCLs were deemed to have  
6 noncompliant water. It is important to note that this screening was not an official compliance  
7 determination, and a system’s compliance status determined from the screening may not  
8 coincide with a system’s actual compliance status. Discrepancies may result from the data  
9 available not being current, the use of simplified algorithms to give an indication of  
10 compliance, *etc.*

11       The PWSs identified with potential water quality compliance issues are shown in  
12 Table E.1, along with numbers of connections, the population served, and average daily  
13 consumption. For the LARS, the area has been divided into three separate subareas named  
14 LARS–Lubbock, LARS-Lamesa, and LARS-Brownfield. The PWSs, population,  
15 connections, and average daily consumptions for these subareas are shown in Tables E.2,  
16 E.3, and E.4. These systems are also shown in Figure E.1. As can be seen on the figure,  
17 these systems are generally located near Lubbock and south of Lubbock.

### 18 **E.1.3 Existing Drinking Water Supplies and Infrastructure**

19       PWSs in the area typically obtain drinking water from wells, purchase water from the  
20 City of Lubbock, or obtain water from the Canadian River Municipal Water Authority  
21 (CRMWA), either as one of the 11 member cities or as customers of a member city. The City  
22 of Lubbock is a member city of the CRMWA and has the largest water system in the area. As  
23 well as getting water from the CRMWA, Lubbock obtains water from its own well field in  
24 Bailey County. The CRMWA provides surface water and groundwater via a pipeline from  
25 the north to a water treatment plant located at and operated by Lubbock, from which point the  
26 treated water is distributed via transmission mains to the seven member cities west and south  
27 of Lubbock. There are existing CRMWA pipelines that extend to the southeast and west and  
28 southwest from Lubbock. The approximate location and extent of these lines are shown in  
29 Figure E.1.

30       The CRMWA production is fully committed to the 11 member cities. In addition, the  
31 transmission mains from Lubbock to the other seven member cities are at capacity during the  
32 summer months. Therefore, the LARS scenario proposed here uses new wells for the water  
33 source and if existing pipeline infrastructure is used for water transmission, allowances are  
34 made to account for any pipeline capacity used.

## 35 **E.2 Description of the LARS**

36       Since existing water supplies and infrastructure do not have sufficient capacity available,  
37 and the existing infrastructure does not cover the entire area projected to be served by the  
38 LARS, the LARS needs to provide both a water source and a means of conveyance. To  
39 accomplish this, the LARS includes several groundwater treatment plants located near  
40 clusters of PWSs with water quality problems. The locations of these treatment plants include



1 one near the existing water treatment plant in Lubbock, one at Lamesa, and one at Brownfield  
2 (Figure E.2).

3 In addition to the groundwater treatment plants, new well fields would also be required to  
4 feed the groundwater treatment plants. The assumed water quality used to design each  
5 groundwater treatment plant is based on water quality data for PWSs near the proposed plant  
6 location. Groundwater treatment will be achieved using RO technology because, of the two  
7 technologies best suited for treating contaminants generally found in the water of the  
8 Ogallala-South aquifer (RO and EDR), RO is typically the most economical option.

9 The plant at Lubbock would tie into the Lubbock distribution system. The water would  
10 be passed through the Lubbock distribution system, and pipelines would be run from the  
11 Lubbock distribution system to the noncompliant PWSs around Lubbock. The location of the  
12 treatment plant, required new pipelines, and potential customers for the Lubbock component  
13 of the LARS are shown on Figure E.3.

14 The plant at Lamesa could tie into the Lubbock distribution system at Lamesa or could be  
15 independent. If tied into the Lamesa system, it could supplement Lamesa's system to allow  
16 the non-compliant PWSs upstream of Lamesa to withdraw water without impacting existing  
17 customers between Lamesa and Lubbock. If not tied in, the system could serve PWSs outside  
18 the Lamesa area. The location of the treatment plant, required new pipelines, and potential  
19 customers for the Lamesa component of the LARS are shown on Figure E.4.

20 The plant at Brownfield could tie into the Brownfield distribution system at Brownfield  
21 or could be independent. If tied into the Brownfield system, it could supplement Lubbock's  
22 system to allow the non-compliant PWSs upstream of Brownfield to withdraw water without  
23 impacting existing customers between Brownfield and Lubbock. If not tied in, the system  
24 could serve PWSs outside the Brownfield area. The location of the treatment plant, required  
25 new pipelines, and potential customers for the Brownfield component of the LARS are shown  
26 on Figure E.5.

27 Pipelines could be built to connect the CRMWA lines to the other noncompliant PWSs.  
28 In this way, the Lamesa and Brownfield groundwater treatment plants could provide enough  
29 drinking water to meet the demands of the systems at the ends of the CRMWA lines to offset  
30 water that would be taken out by noncompliant PWSs along the existing CRMWA lines.  
31 Connecting pipelines for the groundwater treatment plants and noncompliant PWSs to the  
32 existing City of Lubbock and CRMWA pipe systems reduces the need for added  
33 infrastructure to implement the regional solution, and would provide operational flexibility.

### 34 **E.3 Estimated Costs**

35 Costs to implement the LARS were estimated. This includes costs for new wells,  
36 pipelines, pump stations, and treatment plants. A conceptual design was developed for the  
37 main infrastructure components, and was used as the basis for estimating capital and O&M  
38 costs. The estimated capital and O&M costs for the major infrastructure components are  
39 summarized in Table E.5. The annualized costs of these components are also shown in

1 Table E.5, using a 6 percent discount rate and a 20-year period. Details of the capital costs  
2 for the three subareas are included in Tables E.6, E.7, and E.8.

3 Table E-9 presents an estimate of the cost of service to the LARS customers. If the  
4 customers were to bear the total capital and operating costs of the systems for their subarea or  
5 the system as a whole, the approximate monthly cost per connection would be as follows:

LARS-Lubbock:	\$111/month	\$1,336/year	4% of MHI
LARS-Lamesa:	\$277/month	\$3,327/year	9% of MHI
LARS-Brownfield:	\$226/month	\$2,716/year	8% of MHI
Combined:	\$189/month	\$2,266/year	6% of MHI

6 If the systems would be able to get 100 percent grant funding for the capital costs of  
7 constructing the system, the approximate monthly cost per connection would be as follows:

LARS-Lubbock:	\$42/month	\$509/year	1% of MHI
LARS-Lamesa:	\$53/month	\$630/year	2% of MHI
LARS-Brownfield:	\$72/month	\$866/year	2% of MHI
Combined:	\$59/month	\$711/year	2% of MHI

8 This then forms the approximate range of the cost of service for the customers (per  
9 connection) of a regional solution.

10 Increasing the coverage of the regional solution to include populations served by inactive  
11 PWSs or those that have private wells could have the effect of reducing treatment costs on a  
12 per gallon basis, but increasing the cost for distribution piping. Likewise, other sources of  
13 water with associated quality aspects would affect the cost, including surface water sources,  
14 better groundwater sources, and the use of reclaimed water, either for supplemental potable or  
15 non-potable uses. A more detailed assessment would be required to determine whether the  
16 overall effect would be an increase or decrease on the cost to the customers.

