Compressed Air Energy Storage

"CAES" Discussion

Opportunities to meet peak power needs and store excess power for later use

> Anders Johnson Kinder Morgan Storage 2017

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Agenda

- About Kinder Morgan Storage
- Quick CAES background
- What are the power market needs
- Is anyone other than California experiencing the "duck" curve, negative pricing?
- Would utilities be interested in partnering in an multi-hour energy storage project?

Need for Peaking Power

The power industry is seeing a heightened need for peaking-capacity resources as capacity from retiring power plants is lost and higher levels of renewable generation is integrated"

Source: Baltimore (Platts), 14 Nov 2017

Battery-based demand response is "a limited resource" with "finite MWh"

Source: UtilityDive, 22 Nov 2017, Dave Margolius, Market Operations Manager for battery-based DR provider Green Charge Networks

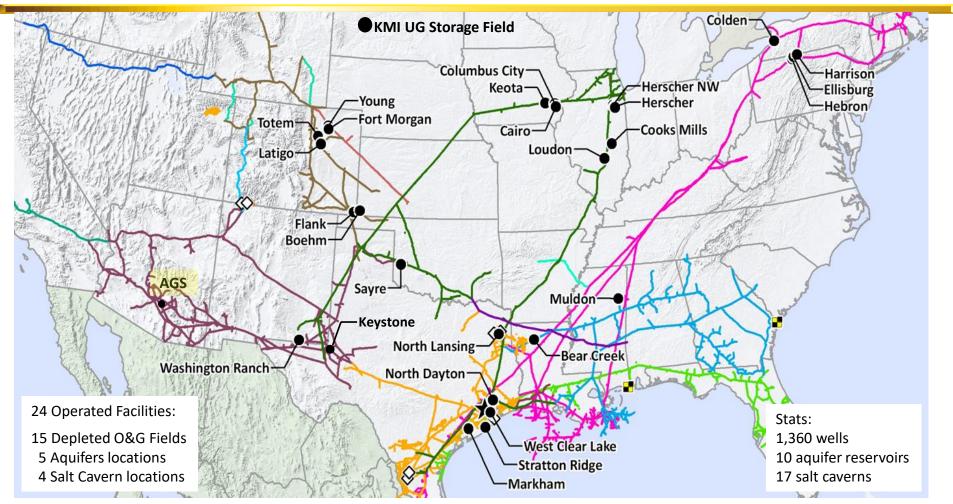
Compressed Air Energy Storage (CAES)

- CAES is a means of storing energy indefinitely by compressing air in an underground storage reservoir an "air battery"
- CAES economically competes with utility scale energy storage projects needing to serve loads for multiple hours and days
- Absorbs excess grid power, resulting from renewables and base sources, by pressurizing an underground storage facility with air for hours, days, or seasons
- Load shifting using off-peak power to offset peak power
- Provides reliable peak energy by allowing the air to return to the atmosphere after traveling through an expander which drives an electric generator feeding power back to the grid

CAES Benefits

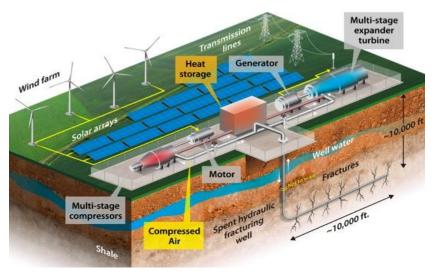
- Non-explosive, non-toxic
- Two options: 1st consumes 70% less fuel than a peaking power plant and has lower O&M costs
- 30⁺ year service life versus 10⁺ for batteries
- Provides energy 7X longer than same cost lithium-ion battery bank designed for multiple hours/days
- Lowest levelized cost for energy storage*
- High reliability and Black Start capable
- Utilizes proven technology

Kinder Morgan Natural Gas Pipelines and Underground Storage Facilities



The 2nd largest natural gas transporter and storage operator in North America with ~70,000 miles of pipelines and 660 Bcf of working gas in 10 states

CAES Plant



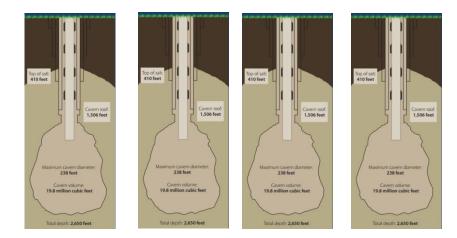
Source: NREL

Arizona Gas Storage may use a combination of one million barrel caverns to provide 3 Bcf of gas storage and 1 Bcf of compressed air to generate 100⁺ MW for up to 40 hours. The approach leverages Kinder Morgan's expertise in subsurface storage, compression, and adds a power generation revenue opportunity.



