



JAMES A. BAKER III INSTITUTE FOR PUBLIC POLICY  
OF RICE UNIVERSITY

## **Workshop on the Role of National Oil Companies**

May 5, 2005, 2-6 PM

Baker Institute International Conference Facility

*This workshop is timed to coincide with the Offshore Technology Conference and OTC Energy Week*

**2:00 PM-3:30PM**

**Session 1**

**The Role of National Oil Companies**

*Moderator: Amy Myers Jaffe, Wallace S. Wilson Fellow for Energy Studies, Baker Institute*

Edward Morse, Senior Advisor, Hetco  
Nordine Ait-Laoussine, President, NALCOSA  
Davood Ghazemzadeh, Adjunct Professor, Rutgers University (formerly NIOC, Iran)  
M.S. Ramachandran, former Chairman of IOC  
Xiaojie Xu, Senior Researcher, CNPC Economics and Technology Research Center  
Ismael Hernandez, President, PMI Services, Houston (PEMEX)

**4:00PM – 5:00 PM**

**Session 2**

**Structuring a National Industry: Best Practices and Regulatory Challenges**

*Moderator: Michelle Foss, Executive Director, Institute for Energy, Law and Enterprise,  
University of Houston Law Center*

David Goldwyn, President, Goldwyn International Strategies  
Donald Hertzmark, Consultant, Pertamina  
Pamela Giblin, Partner, Baker Botts LLP  
Armando Zamora, Director General, ANH, Colombia

**Reception to Follow**

Please RSVP by April 29 to Christina Estrada at [cestrada@rice.edu](mailto:cestrada@rice.edu)