## 17 **E.5 Conclusion**

18 A regional solution to serving non-compliant PWSs in the Lubbock area presents a  
19 potentially viable solution to an existing problem. If suitable groundwater can be found, a  
20 regional system could be implemented within a cost per connection range of \$59/month to  
21 \$189/month, with the actual cost depending on the source and costs of capital funds needed to  
22 build a regional system.

1           A Community Development Block Grant is one possible source of funding the capital  
2 costs for the regional solution. Community Development Block Grants are discussed further  
3 in Attachment E1.

4   **E.6   Tables and Figures**

**Table E.1  
Active Residential Public Water Systems with Potential Water Quality Problems  
Lubbock Area Regional Solution**

<b>PWS ID #</b>	<b>PWS Name</b>	<b>Population</b>	<b>Connections</b>	<b>Avg. Daily Consumption (mgd)</b>	<b>County</b>
0170010	BORDEN COUNTY WATER SYSTEM	102	102	0.010	BORDEN
0580011	ACKERLY WATER SUPPLY CORP	230	125	0.115	DAWSON
0580013	WELCH WATER SUPPLY CORP	312	123	0.057	DAWSON
0580025	KLONDIKE HIGH SCHOOL	250	16	0.025	DAWSON
0830001	SEAGRAVES CITY OF	2400	974	0.473	GAINES
0830011	LOOP WATER SUPPLY CORP	350	117	0.053	GAINES
0830012	SEMINOLE CITY OF	6456	2641	1.531	GAINES
0850002	SOUTHLAND ISD	193	4	0.019	GARZA
1100004	ROPESVILLE CITY OF	517	196	0.094	HOCKLEY
1100010	SMYER CITY OF	480	180	0.051	HOCKLEY
1100011	WHITHARRAL WATER SUPPLY CORP	275	82	0.043	HOCKLEY
1100030	OPDYKE WEST WATER SUPPLY	140	63	0.018	HOCKLEY
1520005	WOLFFORTH CITY OF	3000	1150	0.439	LUBBOCK
1520009	BIG Q MOBILE HOME ESTATES	200	70	0.013	LUBBOCK
1520025	BUSTERS MOBILE HOME PARK	20	8	0.002	LUBBOCK
1520026	FAMILY COMMUNITY CENTER MHP	88	40	0.011	LUBBOCK
1520027	WAGON WHEEL MOBILE VILLAGE HOME PR	30	21	0.003	LUBBOCK
1520036	GREEN MOBILE HOME PARK	50	28	0.004	LUBBOCK
1520039	PECAN GROVE MOBILE HOME PARK	100	50	0.008	LUBBOCK
1520062	PLOTT ACRES	201	63	0.019	LUBBOCK
1520067	114TH STREET MOBILE HOME PARK	96	43	0.009	LUBBOCK
1520080	FRANKLIN WATER SERVICE COMPANY	152	64	0.011	LUBBOCK
1520094	TOWN NORTH VILLAGE WATER SYSTEM	330	117	0.031	LUBBOCK
1520106	COX ADDITION WATER SYSTEM	133	40	0.014	LUBBOCK
1520122	LUBBOCK COOPER ISD	1900	14	0.190	LUBBOCK
1520123	ROOSEVELT ISD	1600	11	0.048	LUBBOCK
1520149	WHORTON MOBILE HOME PARK	75	26	0.008	LUBBOCK
1520152	TOWN NORTH ESTATES	227	67	0.015	LUBBOCK
1520154	CHARLIE BROWNS LEARNING CENTER	47	3	0.005	LUBBOCK
1520155	COUNTRY SQUIRE MHP 2	75	16	0.008	LUBBOCK
1520156	ELM GROVE MOBILE HOME PARK	24	20	0.002	LUBBOCK
1520158	MILLER MOBILE HOME PARK	60	33	0.005	LUBBOCK
1520185	LUBBOCK RV PARK	133	100	0.009	LUBBOCK
1520188	CASEY ESTATES WATER	312	104	0.026	LUBBOCK
1520192	TERRELLS MOBILE HOME PARK	50	22	0.005	LUBBOCK
1520198	VALLEY ESTATES	70	36	0.007	LUBBOCK
1520199	WOLFFORTH PLACE	460	123	0.041	LUBBOCK
1520211	TEXIN ENTERPRISES	27	9	0.002	LUBBOCK
1520217	SOUTHWEST GARDEN WATER	375	125	0.028	LUBBOCK
1520223	PAUL COBB WATER SYSTEM	30	18	0.003	LUBBOCK
1520225	FAY BEN MOBILE HOME PARK	90	55	0.007	LUBBOCK
1520241	MANAGED CARE CENTER	40	5	0.003	LUBBOCK
1520247	COUNTRY VIEW MHP	67	24	0.007	LUBBOCK
1530001	ODONNELL CITY OF	1100	392	0.139	LYNN
1530004	NEW HOME CITY OF	280	125	0.055	LYNN
1530005	GRASSLAND WATER SUPPLY CORP	80	30	0.008	LYNN
2230002	MEADOW CITY OF	547	230	0.138	TERRY
2230003	WELLMAN PUBLIC WATER SYSTEM	236	95	0.046	TERRY
<b>TOTALS</b>		<b>24,010</b>	<b>8,000</b>	<b>3.856</b>	

**Table E.2  
Public Water Systems associated with LARS-Lubbock Treatment Plant**

PWS ID #	PWS Name	Population	Connections	Avg. Daily Consumption (mgd)	County
0850002	SOUTHLAND ISD	193	4	0.019	GARZA
1100010	SMYER CITY OF	480	180	0.051	HOCKLEY
1100011	WHITHARRAL WATER SUPPLY CORP	275	82	0.043	HOCKLEY
1100030	OPDYKE WEST WATER SUPPLY	140	63	0.018	HOCKLEY
1520005	WOLFFORTH CITY OF	3000	1150	0.439	LUBBOCK
1520009	BIG Q MOBILE HOME ESTATES	200	70	0.013	LUBBOCK
1520025	BUSTERS MOBILE HOME PARK	20	8	0.002	LUBBOCK
1520026	FAMILY COMMUNITY CENTER MHP	88	40	0.011	LUBBOCK
1520027	WAGON WHEEL MOBILE VILLAGE HOME PR	30	21	0.003	LUBBOCK
1520036	GREEN MOBILE HOME PARK	50	28	0.004	LUBBOCK
1520039	PECAN GROVE MOBILE HOME PARK	100	50	0.008	LUBBOCK
1520062	PLOTT ACRES	201	63	0.019	LUBBOCK
1520067	114TH STREET MOBILE HOME PARK	96	43	0.009	LUBBOCK
1520080	FRANKLIN WATER SERVICE COMPANY	152	64	0.011	LUBBOCK
1520094	TOWN NORTH VILLAGE WATER SYSTEM	330	117	0.031	LUBBOCK
1520106	COX ADDITION WATER SYSTEM	133	40	0.014	LUBBOCK
1520122	LUBBOCK COOPER ISD	1900	14	0.190	LUBBOCK
1520123	ROOSEVELT ISD	1600	11	0.048	LUBBOCK
1520149	WHORTON MOBILE HOME PARK	75	26	0.008	LUBBOCK
1520152	TOWN NORTH ESTATES	227	67	0.015	LUBBOCK
1520154	CHARLIE BROWNS LEARNING CENTER	47	3	0.005	LUBBOCK
1520155	COUNTRY SQUIRE MHP 2	75	16	0.008	LUBBOCK
1520156	ELM GROVE MOBILE HOME PARK	24	20	0.002	LUBBOCK
1520158	MILLER MOBILE HOME PARK	60	33	0.005	LUBBOCK
1520185	LUBBOCK RV PARK	133	100	0.009	LUBBOCK
1520188	CASEY ESTATES WATER	312	104	0.026	LUBBOCK
1520192	TERRELLS MOBILE HOME PARK	50	22	0.005	LUBBOCK
1520198	VALLEY ESTATES	70	36	0.007	LUBBOCK
1520199	WOLFFORTH PLACE	460	123	0.041	LUBBOCK
1520211	TEXIN ENTERPRISES	27	9	0.002	LUBBOCK
1520217	SOUTHWEST GARDEN WATER	375	125	0.028	LUBBOCK
1520223	PAUL COBB WATER SYSTEM	30	18	0.003	LUBBOCK
1520225	FAY BEN MOBILE HOME PARK	90	55	0.007	LUBBOCK
1520241	MANAGED CARE CENTER	40	5	0.003	LUBBOCK
1520247	COUNTRY VIEW MHP	67	24	0.007	LUBBOCK
1530004	NEW HOME CITY OF	280	125	0.055	LYNN
<b>TOTALS</b>		<b>11,430</b>	<b>2,959</b>	<b>1.167</b>	