Source: Powersouth Alabama

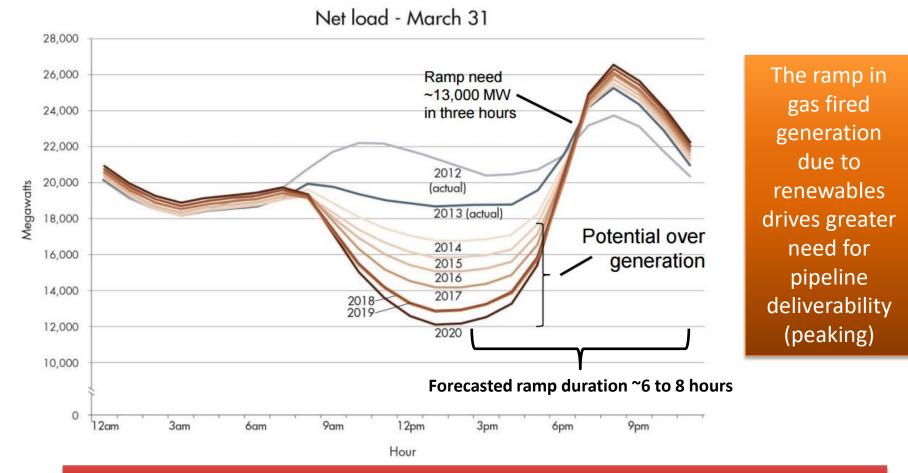
McIntosh 110 MW CAES



CAES Example

- CAES has been successfully implemented in the United States and Germany
- Excess power is taken from the grid when power prices are low, negative, to compress air
- The compressed air is expanded to meet peak power needs or high price demands
- Air can be stored indefinitely
- The "air battery" can supply power within minutes and can last for days unlike utility scale batteries which are currently limited to a few hours and have a useful life <10 years

California ISO "Duck Curve"



Natural Gas Deliverability is the ability to deliver gas at the required location, time, pressure and quantity

Source: CAISO

100 MW Peak Energy Options

1 hour peak power supply for reliability

| Technology | Cost range | Life | Risk |
|----------------|------------------|-----------|--|
| Li-Ion Battery | \$100 - \$200 MM | 10 years | Fire / short \leftrightarrow |
| CAES | \$130 - \$230 MM | 30+ years | Cavern failure \downarrow |
| Gas turbine | \$600 MM | 10+ years | Fuel cost, CO ₂ , stranded investment |

40 hour peak power supply for reliability

| Technology | Cost range | Life | Risk |
|----------------|--------------------|-----------|---|
| Li-Ion Battery | \$1.5 B - \$2.0 B* | 10 years | Fire, foot print |
| CAES | \$0.2 B – \$0.25 B | 30+ years | Cavern failure |
| Gas turbine | \$0.6 B | 10+ years | Fuel cost, CO_{2} , overhaul stranded investment \uparrow |

*\$250 - \$500/kWh installed

CAES Business Opportunity

Kinder Morgan Gas Storage colocated with energy markets Goal displace batteries with longer lived lower cost assets

Arizona Gas Storage

- 3rd party gas storage
- ~\$190 MM for CAES in Cavern #4
- KM operates storage

Utilities may want to participate in AGS is because a CAES option replaces a similar sized battery at a fraction of the cost, and ITC possible if combined with solar/renewable

Utilities are investing in renewables and energy storage. Predominantly batteries to shift solar power to evening load demands.

Arizona Battery Investments

- APS: 2 MW / 8 MWh
- UNS: 20 MW / 20 MWh
- SRP: 10 MW / 40 MWh

Battery installations approved in 2016/17

CAES Cavern Economics

100 MW CAES

- 1 hour of storage
 - 30 minutes of power offtake
 - 15 minutes peak delivery
- Cost ~\$190 MM

Incremental Costs:

- 4 hours of storage \$30 MM
- 40 hours of storage \$ 5 MM
- 50 hours of storage \$ 5 MM

| Total Cost | ~\$ 230 MM |
|----------------------|------------|
| Expected Useful Life | >30 years |