**Table E.3  
Public Water Systems associated with LARS-Lamesa Treatment Plant**

PWS ID #	PWS Name	Population	Connections	Avg. Daily Consumption (mgd)	County
0170010	BORDEN COUNTY WATER SYSTEM	102	102	0.010	BORDEN
0580011	ACKERLY WATER SUPPLY CORP	230	125	0.115	DAWSON
0580013	WELCH WATER SUPPLY CORP	312	123	0.057	DAWSON
0580025	KLONDIKE HIGH SCHOOL	250	16	0.025	DAWSON
1530001	ODONNELL CITY OF	1100	392	0.139	LYNN
1530005	GRASSLAND WATER SUPPLY CORP	80	30	0.008	LYNN
<b>TOTALS</b>		<b>2,074</b>	<b>788</b>	<b>0.354</b>	

**Table E.4  
Public Water Systems associated with LARS-Brownfield Treatment Plant**

PWS ID #	PWS Name	Population	Connections	Avg. Daily Consumption (mgd)	County
0830001	SEAGRAVES CITY OF	2400	974	0.473	GAINES
0830011	LOOP WATER SUPPLY CORP	350	117	0.053	GAINES
0830012	SEMINOLE CITY OF	6456	2641	1.531	GAINES
1100004	ROPESVILLE CITY OF	517	196	0.094	HOCKLEY
2230002	MEADOW CITY OF	547	230	0.138	TERRY
2230003	WELLMAN PUBLIC WATER SYSTEM	236	95	0.046	TERRY
<b>TOTALS</b>		<b>10,506</b>	<b>4,253</b>	<b>2.335</b>	

**Table E.5**  
**Summary of Cost Components**  
**Lubbock Area Regional Solution (LARS)**

<b>Cost Item</b>	<b>Capital</b>	<b>O&amp;M</b>	<b>Annualized 20 yr, 6%</b>
<b><i>LARS - Lamesa</i></b>			
Wells	\$ 783,000	\$ 78,578	\$ 146,844
Treatment Plant	\$ 3,271,200	\$ 308,989	\$ 594,187
Pipeline and Pump Stations	\$ 20,323,892	\$ 108,939	\$ 1,880,869
<b>Subtotal</b>	<b>\$ 24,378,092</b>	<b>\$ 496,506</b>	<b>\$ 2,621,899</b>
<b><i>LARS - Brownfield</i></b>			
Wells	\$ 5,383,125	\$ 540,224	\$ 1,009,550
Treatment Plant	\$ 14,734,900	\$ 1,563,235	\$ 2,847,891
Pipeline and Pump Stations	\$ 70,140,452	\$ 1,578,779	\$ 7,693,944
<b>Subtotal</b>	<b>\$ 90,258,477</b>	<b>\$ 3,682,239</b>	<b>\$ 11,551,384</b>
<b><i>LARS - Lubbock</i></b>			
Wells	\$ 2,740,500	\$ 275,023	\$ 513,952
Treatment Plant	\$ 7,397,900	\$ 816,460	\$ 1,461,443
Pipeline and Pump Stations	\$ 17,931,065	\$ 415,323	\$ 1,978,635
<b>Subtotal</b>	<b>\$ 28,069,465</b>	<b>\$ 1,506,807</b>	<b>\$ 3,954,030</b>
<b>TOTAL</b>	<b>\$ 142,706,034</b>	<b>\$ 5,685,551</b>	<b>\$ 18,127,314</b>

**Table E.6**  
**Lubbock Area Regional Solution - Treatment Plant at Lubbock**  
**Summary of Cost Components**

Item	Quantity	Unit	Capital	O&M
<i>Wells</i>				
New wells	28	EA	\$ 1,890,000	\$ 275,023
Contingency	20%		\$ 378,000	
Design & Constr Management	25%		\$ 472,500	
<b>Subtotal</b>			<b>\$ 2,740,500</b>	<b>\$ 275,023</b>
<i>Treatment</i>				
RO Treatment Plant	1	EA	\$ 5,102,000	\$ 816,460
Contingency	20%		\$ 1,020,400	
Design & Constr Management	25%		\$ 1,275,500	
<b>Subtotal</b>			<b>\$ 7,397,900</b>	<b>\$ 816,460</b>
<i>Pipeline</i>				
4" Pipeline w/complete installation	49.07	Miles	\$ 8,636,689	\$ 11,450
6" Pipeline w/complete installation	3.66	Miles	\$ 642,002	\$ 849
10" Pipeline w/complete installation	2.17	Miles	\$ 612,761	\$ 542
Contingency	20%		\$ 1,978,290	
Design & Constr Management	25%		\$ 2,472,863	
<b>Subtotal</b>			<b>\$ 14,342,605</b>	<b>\$ 12,841</b>
<i>Pump Stations</i>				
Pump Stations	13	EA	\$ 2,474,800	\$ 402,482
Contingency	20%		\$ 494,960	
Design & Constr Management	25%		\$ 618,700	
<b>Subtotal</b>			<b>\$ 3,588,460</b>	<b>\$ 402,482</b>
<b>TOTAL COSTS</b>			<b>\$ 28,069,465</b>	<b>\$ 1,506,807</b>

**Table E.7**  
**Lubbock Area Regional Solution - Treatment Plant at Lamesa**  
**Summary of Cost Components**

Item	Quantity	Unit	Capital	O&M
<i>Wells</i>				
New wells	8	EA	\$ 540,000	\$ 78,578
Contingency	20%		\$ 108,000	
Design & Constr Management	25%		\$ 135,000	
<b>Subtotal</b>			<b>\$ 783,000</b>	<b>\$ 78,578</b>
<i>Treatment</i>				
RO Treatment Plant	1	EA	\$ 2,256,000	\$ 308,989
Contingency	20%		\$ 451,200	
Design & Constr Management	25%		\$ 564,000	
<b>Subtotal</b>			<b>\$ 3,271,200</b>	<b>\$ 308,989</b>
<i>Pipeline</i>				
4" Pipeline w/complete installation	33.30	Miles	\$ 5,484,498	\$ 8,326
6" Pipeline w/complete installation	15.15	Miles	\$ 2,966,562	\$ 3,787
8" Pipeline w/complete installation	22.89	Miles	\$ 5,203,212	\$ 5,722
Contingency	20%		\$ 2,730,854	
Design & Constr Management	25%		\$ 3,413,568	
<b>Subtotal</b>			<b>\$ 19,798,695</b>	<b>\$ 17,835</b>
<i>Pump Stations</i>				
Pump Stations	5	EA	\$ 362,205	\$ 91,104
Contingency	20%		\$ 72,441	
Design & Constr Management	25%		\$ 90,551	
<b>Subtotal</b>			<b>\$ 525,197</b>	<b>\$ 91,104</b>
<b>TOTAL COSTS</b>			<b>\$ 24,378,092</b>	<b>\$ 496,506</b>



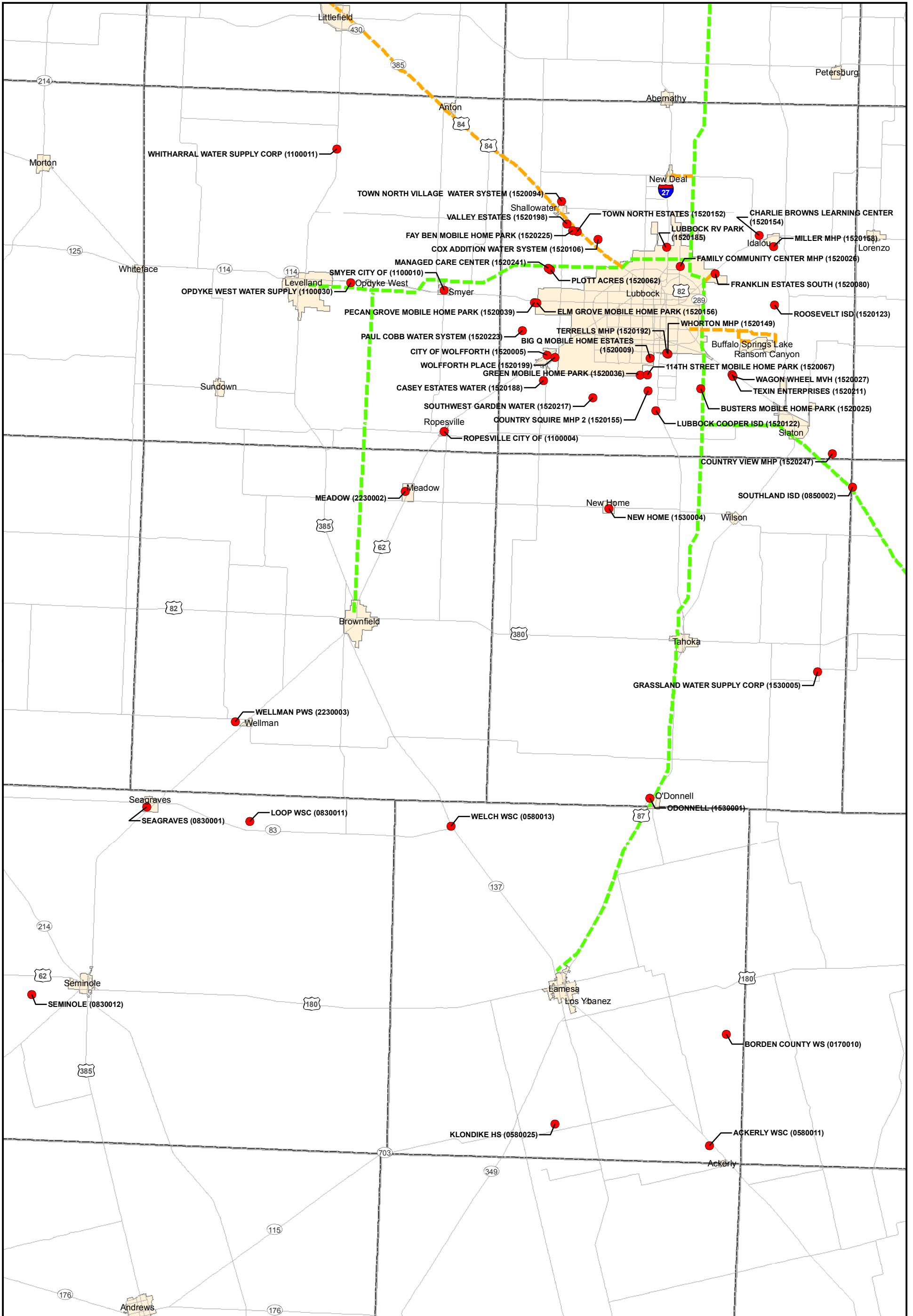
**Table E.8**  
**Lubbock Area Regional Solution - Treatment Plant at Brownfield**  
**Summary of Cost Components**

Item	Quantity	Unit	Capital	O&M
<i>Wells</i>				
New wells	55	EA	\$ 3,712,500	\$ 540,224
Contingency	20%		\$ 742,500	
Design & Constr Management	25%		\$ 928,125	
<b>Subtotal</b>			<b>\$ 5,383,125</b>	<b>\$ 540,224</b>
<i>Treatment</i>				
RO Treatment Plant	1	EA	\$ 10,162,000	\$ 1,563,235
Contingency	20%		\$ 2,032,400	
Design & Constr Management	25%		\$ 2,540,500	
<b>Subtotal</b>			<b>\$ 14,734,900</b>	<b>\$ 1,563,235</b>
<i>Pipeline</i>				
4" Pipeline w/complete installation	3.43	Miles	\$ 543,272	\$ 857
6" Pipeline w/complete installation	16.36	Miles	\$ 3,206,887	\$ 4,090
8" Pipeline w/complete installation	1.01	Miles	\$ 284,268	\$ 251
24" Pipeline w/complete installation	16.66	Miles	\$ 15,300,032	\$ 4,166
30" Pipeline w/complete installation	24.72	Miles	\$ 28,023,581	\$ 6,180
Contingency	20%		\$ 9,471,608	
Design & Constr Management	25%		\$ 11,839,510	
<b>Subtotal</b>			<b>\$ 68,669,159</b>	<b>\$ 15,544</b>
<i>Pump Stations</i>				
Pump Stations	6	EA	\$ 1,014,685	\$ 137,212
Contingency	20%		\$ 202,937	
Design & Constr Management	25%		\$ 253,671	
<b>Subtotal</b>			<b>\$ 1,471,293</b>	<b>\$ 137,212</b>
<b>TOTAL COSTS</b>			<b>\$ 90,258,477</b>	<b>\$ 2,256,215</b>