100 MW Lithium Battery

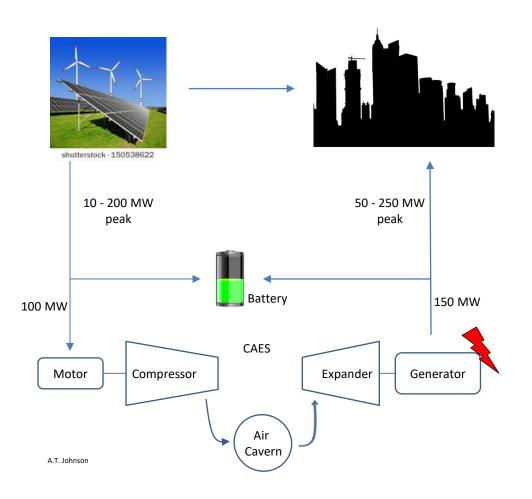
- 1 hour of storage
 - 30 minutes of power offtake
 - 15 minutes peak delivery
- Cost ~\$65 MM

Incremental Costs:

- 4 hours of storage \$ 200 MM
- 40 hours of storage \$1,225 MM
- 50 hours of storage \$ 250 MM

| Total Cost | <u>~\$ 1,740 MM</u> |
|----------------------|---------------------|
| Expected Useful Life | 10 years |

Hybrid CAES/Battery Energy Storage



- Hybrid CAES provides fast response (millisecond) and long term energy storage (hours up to days)
- Provides twice the power of either a standalone battery or CAES solution
- Lowest capital cost for multiple hour support

CAES Opportunities

- Arizona:
- Colorado:
- Illinois:
- Iowa: Ac
- Oklahoma:
- Texas:

Bedded salt AGS, Copper Eagle Abandoned mines, dry wells Aquifers Aquifers Fracked dry wells Salt Caverns, fracked dry wells

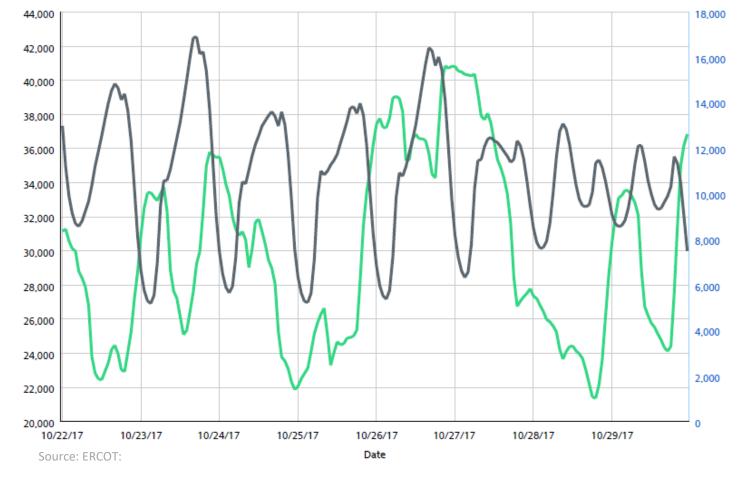
- Based on the broader U.S. benefits of storage the total energy storage market opportunity is on the order of 14 GW if energy storage systems could be installed for about \$700-\$750/kWh and the benefits estimated could all be monetized - EPRI
- Actual installed costs would need to be lower to accommodate life-cycle impacts and maintenance. Niche high-value market sizes were estimated to total approximately 5 GW if energy storage systems could be installed for \$1400/kWh and all benefits could be monetized. - EPRI