**Table E.9**  
**Lubbock Area Regional Solution (LARS)**  
**Cost of Service**

Component	Lubbock	Lamesa	Brownfield	Combined
Capital Cost	\$ 28,069,465	\$ 24,378,092	\$ 90,258,477	\$ 142,706,034
Annual O&M	\$ 1,506,807	\$ 496,506	\$ 3,682,239	\$ 5,685,551
Annualized 20 yr., 6%	\$ 3,954,030	\$ 2,621,899	\$ 11,551,384	\$ 18,127,314
Population	11,430	2,074	10,506	\$ 24,010
Connections	2,959	788	4,253	\$ 8,000
Annualized/Population	\$ 345.93	\$ 1,264.18	\$ 1,099.50	\$ 754.99
Annualized/Connection	\$ 1,336.27	\$ 3,327.28	\$ 2,716.06	\$ 2,265.91
Annualized/Connection as % of MHI*	4%	9%	8%	6%
<b>Annualized/Connection/Month</b>	<b>\$ 111.36</b>	<b>\$ 277.27</b>	<b>\$ 226.34</b>	<b>\$ 188.83</b>
Annual O&M/Population	\$ 131.83	\$ 239.40	\$ 350.49	\$ 236.80
Annual O&M/Connection	\$ 509.23	\$ 630.08	\$ 865.80	\$ 710.69
Annual O&M/Connection as % of MHI*	1%	2%	2%	2%
<b>Annual O&amp;M/Connection/Month</b>	<b>\$ 42.44</b>	<b>\$ 52.51</b>	<b>\$ 72.15</b>	<b>\$ 59.22</b>

\* Percentage of MHI calculated based on the MHI for Lubbock County of \$35,189.



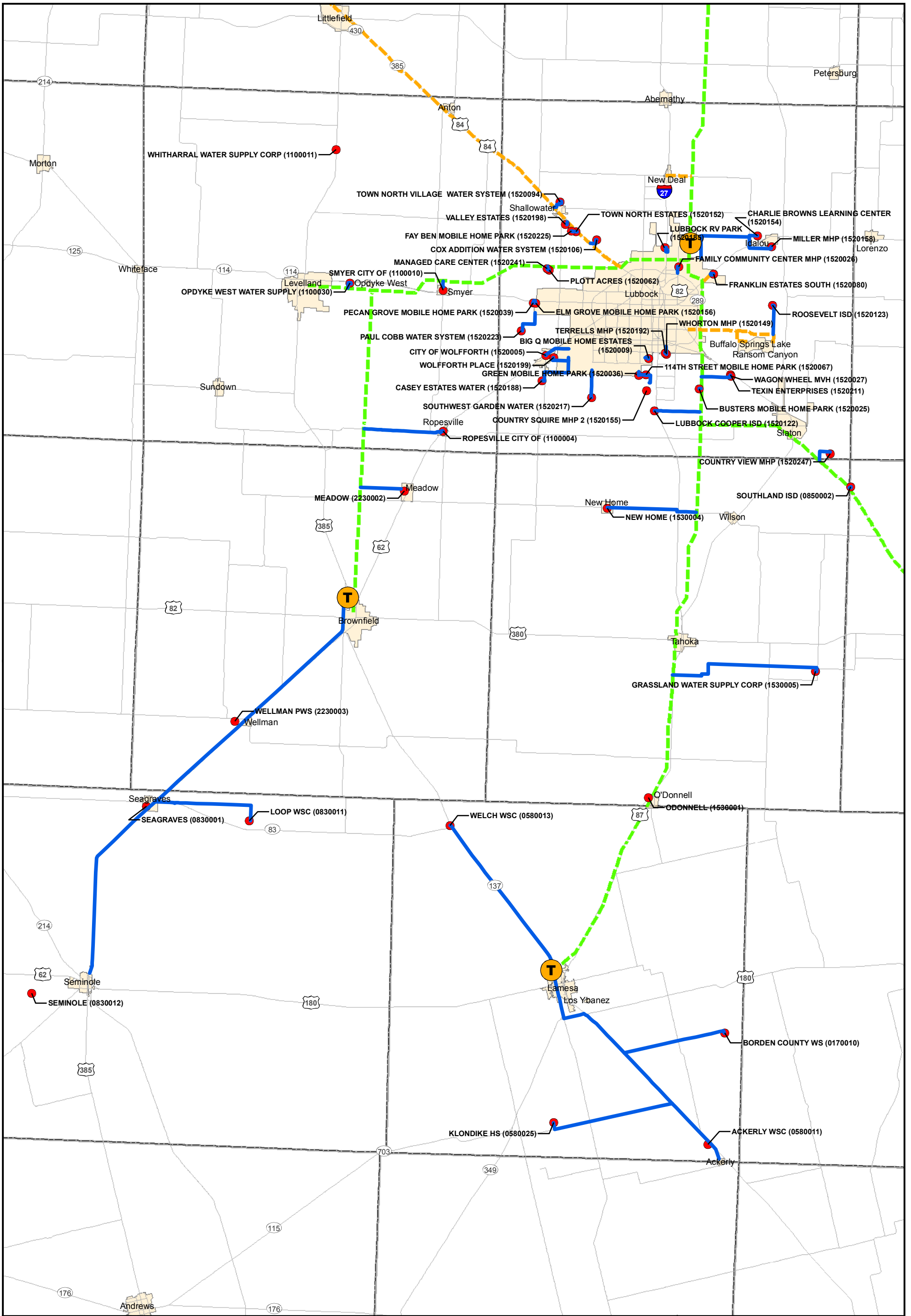
**Figure E.1**

**EXISTING INFRASTRUCTURE & ACTIVE RESIDENTIAL PWS's WITH POTENTIAL WATER QUALITY PROBLEMS**

**Legend**

- PWS
- — — CRMWA Pipeline
- — — Lubbock Pipeline
- Major Road
- City Limits
- Counties

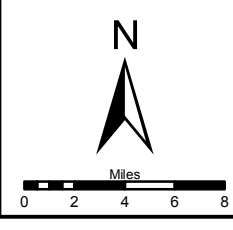


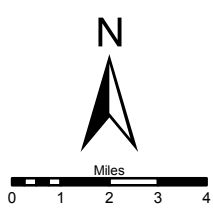
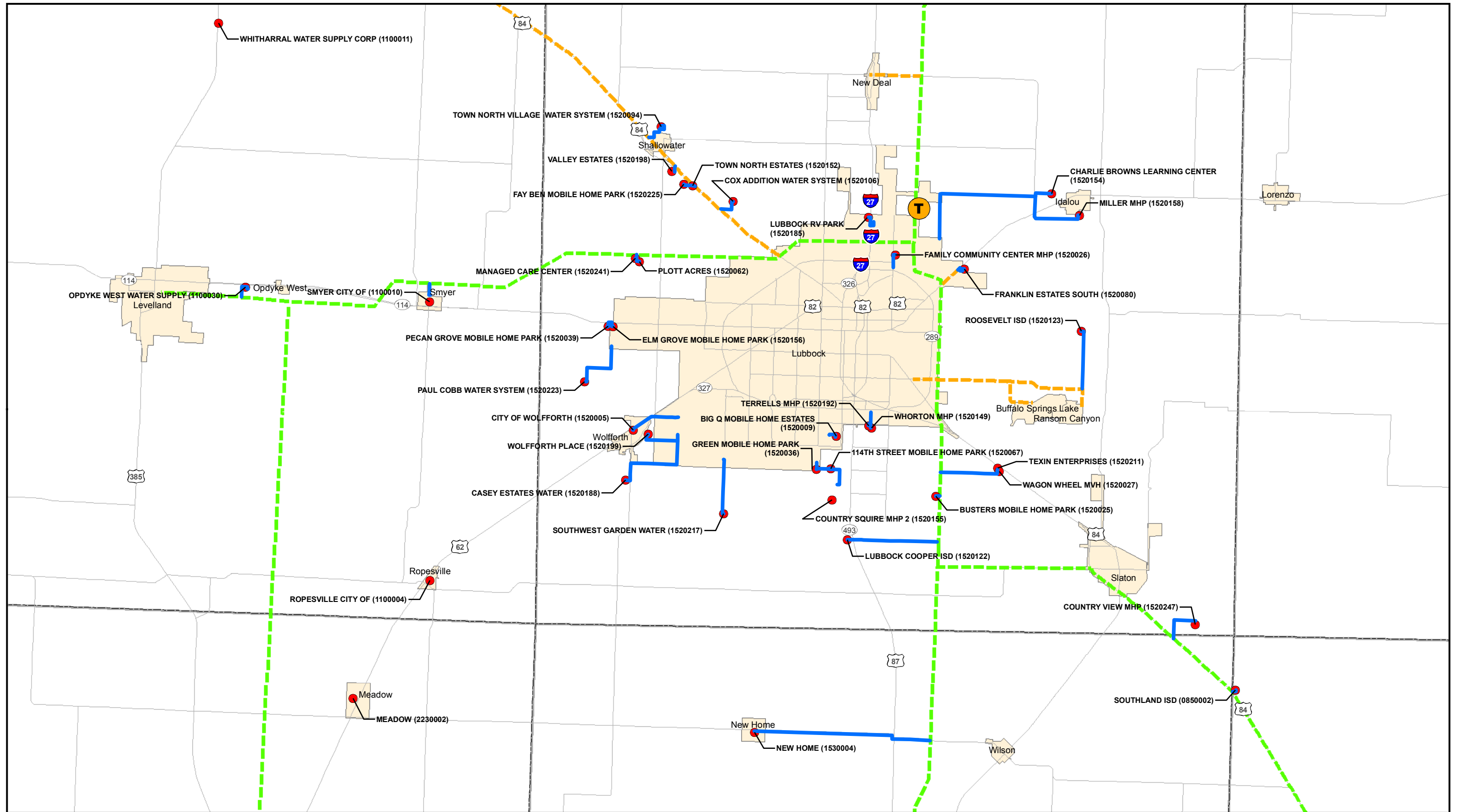


**Figure E.2**

**PROPOSED LUBBOCK AREA REGIONAL SOLUTION**

- |  |             |                               |
|--|-------------|-------------------------------|
| <span style="color: red;">●</span> PWS | Major Road  | Proposed LARS Pipeline        |
| CRMWA Pipeline                         | City Limits | Proposed LARS Treatment Plant |
| Lubbock Pipeline                       | Counties    |                               |





- Legend**
- PWS
  - - - CRMWA Pipeline
  - - - Lubbock Pipeline
  - Major Road
  - City Limits
  - Counties
  - Proposed LARS Pipeline
  - T Proposed LARS Treatment Plant

**Figure E.3**  
**LUBBOCK PLANT & ASSOCIATED PWS's**  
 Lubbock Area Regional Solution

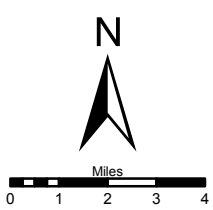


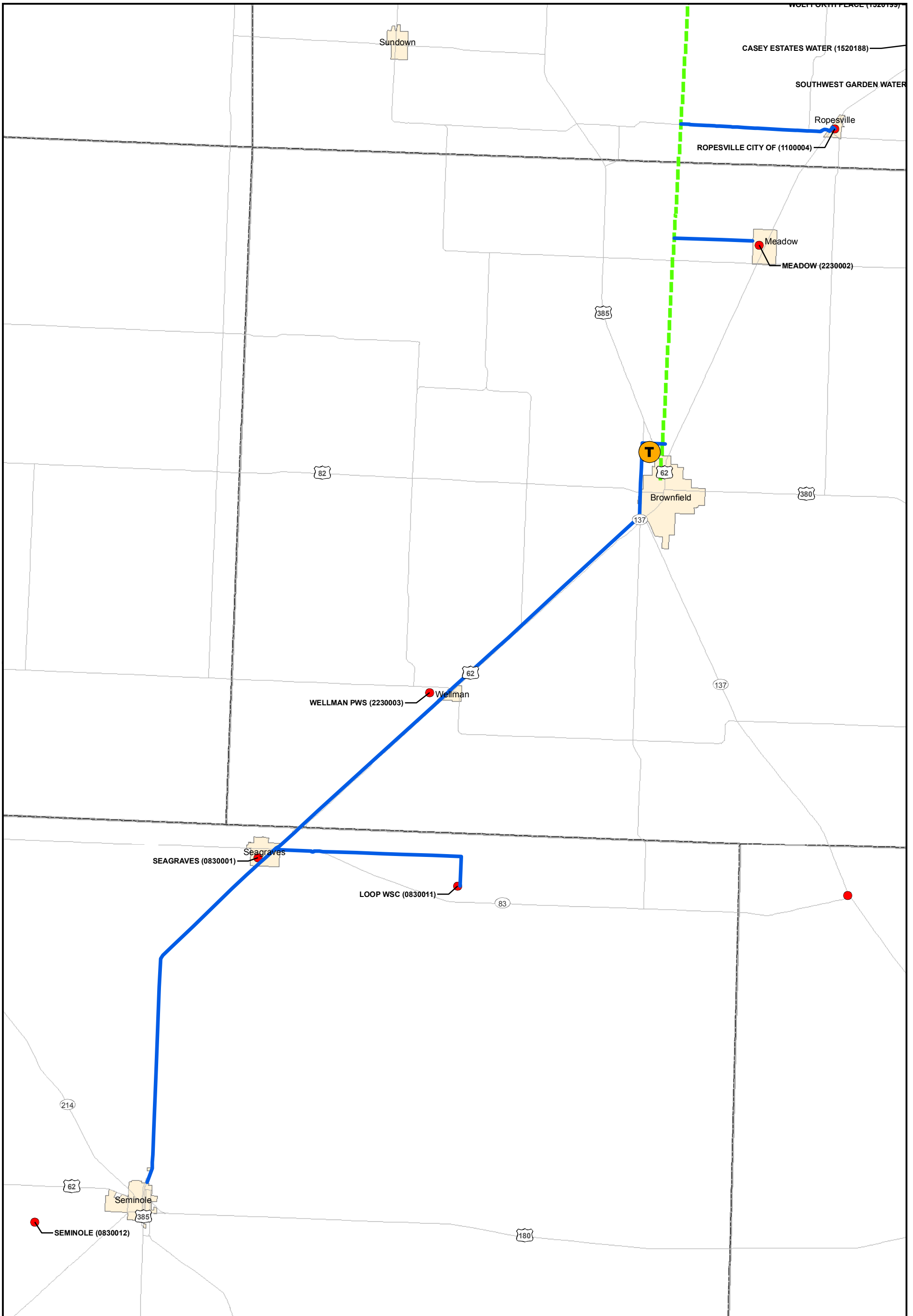
**Figure E.4**

**LAMESA PLANT & ASSOCIATED PWS's**  
Lubbock Area Regional Solution

**Legend**

- PWS
- - - CRMWA Pipeline
- Proposed LARS Pipeline
- Major Road
- City Limits
- Counties
- T Proposed LARS Treatment Plant