APPENDICES

Texas Daily Load vs Wind Output

ERCOT Load vs. Actual Wind Output

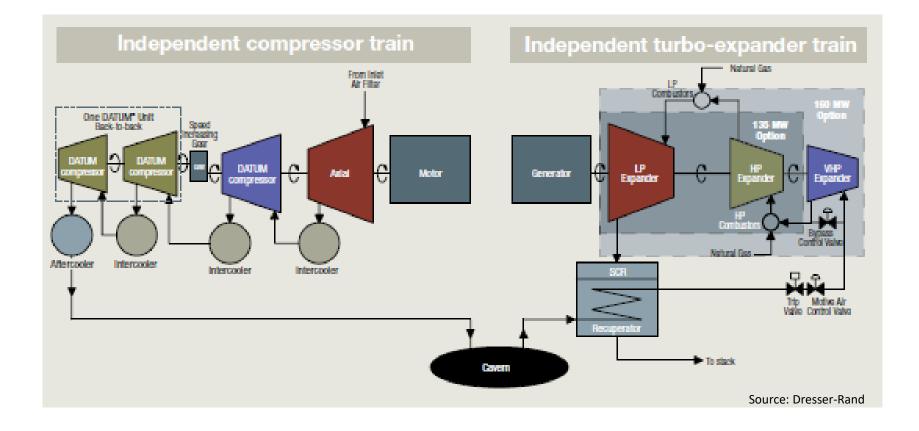
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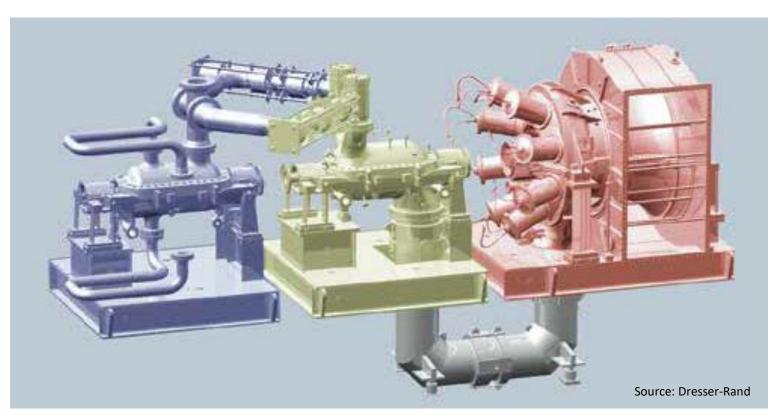


Load MW

CAES: Energy Injection/Withdrawal

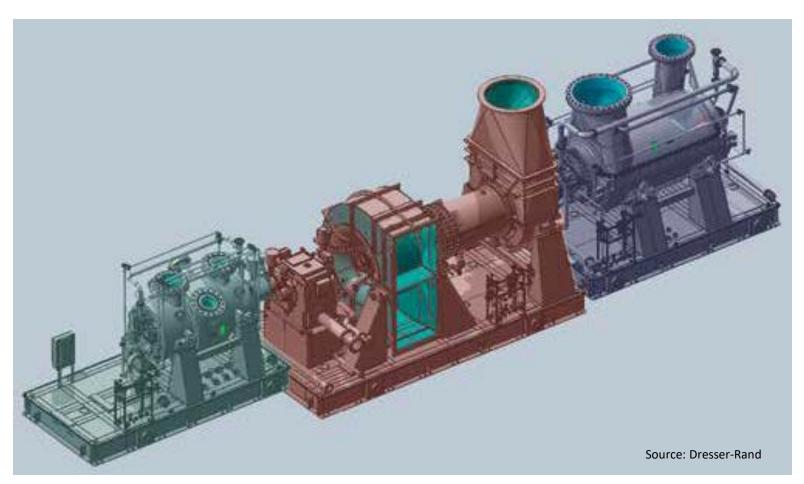


CAES Heating on Withdrawal



Heat compressed air prior to expansion to prevent liquids dropout and improve power generation output and efficiency