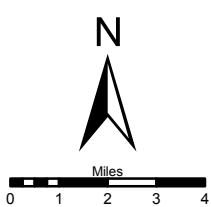


**Figure E.5**

**BROWNFIELD PLANT & ASSOCIATED PWS's**  
Lubbock Area Regional Solution

**Legend**

- PWS
- CRMWA Pipeline
- Lubbock Pipeline
- Major Road
- City Limits
- Counties
- Proposed LARS Pipeline
- T Proposed LARS Treatment Plant



1 **Attachment E1**

2 **Texas Community Development Block Grants**

3 **Introduction**

4 Every year, the U.S. Department of Housing and Urban Development (HUD) provides  
5 federal Community Development Block Grant (CDBG) funds directly to states, which, in  
6 turn, provide the funds to small, rural cities with populations of less than 50,000, and to  
7 counties that have a non-metropolitan population under 200,000 and are not eligible for direct  
8 funding from U.S. Department of Housing and Urban Development (HUD). These small  
9 communities are called “non-entitlement” areas because they must apply for CDBG dollars  
10 through the Office of Rural Community Affairs (ORCA). The grants may be used for  
11 community and economic development activities, but are primarily used for housing  
12 rehabilitation, public infrastructure projects (e.g., wastewater and drinking water facilities),  
13 and economic development. Seventy percent of grant funds must be used for activities that  
14 principally benefit low- and moderate-income persons.

15 ORCA administers the State of Texas CDBG Program, called the Texas Community  
16 Development Block Grant Program (Texas CDBG). The Texas Department of Agriculture  
17 (TDA) administers the Texas Capital Fund through an interagency agreement between ORCA  
18 and TDA.

19 ORCA’s CDBG program is the largest in the nation. The rural-focused program serves  
20 approximately 1,017 eligible rural communities, 245 rural counties, and provides services to  
21 over 375,000 low- to moderate-income beneficiaries each year. Of the 1,017 communities  
22 eligible for CDBG funds, 740 have a population of less than 3,000, and 424 have a population  
23 of less than 1,000. The demographics and rural characteristics of Texas have shaped a  
24 program that focuses on providing basic human needs and sanitary infrastructure to small  
25 rural communities in outlying areas.

26 **Program Administration**

27 ORCA administers the CDBG programs in accordance to funding rules and regulations  
28 set by HUD. Each year, ORCA submits an Action Plan for the next fiscal year. The Action  
29 Plan describes the methods ORCA will use for distributing funds among the various CDBG  
30 programs, including award amounts per program, application selection process, etc. Once  
31 HUD approves the Action Plan, it becomes codified into the Texas Administrative Code  
32 under Title 10 TAC Chapter 255. The agency then makes applications available in  
33 accordance with each program’s funding cycle. Applications received for competitive  
34 funding programs are reviewed and scored using program-specific criteria and processes.  
35 These processes may include scoring by Regional Review Committees and review by the  
36 State Review Committees.

37 Once awards are made from ORCA’s CDBG program, contracts are executed between  
38 the agency and the city or county officials, and the grantee begins the implementation of their  
39 proposed project. To guide grantees in the implementation of their projects, the grantees  
40 follow the 2005 CDBG Implementation Manual. The Manual describes the methods a CDBG  
41 grant recipient uses to administer the CDBG contract, and includes relevant forms.



## 1 **Eligible Applicants**

2 Eligible applicants are nonentitlement general purpose units of local government,  
3 including cities and counties that are not participating or designated as eligible to participate  
4 in the entitlement portion of the federal CDBG. Nonentitlement cities that are not  
5 participating in urban county programs through existing participation agreements are eligible  
6 applicants (unless the city's population is counted toward the urban county CDBG  
7 allocation).

8 Nonentitlement cities are located predominately in rural areas and are cities with  
9 populations less than 50,000 thousand persons; cities that are not designated as a central city  
10 of a metropolitan statistical area; and cities that are not participating in urban county  
11 programs. Nonentitlement counties are also predominately rural in nature and are counties  
12 that generally have fewer than 200,000 persons in the nonentitlement communities and  
13 unincorporated areas located in the county.

## 14 **Eligible Activities**

15 Eligible activities under the Texas CDBG Program are listed in 42 United States Code  
16 (USC) Section 5305. The Texas CDBG staff reviews all proposed project activities included  
17 in applications for all fund categories except the Texas Capital Fund (TCF), to determine  
18 eligibility. The Texas Department of Agriculture determines the eligibility of activities  
19 included in TCF applications.

20 All proposed activities must meet one of the following three National Program  
21 Objectives:

- 22 1. Benefit principally low- and moderate-income persons; or
- 23 2. Aid in the elimination of slums or blight; or
- 24 3. Meet other community development needs of particular urgency that represent  
25 an immediate threat to the health and safety of residents of the community.

## 26 **Ineligible Activities**

27 In general, any type of activity not described or referred to in 42 USC Section 5305 is  
28 ineligible. Specific activities ineligible under the Texas CDBG Program are:

- 29 1. Construction of buildings and facilities used for the general conduct of  
30 government (*e.g.* city halls, courthouses, *etc.*);
- 31 2. Construction of new housing, except as last resort housing under 49 CFR Part 24  
32 or affordable housing through eligible subrecipients in accordance with 24 CFR  
33 570.204;
- 34 3. Financing of political activities;

- 1           4. Purchases of construction equipment (except in limited circumstances under the  
2           STEP Program);
- 3           5. Income payments, such as housing allowances; and
- 4           6. Most O&M expenses (including smoke testing, televising/video taping line work,  
5           or any other investigative method to determine the overall scope and location of  
6           the project work activities)

7           The TCF will not accept applications in support of public or private prisons, racetracks,  
8           and projects that address job creation/retention through a government supported facility. The  
9           TCF Program may be used to financially assist/facilitate the relocation of a business when  
10          certain requirements, as defined in the application guidelines, are met.