CAES Injection



Multi-stage air compressors : from atmospheric pressure to 3,000 psig

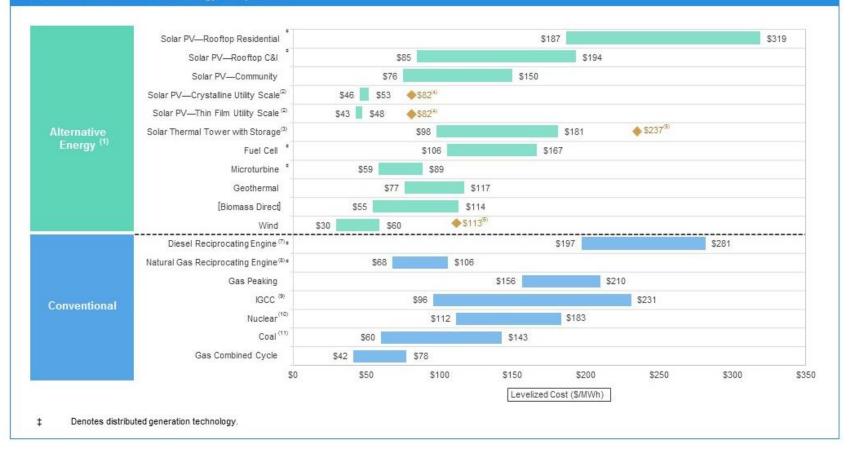
Lazard Levelized Costs

Unsubsidized Levelized Cost of Storage Comparison

| | Compressed Air | \$116 📃 \$140 | | | | | | | | |
|--------------|----------------------------|-----------------------|-----------------|---------------|---------------|---------|------------|---------------|---------|-------|
| TRANSMISSION | Flow Battery(V) | \$314 | | | \$690 | | | | | |
| | Flow Battery(Zn) | | \$434 | \$549 | | | | | | |
| | Flow Battery(O) | \$340 | | \$630 |) | | | | | |
| SYSTEM | Lithium-Ion ^(a) | \$267 | | \$561 | | | | | | |
| | Pumped Hydro | \$152 \$198 | | | | | | | | |
| | Sodium ^(b) | \$301 | | | \$784 | | | | | |
| | Thermal | | 280 | | | | | | | |
| | Zine | \$262 | \$438 | | | | | | | |
| | Flow Battery(V) | | | \$617 🔶 \$6 | | \$919 | | | | |
| | Flow Battery(Zn) | | \$448 | \$563 🔶 \$627 | • \$789 | | | | | |
| | Flow Battery(O) | | \$447 | \$626 🔶 | \$704 | • \$985 | | | | |
| PEAKER | Flywheel | \$342 | \$479 🔶 | \$555 | • \$778 | | | | | |
| REPLACEMENT | Lithium-Ion ⁽⁸⁾ | \$285 \$ | 399 🔶 | \$581 | • \$81 | 3 | | | | |
| | Sodium ^(b) | \$320 | \$447 🔶 | | \$803 | 3 | • \$1.124 | | | |
| | Thermal | \$290 | \$348 🔸 406 🔶 🤅 | \$487 | | | | | | |
| | Zine | \$277 \$3 | 88 🔶 🛛 \$45 | 6 🛛 🔶 \$63 | 8 | | | | | |
| FREQUENCY | Flywheel ^(c) | | \$502 🔶 | \$598 | | • | \$1,051 \$ | 1,251 | | |
| REGULATION | Lithium-Ion ^(a) | \$159 🔶 \$190 🗢 \$233 | \$277 | | | | | | | |
| | Flow Battery(V) | | \$516 | | \$770 | | | | | |
| | Flow Battery(Zn) | | \$524 | \$564 | | | | | | |
| | Flow Battery(O) | | \$524 | | \$8 | 28 | | | | |
| DISTRIBUTION | Flywheel | | \$400 | \$6 | 54 | | | | | |
| SUBSTATION | Lead-Acid | | \$425 | | | \$933 | | | | |
| SUBSTATION | Lithium-Ion ⁽⁸⁾ | \$345 | | \$6 | 57 | | | | | |
| | Sodium ^(b) | \$ | 385 | | | \$959 | | | | |
| | Thermal | | | \$707 | | \$862 | | | | |
| | Zine | | \$404 | \$542 | | | | | | |
| | Flow Battery(Zn) | | | : | \$779 | | | \$1,346 | | |
| | Flywheel | | | \$601 | | \$983 | | | | |
| DISTRIBUTION | Lead-Acid | | | \$708 | | | | | | \$1,7 |
| FEEDER | Lithium-Ion ^(a) | | \$532 | | | \$1, | 014 | | | |
| | Sodium ^(b) | | \$ | 586 | | | | \$ | 1,455 | |
| | Zine | | \$515 | | \$81 | 5 | | | | |
| | ۰۰ بر هر | . <u>(</u> | £ 400 | £.000 | £000 | £1.000 | £1.000 | £1.400 | £1.000 | |
| | \$(| 0 \$200 | \$400 | \$600 | \$800 | \$1,000 | \$1,200 | \$1,400 | \$1,600 | \$1 |
| | | | | | ized Cost (\$ | | | v/High (\$/kW | | |

Lazard LCOE 11/2017 version 11

Unsubsidized Levelized Cost of Energy Comparison



Renewable Energy Cost Trend (\$/MWh)

Renewable Energy—Historical Cost Declines⁽¹⁾ Selected Historical Mean LCOE Values⁽²⁾ Mean LCOE \$/MWh \$185 \$178 165 Nuclear \$148 145 20% \$144 \$125 125 \$123 \$117 \$11 \$117 \$111 \$112 \$111 \$105 \$102 \$111 105 Coal \$109 \$108 \$102 \$96 \$104 (8%) \$102 \$98 \$96 \$95 \$88 \$85 85 \$79 Gas-Combined \$83 \$75 \$74 \$83 Cycle (27%) \$65 \$74 \$63 \$72 65 \$70 \$64 \$60 Utility Scale-\$59 Crystalline⁽³⁾ \$55 \$55 \$50 (72%) 45 \$47 \$45 Wind (47%) 25 2009 2010 2011 2012 2013 2014 2015 2016 2017 Year 3.0 4.0 5.0 6.0 7.0 8.0 10.0 11.0 LCOF Version 9.0

Source: Lazard estimates.

Note: Reflects average of unsubsidized high and low LCOE range for given version of LCOE study.

Primarily relates to North American alternative energy landscape, but reflects broader/global cost declines.

(2) Reflects total decrease in mean LCOE since the later of Lazard's LCOE—Version 3.0 or the first year Lazard has tracked the relevant technology.

(3) Reflects mean of fixed tilt (high end) and single axis tracking (low end) crystalline PV installations.

Benefits of Storage

Table 4 – Electric Grid Energy Storage Services

Bulk Energy Services

Electric Energy Time-Shift (Arbitrage)

Electric Supply Capacity

Ancillary Services

Regulation

Spinning, Non-Spinning and

Supplemental Reserves

Voltage Support

Black Start

Other Related Uses

Transmission Infrastructure Services

Transmission Upgrade Deferral

Transmission Congestion Relief

Distribution Infrastructure Services

Distribution Upgrade Deferral

Voltage Support

Customer Energy Management Services

Power Quality

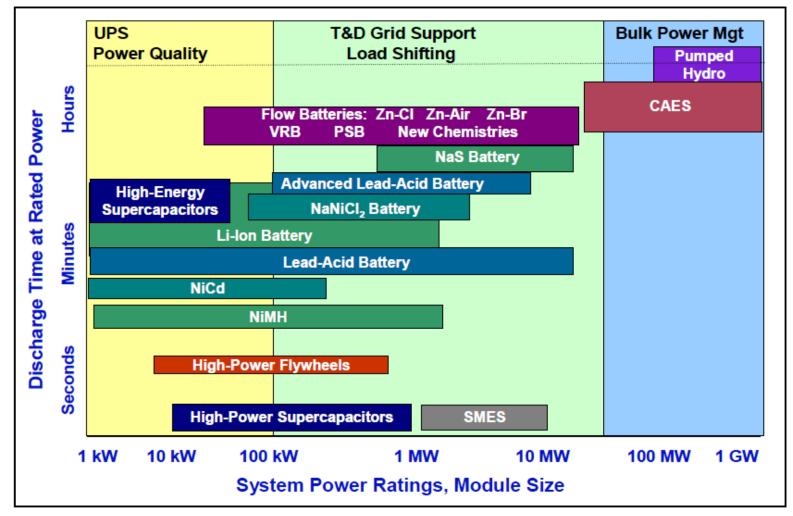
Power Reliability

Retail Electric Energy Time-Shift

Demand Charge Management

Source: EPRI Energy Storage DEC 2013

Energy Storage Technology



Source: EPRI Energy Storage DEC 2013

Energy Storage Opportunities

| Application | Description | Size | Duration | Cycles | Desired Lifetime |
|---------------------------|---|---|-------------|--|---------------------|
| | Arbitrage | 10-300 MW | 2-10 hr | 300-400/yr | 15-20 yr |
| Wholesale Energy | Ancillary services 2 | See Note 2 | See Note 2 | See Note 2 | See Note 2 |
| Services | Frequency regulation | 1-100 MW | 15 min | 15 min >8000/yr | |
| | Spinning reserve | 10-100 MW | 1-5 hr | | 20 yr |
| Renewables Integration | Wind integration: ramp & voltage support | 1-10 MW distributed 100-400 MW centralized | 15 min | 5000/yr 10,000 full energy cycles | 20 yr |
| | Wind integration: off-peak storage | 100-400 MW | 5-10 hr | 300-500/yr | 20 yr |
| | Photovoltaic Integration: time shift, voltage sag, rapid demand support | 1-2 MW | 15 min-4 hr | >4000 | 15 yr |
| Stationary T&D Support | Urban and rural T&D deferral. Also ISO congestion mgt. | 10-100 MW | 2-6 hr | 300-500/yr | 15-20 yr |

Implementing some of these modified rules has the potential to dramatically increase potential revenues on a \$/kW-h basis from roughly \$1,000/kW-h to over \$6,000/kW-h in some markets. Source: EPRI Energy Storage DEC 2013, XXi