### 11          **Primary Beneficiaries**

12          The primary beneficiaries of the Texas CDBG Program are low to moderate income  
13          persons as defined under HUD, Section 8 Assisted Housing Program (Section 102(c)). Low  
14          income families are defined as those earning less than 50 percent of the area MHI. Moderate  
15          income families are defined as those earning less than 80 percent of the area MHI. The area  
16          median family can be based on a metropolitan statistical area, a non-metropolitan county, or  
17          the statewide non-metropolitan MHI figure.

### 18          **Section 108 Loan Guarantee Program**

19          Section 108 is the loan guarantee provision of the Texas CDBG Program. Section 108  
20          provides communities with a source of financing for economic development, housing  
21          rehabilitation, public facilities, and large-scale physical development projects. This makes it  
22          one of the most potent and important public investment tools that HUD offers to local  
23          governments. It allows these local governments to transform a small portion of their CDBG  
24          funds into federally guaranteed loans large enough to pursue physical and economic  
25          revitalization projects that can renew entire neighborhoods. Such public investment is often  
26          needed to inspire private economic activity, providing the initial resources, or simply the  
27          confidence that private firms and individuals may need to invest in distressed areas.  
28          Section 108 loans are not risk-free; however, local governments borrowing funds guaranteed  
29          by Section 108 must pledge their current and future CDBG allocations to cover the loan  
30          amount as security for the loan.

31          The loan is made by a private lender to an eligible nonentitlement city or county. HUD  
32          guarantees the loan; however, Texas CDBG must pledge the state's current and future CDBG  
33          nonentitlement area funds to cover any losses. To provide eligible nonentitlement  
34          communities an additional funding source, the State is authorizing a loan guarantee pilot  
35          program for 2008 consisting of one application up to a maximum of \$500,000 for a particular  
36          project. An application guide containing the submission date and qualifications will be  
37          available for applicants interested in being selected as the pilot project under this program.

38

## APPENDIX F GENERAL CONTAMINANT GEOCHEMISTRY

### Arsenic

The geochemistry of arsenic is complex because of the possible coexistence of two or even three redox states (-III, III, V) and because of the strong interaction of most arsenic compounds with soil particles, particularly iron oxides. Because groundwater is generally oxidizing in the High Plains, Edwards Trinity (Plateau), and Cenozoic Pecos Alluvium aquifers, it is expected to be in the arsenate form (V). Correlations between arsenic and vanadium and fluoride suggest a geologic rather than an anthropogenic source of arsenic. The large number of potential geologic sources include: volcanic ashes in the Ogallala and underlying units, shales in the Cretaceous, and saline lakes in the Southern High Plains that were evaluated in a separate study and described in Scanlon, *et al.* (2005). Arsenic mobility is generally not controlled by solubility of arsenic-bearing minerals because these minerals are highly soluble. Under oxidizing conditions, arsenic mobility increases with increasing pH (Smedley and Kinniburgh 2000). Phosphate can also increase arsenic mobility because phosphate preferentially sorbs onto clays and iron oxides relative to arsenic.

### Nitrate

Nitrate is negatively charged and behaves conservatively; *i.e.*, it does not sorb onto soil, volatilize, precipitate readily, *etc.* Natural sources of nitrate include fixed nitrogen by shrubs such as mesquite in rangeland settings. Nitrate concentrations in soil profiles in most rangeland settings in the Southern High Plains are generally low (Scanlon, *et al.* 2003; McMahon, *et al.* 2005). Conversion of rangeland to agriculture can result in nitrification of soil organic matter. Anthropogenic sources of nitrate include chemical and organic (manure) fertilizers, nitrogen fixation through growth of leguminous crops, and barnyard and septic tank effluent. Nitrogen isotopes have been used to distinguish these various sources; however, such a study has not been conducted in the Southern High Plains. Nitrogen profiles measured in soil in Dawson County, Texas, indicated that nitrate concentrations in soil pore water were generally low to moderate (Scanlon, *et al.* 2003). The highest concentrations were found in irrigated areas because irrigation water contains higher nitrate concentrations than rain water and irrigation rates are low enough to result in evapoconcentration of nitrate in the soil.

### Fluoride

Fluorine exists naturally in solution under one valence, F<sup>-</sup>, the fluoride ion. Fluoride tends to make complexes and ion pairs with trace elements. It can also sorb significantly to oxides, especially aluminum oxides, and clays (Hem 1985). Its concentration controlled by calcium, as fluorite (CaF<sub>2</sub>) is the most common fluorine mineral. Apatite (a calcium phosphate) can also contain a significant amount of fluorine.

## 1 Selenium

2 Selenium has a chemistry similar to that of sulfur, existing naturally in four redox states  
3 VI, IV, 0, and –II, with selenate, selenite, and selenide ions occurring in Eh-pH conditions  
4 largely parallel to those of arsenic. In oxic conditions, the selenate ion,  $\text{SeO}_4^{-2}$ , is the  
5 dominant species across all natural pHs. In slightly reducing conditions, the selenite ion  
6 exists from the fully deprotonated form,  $\text{SeO}_3^{-2}$ , at alkaline pHs to the neutral  $\text{H}_2\text{SeO}_3$  at acid  
7 pHs and the  $\text{HSeO}_3^{-1}$  form at neutral pHs. However, here are several differences with arsenic.  
8 The selenate ion is a weak sorber and its behavior resembles more that of sulfate than that of  
9 arsenate ion (White and Dubrovsky 1994). Organo-selenium compounds and possibly native  
10 selenium are also more widespread. All selenate and selenite minerals are highly soluble.  
11 Native selenium, or more likely ferroselite (pyrite with some Se substituted for S), can  
12 precipitate at relatively high Eh neutral pH. However, kinetics issues may keep selenium in  
13 solution even at reducing Ehs (Henry, *et al.* 1982).

## 14 Uranium

15 The geochemistry of uranium is complicated but can be summarized by the following.  
16 Uranium(VI) in oxidizing conditions exists as the soluble positively charged uranyl  $\text{UO}_2^{+2}$ .  
17 Solubility is higher at acid pHs, decreases at neutral pHs, and increases at alkaline pHs. The  
18 uranyl ion can easily form aqueous complexes, including with hydroxyl, fluoride, carbonate,  
19 and phosphate ligands. Hence, in the presence of carbonates, uranium solubility is  
20 considerably enhanced in the form of uranyl-carbonate ( $\text{UO}_2\text{CO}_3$ ) and other higher order  
21 carbonate complexes: uranyl-di-carbonate  $(\text{UO}_2(\text{CO}_3)_2)^{-2}$  and uranyl-tri-carbonates  
22  $\text{UO}_2(\text{CO}_3)_3^{-4}$ . Adsorption of uranium is inversely related to its solubility and is highest at  
23 neutral pHs (De Soto 1978). Uranium sorbs strongly to metal oxides and clays. Uranium(IV)  
24 is the other commonly found redox state. In that state, however, uranium is not very soluble  
25 and precipitates as uranite,  $\text{UO}_2$ , coffinite,  $\text{USiO}_4 \cdot \text{H}_2\text{O}$  (if  $\text{SiO}_2 > 60$  mg/L (Henry, *et al.* 1982),  
26 or related minerals. In most aquifers, no mineral controls uranium solubility in oxidizing  
27 conditions. However, uranite and coffinite are the controlling minerals if Eh drops below  
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