Energy Storage Characteristics

Energy Storage Characteristics by Application (Megawatt-scale)

| Technology Option | Maturity | Capacity (MWh) | Power (MW) | Duration (hrs) | % Efficiency (total cycles) | Total Cost (\$/kW) | Cost (\$/kW-h) | | |
|--|------------|-------------------|---------------|-------------------|-----------------------------|-----------------------|-------------------|--|--|
| Bulk Energy Storage to Support System and Renewables Integration | | | | | | | | | |
| Pumped Hydro | Mature | 1680-5300 | 280-530 | 6-10 | 80-82 | 2500-4300 | 420-430 | | |
| | | 5400-14,000 | 900-1400 | 6-10 | (>13,000) | 1500-2700 | 250-270 | | |
| CT-CAES | Demo | 1440-3600 | 180 | 8 | See note 1 | 960 | 120 | | |
| (underground) | | | | 20 | (>13,000) | 1150 | 60 | | |
| CAES | Commercial | 1080 | 135 | 8 | See note 1 | 1000 | 125 | | |
| (underground) | | 2700 | 1 | 20 | (>13000) | 1250 | 60 | | |
| Sodium-Sulfur | Commercial | 300 | 50 | 6 | 75 (4500) | 3100-3300 | 520-550 | | |
| Advanced Lead-Acid | Commercial | 200 | 50 | 4 | 85-90 (2200) | 1700-1900 | 425-475 | | |
| | Commercial | 250 | 20-50 | 5 | 85-90 (4500) | 4600-4900 | 920-980 | | |
| | Demo | 400 | 100 | 4 | 85-90 (4500) | 2700 | 675 | | |
| Vanadlum Redox | Demo | 250 | 50 | 5 | 65-75 (>10000) | 3100-3700 | 620-740 | | |
| Zn/Br Redox | Demo | 250 | 50 | 5 | 60 (>10000) | 1450-1750 | 290-350 | | |
| Fe/Cr Redox | R&D | 250 | 50 | 5 | 75 (>10000) | 1800-1900 | 360-380 | | |
| Zn/alr Redox | R&D | 250 | 50 | 5 | 75 | 1440-1700 | 290-340 | | |

Source: EPRI Energy Storage DEC 2013

Renewable Costs

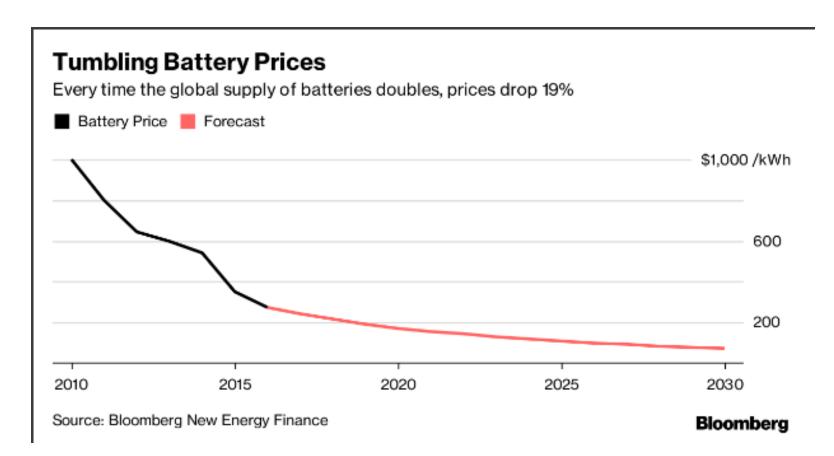
- Wind and solar are the lowest cost generation resource across large swaths of the country even without subsidies.
- Recent <u>numbers</u> from the investment firm Lazard show the average levelized cost of energy (LCOE) for unsubsidized wind generation fell between \$32/MWh and \$62/MWh, lower than the average LCOE for natural gas, which came in between \$48/MWh and \$78/MWh.
- Utility-scale solar was not far behind, ranging between \$48/MWh and \$56/MWh for thin film systems.
- Both renewable resources were shown to be cheaper than coal.

Source: Lazard 2017

Renewable Impact on Gas Equipment Suppliers

- Siemens announced last week that it will <u>cut 6,900 jobs</u> in its power and fossil fuel division in response to falling worldwide demand for large gas turbines.
 - Globally, production capacity for the units stands at around 400 turbines but only about 120 were sold last year and in Europe, the market is quickly disappearing.
 - About half of the job cuts will be in Germany, where the market is reportedly "hardly exits," company
 officials <u>said during a conference call</u>. Job cuts in the United States are still being planned, but could
 reach 1,800 by 2020.
- GE CEO John Flannery, in the company's investor update, described a strategy that includes \$20 billion of divestitures, a dividend cut and refocusing on three core businesses. The plan includes the paring of several businesses, including the company's transportation sector and oil field services company Baker Hughes.
 - The company said its power sector is not the only problem, but the unit had about \$39 billion in 2016 revenues and accounts for nearly one-third of overall revenues. GE's 2015 acquisition of Alstom, a major manufacturer of equipment for coal plants, has also been a trouble spot. The business is showing a "single-digit return right now, disappointing, below expectations," Flannery said
 - 2017 GE announces 1,000 employee lay-off in Europe
 - 2017 GE announces 12,000 employee lay-off world-wide in the power group

Battery Costs



Utility Scale Battery Installations

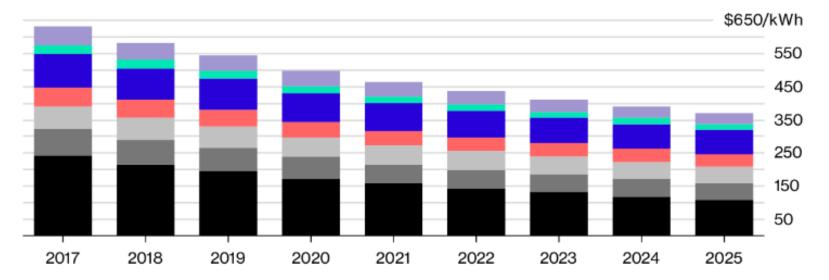
- South Korea's <u>Hyundai Electric & Energy Systems Co.</u> is building a 150-megawatt lithium-ion unit, 50 percent larger than Musk's, that the company says will go live in about three months in Ulsan near the southeast coast.
- With battery prices tumbling by almost half since 2014, largescale projects are popping up around the world. Developers have announced lithium-ion battery projects with total capacity of 1,650 MWh in 2017, four times the amount for all of 2016, according to Bloomberg New Energy Finance.

https://www.bloomberg.com/news/articles/2017-11-30/musk-s-battery-boast-will-be-short-lived-as-rivals-go-bigger

Total Installed Battery Costs

Battery Project Boom

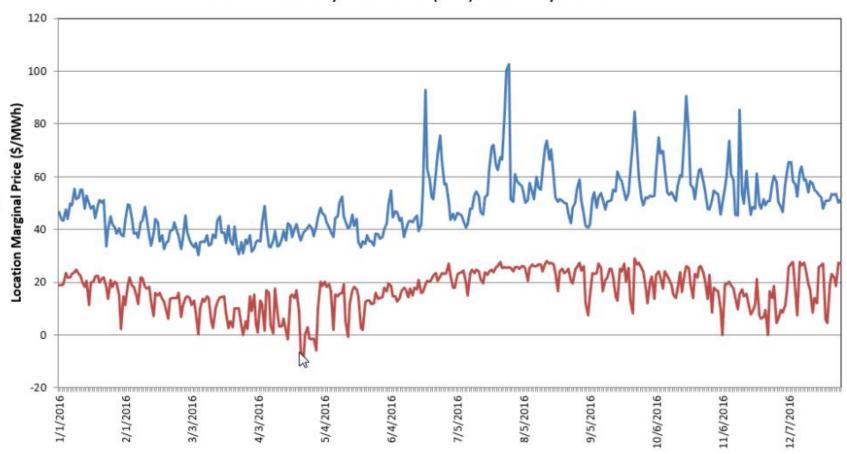




Note: Benchmark numbers for a 1MW/1MWh project Source: Bloomberg New Energy Finance (BNEF)



Open Market Power Spread



CAISO SP15 2016 Day Ahead Market (DAM) Prices - Daily Max and Min

Battery Grade Material Costs

\$14,000 / ton

- Cobalt \$73,000 / ton
- Graphite \$10,000 / ton
- Lithium
- Iron \$96 / ton

Prices can vary significantly

http://www.infomine.com/investment/metal-prices https://oilandgas-investments.com/2017/top-stories/lithium-prices-to-stay-high-to-2024-ubs/ Dec 11, 2017 Jun 19, 2017